

EnCharis Management & Support Services

Balance Sheet

As of November 30, 2014

	Nov 30, 14
ASSETS	
Current Assets	
Chequing/Savings	
Total Petty Cash Accounts	3,616
Total 1000 - Bank	672,054
Total Chequing/Savings	675,670
Total Accounts Receivable	113,314
Other Current Assets	
Other Asset Accounts	
Loan to Foundation	55,000
1220 - GST Receivable	37,257
1300 - Food Inventory	19,267
Total Other Asset Accounts	111,524
12000 - Undeposited Funds	743
Total Other Current Assets	112,267
Total Current Assets	901,251
Fixed Assets	
Fixed Assets	
Digital Media Asset	
1470 - Digital Media Cost	6,201
1471 - AA - Digital Media	(3,558)
Total Digital Media Asset	2,643
Computer Hardware	
1410 - Computer Hardware Cost	6,343
1415 - AA Computer Hardware	(5,063)
Total Computer Hardware	1,280
Computer Software	
1420 - Computer Software Cost	9,550
1425 - AA Computer Software	(5,872)
Total Computer Software	3,678
Furniture & Fixtures	
1430 - Furniture & Fixture Cost	30,514
1435 - AA Furniture & Fixtures	(9,426)
Total Furniture & Fixtures	21,088
Medical Equip.	
1440 - Medical Equipment Cost	58,068
1445 - AA Medical Equipment	(50,789)
Total Medical Equip.	7,279

THIS IS EXHIBIT "I"
referred to in the Affidavit of
Kurtis Robinson
Sworn before me this 22
Day of January, A.D., 2015
K. Court
A COMMISSIONER FOR GOVT'S
IN AND FOR THE PROVINCE OF ALBERTA

Ksena J. Court
Barrister & Solicitor

EnCharis Management & Support Services

Balance Sheet

As of November 30, 2014

	Nov 30, 14
Vehicles	
1450 · Vehicle F450 bus Cost	38,000
1455 · AA Vehicle F450 Bus	(26,600)
Total Vehicles	11,400
Total Fixed Assets	47,369
Total Fixed Assets	47,369
Other Assets	
Added Care Dollars	221
Total Other Assets	221
TOTAL ASSETS	948,841

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable

20000 · Accounts Payable 87,743

Total Accounts Payable 87,743

Credit Cards

BMO Mastercards

24300 · MasterCard-Rene (7420) (4,993)

24200 · Mastercard-Giselle (290-9349) 3

Total BMO Mastercards (4,990)

Total Credit Cards (4,990)

Other Current Liabilities

Due To Related Party

2605 · ECHS 2,063,870

Total Due To Related Party 2,063,870

Deposit Liabilities

2320 · Health Spending Account Float (7,500)

Guest Suite Deposit 180

2300 · Manor Trust Liability Account 302,638

2310 · Resident Room Deposit 1,900

2340 · Banquet Deposit 2,715

Total Deposit Liabilities 299,933

2180 · Accrued Liability

2185 · Employee Wage Accrual 12,342

EnCharis Management & Support Services

Balance Sheet

As of November 30, 2014

	Nov 30, 14
2190 · Employee Vacation Accrual	147,729
2120 · Suspense - payroll/Liability	29,967
2180 · Accrued Liability - Other	127,634
Total 2180 · Accrued Liability	317,673
 Deferred Contributions	
2375 · Donations - L Hunt Memorial	418
2101 · Restricted Foundation	5,561
Total Deferred Contributions	5,979
 Miscellaneous Liabilities	
2139 · Garnishment - Payroll	(7,804)
2140 · AHS Deffered Revenue	25,196
25500 · GST Payable	4,180
Total Miscellaneous Liabilities	21,572
 2370 · Gratuities Received	 2,915
2130 · Food Services Grats	(240)
2700 · RecActivity Resident Deposit	13,780
 Total Other Current Liabilities	 2,725,482
 Total Current Liabilities	 2,808,235
 Total Liabilities	 2,808,235
 Equity	
32000 · Unrestricted Net Assets	(2,230,651)
Net Income	371,256
Total Equity	(1,859,394)
 TOTAL LIABILITIES & EQUITY	 948,841

	Apr 14	May 14	Jun 14	Jul 14	Aug 14	Sep 14	Oct 14
Ordinary Income/Expense							
Income							
Rents							
Suite Rent	34,935	38,475	37,243	44,282	45,831	45,885	73,692
Manor							
4005 - Resident Rent							
Manor Independent Resident							
4007 - Manor DAL Suite Rent	54,062	50,770	52,485	52,316	53,240	54,438	53,993
4006 - Manor PAL Suite Rents	267,678	269,938	270,076	277,597	268,236	265,949	237,876
Additional PAL							4,075
Manor Second Person	5,075	4,475	5,125	5,175	5,825	5,825	7,125
Total 4005 - Resident Rent	361,749	363,659	364,929	379,369	373,132	371,737	376,850
Harbour							
4008 - Harbour DAL Suite Rent	56,993	57,350	56,994	57,992	56,337	58,362	58,952
Total Harbour	56,993	57,350	56,994	57,992	56,337	58,362	58,952
Onsite Staff Rent							
Total Suite Rent	418,742	421,008	421,923	437,661	429,969	430,099	435,712
4115 - Phone - DAL Suites	870	833	850	880	880	990	990
4110 - Cable - DAL Suites	780	743	760	790	790	885	885
Platinum Shears	800	800	-	800	800	800	800
4125 - Drug Store Rental	800	1,440	800	800	800	800	800
4130 - The Owners; Condo Plan 9812469	3,048	3,048	3,048	3,048	3,048	3,048	3,048
Total Rents	425,040	427,873	427,990	444,178	438,286	437,122	442,235
Health Care Funding							
4055 - Home Care Contract	141,380	141,380	141,380	141,380	141,380	158,347	144,208
Healthcare Funding Harbour	237,124	237,124	237,116	237,124	237,124	265,580	261,255
4050 - Healthcare Funding Manor	378,504	378,504	378,496	378,504	378,504	423,926	405,463
Total 4055 - Home Care Contract	378,504	378,504	378,496	378,504	378,504	423,926	405,463
Donations							
4370 - Donations - Staff							
4360 - Donations - Unrestricted	40	100	-	-	-	520	-
4355 - Donations - Restricted							
4350-3 - Donations - Family Campaign	250	300	225	200	175	225	200
Total Donations	290	400	225	200	175	745	200
Food Services Income							
Inter Departmental Income		120	180	-	-	-	-
Luke's Confectionary	1,422	-	841	696	1,752	735	-
4255 - Catering	670	2,213	4,611	5,822	1,282	238	8,171
4280 - Banquet Rental	400	-	-	700	1,300	-	1,700

	Nov 14	Budget	% of Budget
82,228	117,947	(55,119)	70.07%
56,782	50,823	5,959	111.08%
223,936	201,507	22,029	110.91%
11,987	-	11,987	-
7,472	4,375	3,097	170.75%
382,084	374,452	7,632	102.04%
58,362	54,284	4,078	107.55%
58,362	54,284	4,078	107.55%
500	-	500	-
440,946	428,716	12,230	102.85%
920	750	170	122.67%
815	750	65	108.67%
800	800	-	100.0%
800	800	-	100.0%
3,048	2,875	173	106.0%
447,329	434,691	12,638	102.91%
144,208	144,914	(706)	99.51%
244,636	230,762	13,874	106.01%
388,844	375,676	13,168	103.51%
388,844	375,676	13,168	103.51%
	300	(300)	0.0%
	-	-	0.0%
200	-	200	-
200	300	(100)	66.67%
928	2,917	547	118.74%
3,463	417	(417)	0.0%

	Apr - Nov 14	Budget	% of Budget
402,570	927,706	(525,136)	43.39%
428,055	405,072	22,983	105.67%
2,081,026	1,596,201	484,825	130.37%
15,782	-	15,782	-
46,097	35,000	11,097	131.71%
2,973,508	2,963,979	9,529	100.32%
460,752	434,112	26,640	106.14%
2,500	-	2,500	-
3,436,760	3,398,091	38,669	101.14%
7,218	6,000	1,218	120.22%
6,448	6,000	448	107.47%
5,800	6,400	(600)	87.5%
7,040	6,400	640	110.01%
24,380	23,000	1,380	106.0%
3,487,442	3,445,891	41,551	101.21%
1,153,662	1,159,312	(5,650)	99.51%
1,957,064	1,846,096	110,968	106.01%
3,110,746	3,005,408	105,338	103.51%
3,110,746	3,005,408	105,338	103.51%
	2,400	(2,400)	0.0%
660	660	-	100.0%
1,775	-	1,775	-
2,435	2,400	35	101.46%
500	-	500	-
6,374	23,333	3,117	113.96%
26,450	3,333	23,117	123.0%
4,100	767	(3,333)	53.47%

Note 1

4270 - Kitchen Tray Service	150	150	160	170	50	20	50	70	190	(60)	53.85%
4280 - Recycling Income	-	-	-	-	-	24	45	46	6	40	730.18%
4280 - Confectionary - Revenue	-	(14)	-	-	-	-	-	(14)	-	-	-
4440 - Staff Meals	483	578	600	645	767	746	649	560	730	(150)	76.48%
4445 - Guest Meals	868	757	712	596	795	910	475	757	607	90	115.58%
Total Food Services Income	3,992	3,803	7,903	8,629	5,925	2,673	11,069	5,844	4,885	976	120.05%
Health Care Revenues	-	-	-	-	-	-	-	(0)	-	-	-
Care Call Fall Detector	1,129	1,044	872	758	1,272	943	809	566	750	(164)	76.12%
4420 - Laundry Manor	1,286	1,429	1,000	1,171	1,029	1,072	1,386	1,072	1,250	(178)	86.74%
Laundry Harbour	2,415	2,473	1,972	1,999	2,301	2,015	2,215	1,657	2,000	(343)	82.87%
Total Health Care Revenues	-	-	-	-	-	-	-	-	-	-	-
Maintenance Income	-	-	3,262	525	260	-	130	-	-	-	-
4405 - Damage Repair	-	-	3,262	525	260	-	130	-	-	-	-
Total Maintenance Income	-	-	3,262	525	260	-	130	-	-	-	-
Miscellaneous Income	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous Income	366	132	169	225	264	244	163	1,004	400	634	258.62%
4495 - Miscellaneous	190	-	190	-	-	-	-	-	-	-	-
4400 - Other Income	20	160	80	139	-	260	(120)	-	-	-	-
4155 - Guest Suite Rental	-	-	-	-	-	-	-	-	-	-	-
4460 - Christmas Ticket Sales	-	-	-	-	-	-	800	2,849	-	-	-
Total Miscellaneous Income	576	291	459	365	264	504	843	3,863	2,400	1,463	161.8%
Total Income	610,817	613,344	819,897	834,330	823,716	866,865	862,175	847,757	819,933	27,824	100.39%
Cost of Goods Sold	-	-	-	-	-	-	-	-	-	-	-
50000 - Cost of Goods Sold	25,000	25,000	25,000	25,000	(100,000)	35,000	35,000	25,000	16,667	18,333	210.0%
Payroll Accrual Account	25,000	25,000	25,000	25,000	(100,000)	35,000	35,000	35,000	16,667	18,333	210.0%
Total 50000 - Cost of Goods Sold	50,000	50,000	50,000	50,000	(100,000)	70,000	70,000	50,000	33,334	36,666	107.72%
5000 - Salaries & Benefits	-	-	-	-	-	-	-	-	-	-	-
Maint Salaries & Benefits	-	-	-	-	-	-	-	-	-	-	-
Maint Wages Expense	-	-	-	-	-	-	-	-	-	-	-
5012-2 - 200 - Maint On Call	8,716	9,002	9,671	8,585	17,524	10,275	6,606	9,489	11,859	(3,379)	71.59%
5005-2 - 200 - Maint Wages	1,154	569	-	577	740	740	577	577	573	5	100.82%
5006-2 - 200 - Maint Start Holiday	-	-	-	-	-	-	-	-	252	(252)	0.0%
5011-2 - 200 - Maint Start Worked	163	-	235	1,408	2,497	798	5,201	477	301	(423)	53.01%
5007-2 - 200 - Maint Vacation	214	219	233	194	330	266	172	210	239	(29)	87.72%
5008-2 - 200 - Maint Sick Time	323	311	320	338	650	421	357	202	377	(175)	53.65%
5016-2 - 200 - Maint EI	595	575	574	619	1,185	775	644	374	709	(334)	52.82%
5015-2 - 200 - Maint CPP	312	312	312	312	312	312	312	312	235	77	132.97%
5027-2 - 200 - Maint WCB	11,479	10,988	11,346	12,033	24,749	14,434	14,720	11,483	15,144	(3,661)	75.69%
Total Maint Wages Expense	12,888	12,888	12,888	12,888	25,749	14,434	14,720	12,888	15,144	(2,256)	116.8%
Maint Benefit Expense	-	-	-	-	-	-	-	-	-	-	-
5020-2 - 200 - Maint RRSP	1,288	525	706	525	888	363	575	525	1,550	(1,025)	33.87%
5025-2 - 200 - Maint GRP INS	1,137	1,137	1,128	1,132	1,128	1,132	892	916	1,286	(370)	71.24%
5025-2 - 200 - Maint LTD	36	36	81	10	(114)	10	16	125	-	-	-

	2,400	1,688	1,915	1,687	1,901	1,804	1,483	0.0%
5015-2 - 200 - Maint Staff Recognition	-	-	-	-	-	-	-	0.0%
Total Maint Benefit Expense	2,400	1,688	1,915	1,687	1,901	1,804	1,483	63.54%
Total Maint Salaries & Benefits	13,939	12,686	13,260	13,700	26,650	15,939	16,204	82.5%
Admin Salaries & Benefits								
Admin Wage Expense								
5015-3 - 300 - Admin Bonus	-	-	-	-	200	300	-	86.35%
5005-3 - 300 - Admin Wages	23,630	24,828	23,804	21,526	29,162	20,938	22,566	185.89%
5006-3 - 300 - Admin Sat Holiday	2,744	1,458	-	1,134	977	1,141	971	29.82%
5011-3 - 300 - Admin Stat Worked	471	246	-	238	254	238	254	101.7%
5007-3 - 300 - Admin Vacation Time	520	1,011	314	2,331	6,864	2,231	1,693	0.0%
5009-3 - Vacation Accrual	-	-	-	-	-	-	-	91.24%
5006-3 - 300 - Admin Sick Time	388	400	361	326	495	331	368	56.63%
5010-3 - 300 - Admin EI	793	738	624	675	1,003	644	531	58.19%
5015-3 - 300 - Admin CPP	1,337	1,346	1,107	1,232	1,828	1,217	1,077	84.46%
5027-3 - Admin - WCB	729	729	729	729	729	729	729	59.09%
Total Admin Wage Expense	30,551	30,754	26,939	28,192	41,512	27,769	27,589	59.09%
Admin Benefit Expense								
5026-3 - 300 - Admin RRSP	1,638	1,100	1,425	925	1,388	575	975	66.52%
5025-3 - 300 - Admin GRP INS	1,589	1,589	1,419	1,419	1,419	1,419	1,098	0.0%
5025-3 - 300 - Admin LTD	(0)	(0)	252	(0)	(199)	-	37	100.0%
5016-3 - 300 - Admin Staff Rec	-	-	-	-	-	-	-	0.0%
5030-3 - 300 - Admin Pension Plan	913	913	913	913	913	913	913	0.0%
5035-3 - Health Spending Account (AMSC)	4,273	1,801	4,916	2,080	3,963	1,238	-	75.02%
Total Admin Benefit Expense	8,393	5,392	9,075	5,347	7,485	4,145	3,020	37.17%
Total Admin Salaries & Benefits	38,943	36,137	36,014	33,539	48,997	31,914	30,610	75.02%
Housekeeping Salaries & Ben								
HSKP Wage Expense								
5006-4 - 400 - Hskp Wages	18,441	17,623	19,194	18,065	29,677	19,802	20,936	104.0%
5011-4 - 400 - Hskp Stat Holiday	1,383	819	-	1,111	1,128	1,260	1,260	47.58%
5014-4 - 400 - Hskp Stat Worked	657	639	-	454	462	454	454	114.36%
5007-4 - 400 - Hskp Vacation	203	-	409	719	1,170	2,117	1,245	195.34%
5008-4 - 400 - Hskp SickTime	343	357	358	367	603	405	407	125.74%
5010-4 - 400 - Hskp EI	554	512	526	546	870	633	613	101.55%
5015-4 - 400 - Hskp CPP	957	886	896	936	1,514	1,112	1,074	94.82%
5027-4 - 400 - Hskp WCB	677	677	677	677	677	677	677	112.85%
Total HSKP Wage Expense	23,226	21,514	22,060	22,875	38,103	26,461	26,663	111.88%
HSKP Benefit Expense								
5020-4 - 400 - Hskp RRSP	1,113	475	613	600	900	(38)	600	38.24%
5025-4 - 400 - Hskp GRP INS	1,561	1,560	2,202	1,880	2,621	2,621	1,906	56.82%
5026-4 - 400 - Hskp LTD	62	(59)	142	(0)	(84)	(67)	(29)	0.0%
5016-4 - 400 - Hskp Staff Recognition	-	-	-	-	-	-	-	0.0%
Total HSKP Benefit Expense	2,735	1,975	2,957	2,480	3,437	2,516	2,477	52.87%
Total Housekeeping Salaries & Ben	25,961	23,490	25,016	25,355	39,540	28,977	29,143	102.3%

Food Services Salaries & Ben

500 - Food Services

500 - FS Kitchen Wage Expense

5005-5 - 500 - FS Wages	37,743	37,864	39,550	37,278	54,623	36,910	37,986
5006-5 - 500 - FS Stat Holiday	2,896	1,400	-	1,327	1,210	1,418	1,384
5011-5 - 500 - FS Stat Worked	3,356	1,721	-	1,779	1,489	1,822	1,691
5007-5 - 500 - FS Vacation	2,333	2,344	3,594	3,231	7,780	4,410	1,494
5008-5 - 500 - FS Sick Time	758	726	722	707	1,022	888	697
5010-5 - 500 - FS EI	1,239	1,160	1,155	1,167	1,744	1,191	1,139
5015-5 - 500 - FS CPP	1,662	1,746	1,675	1,726	2,559	1,816	1,735
5027-5 - 500 - FS WCB	1,979	1,979	1,979	1,979	1,979	1,979	1,979
Total 500 - FS Kitchen Wage Expense	52,166	48,946	49,675	49,193	75,396	50,237	48,105

500 - FS Kitchen Benefit Expense

5020-5 - 500 - FS RRSPP	4,275	2,175	2,751	2,150	3,138	(38)	2,650
5025-5 - 500 - FS GRP INS	5,321	5,328	5,330	5,318	5,308	5,318	4,128
5026-5 - 500 - FS LTD	10	63	322	43	(229)	43	(12)
5016-5 - 500 - FS Staff Rec	-	-	-	-	-	-	-
Total 500 - FS Kitchen Benefit Expense	9,606	7,566	8,403	7,511	8,216	5,324	6,166

Total 500 - Food Services

Total 500 - Food Services	61,772	56,512	57,078	56,704	80,613	55,561	54,270
---------------------------	--------	--------	--------	--------	--------	--------	--------

550 - Food Services

550 - FS Dining Wage Expense

5105-5 - 550 - FS Wages	22,125	20,391	23,733	23,318	31,157	19,848	23,157
5106-5 - 550 - FS Stat Holiday	2,237	1,229	-	982	1,240	1,018	1,240
5111-5 - 550 - FS Stat Worked	1,648	802	573	573	553	553	811
5107-5 - 550 - FS Vacation	166	2,596	995	518	5,380	4,136	332
5108-5 - 550 - FS Sick Time	371	353	364	374	491	338	373
5110-5 - 550 - FS EI	689	688	660	678	1,025	681	678
5115-5 - 550 - FS CPP	1,281	1,225	1,160	1,245	1,882	1,252	1,024
Total 550 - FS Dining Wage Expense	28,526	27,265	28,913	27,666	41,728	27,826	27,615

550 - FS Dining Benefit Expense

5120-5 - 550 - FS RRSPP	4,725	1,975	2,438	1,900	2,850	(975)	1,900
5125-5 - 550 - FS Group Insurance	1,610	1,610	1,627	1,614	1,607	1,614	1,261
5126-5 - 550 - FS LTD	(45)	7	(84)	(9)	(190)	(8)	(11)
Total 550 - FS Dining Benefit Expense	6,291	3,492	4,248	3,504	4,267	629	3,150

Total 550 - Food Services

Total 550 - Food Services	34,817	30,757	31,160	31,171	45,994	28,455	30,765
---------------------------	--------	--------	--------	--------	--------	--------	--------

Total Food Services Salaries & Ben

Total Food Services Salaries & Ben	96,589	87,269	88,238	87,875	126,607	84,016	85,035
------------------------------------	--------	--------	--------	--------	---------	--------	--------

Healthcare Salaries & Benefits

5560-6 - HC Staff Recognition	-	-	-	-	-	-	-
5222-6 - 600 - Healthcare WCB	6,250	6,250	6,250	6,250	6,250	6,250	6,250
321 HCA's	-	-	-	-	-	-	-
321 - HCA Wage Expense	6,379	4,267	7,148	11,373	6,127	4,228	3,895
Noticia HCA	128,363	131,095	141,039	128,661	200,657	134,224	135,705
5200-6 - 321 - Wages HCA's	-	-	-	-	-	-	-

319,034	335,908	(16,874)	94.96%
10,995	19,639	(2,655)	80.54%
18,659	18,590	(4,921)	73.51%
27,710	25,574	2,136	106.32%
5,894	7,228	(1,241)	82.82%
9,857	10,692	(735)	93.13%
14,876	20,108	(5,232)	73.98%
15,633	11,800	4,033	134.19%
418,038	445,327	(25,489)	94.25%

18,562	33,900	(15,219)	54.98%
40,226	34,560	5,666	116.39%
467	-	-	0.0%
59,276	68,360	(9,085)	86.71%
477,313	511,687	(34,374)	93.25%

186,486	172,878	13,608	107.87%
8,838	7,537	1,299	117.23%
5,771	8,481	(2,710)	86.05%
15,531	15,369	222	101.45%
3,029	3,298	(269)	91.83%
5,674	5,600	74	101.33%
10,115	10,532	(417)	96.04%
235,442	223,685	11,807	105.28%

16,613	32,450	(15,838)	51.19%
12,223	20,152	(7,929)	60.66%
(44)	-	-	0.0%
28,792	52,602	(23,810)	54.74%
264,234	276,237	(12,003)	95.69%
741,546	788,123	(46,577)	94.03%

49,998	36,000	13,998	138.89%
45,705	1,167,143	(64,951)	95.37%
1,132,191	1,167,143	(64,951)	95.37%

37,079	38,109	(1,330)	96.54%
1,344	1,705	(361)	76.81%
1,812	2,323	(510)	78.03%
2,524	3,871	(1,347)	85.2%
986	950	(164)	80.7%
1,161	1,262	(101)	92.01%
1,736	2,373	(637)	73.16%
1,979	1,979	504	134.18%
49,321	52,266	(3,946)	92.43%

2,081	4,225	(2,144)	49.26%
4,175	4,320	(145)	96.85%
227	-	-	0.0%
5,483	8,545	(2,062)	78.97%
54,804	60,811	(6,008)	90.12%

22,756	19,788	2,970	115.01%
910	942	(32)	96.61%
831	1,060	(230)	78.34%
1,408	1,767	(359)	79.72%
366	388	(22)	94.32%
585	661	(76)	88.61%
1,046	1,242	(197)	84.14%
27,903	25,848	2,056	107.95%

1,500	4,100	(2,600)	46.34%
1,280	2,519	(1,239)	50.83%
30	-	-	0.0%
3,211	6,619	(3,408)	48.51%
37,114	32,467	(1,353)	95.83%
85,918	83,278	(7,360)	92.11%

6,250	4,500	1,750	138.89%
2,388	148,393	(15,946)	89.25%
132,147	148,393	(15,946)	89.25%

5201-6 - 321 - HCA Stat Holiday	10,190	4,483	447	5,335	4,344	5,074	4,488	3,636	100.0%	37,997	100.0%
5211-6 - 321 - HCA Stat Worked	13,290	6,489	217	6,986	6,473	6,061	6,684	6,274	100.0%	52,485	100.0%
5202-6 - 321 - HCA Vacation	6,108	7,372	4,181	9,140	13,594	5,261	5,771	7,247	100.0%	59,673	100.0%
5203-6 - 321 - HCA Sick Time	2,959	2,274	2,946	2,985	3,320	2,471	2,450	2,384	80.31%	20,039	84.4%
5205-6 - 321 - EI HCA	4,221	3,983	3,901	4,014	4,020	4,077	4,077	3,995	102.29%	34,231	109.55%
5210-6 - 321 - CPP HCA	7,262	6,827	6,534	6,884	10,267	6,900	7,096	6,843	93.18%	59,590	99.71%
Total 321 - HCA Wage Expense	178,213	166,811	165,813	174,770	250,792	168,238	170,165	165,113	101.54%	1,439,913	110.65%
321 - HCA Benefit Expense											
5215-6 - 321 - RRSP HCA's	5,275	2,375	3,251	2,325	3,363	663	2,275	2,238	95.03%	21,764	118.19%
5220-6 - 321 - GRP INS HCA's	12,628	11,477	11,474	10,830	11,475	11,475	9,522	9,374	65.74%	89,256	77.66%
5221-6 - 321 - HCA LTD	87	115	810	(59)	(762)	105	19	360		696	
Total 321 - HCA Benefit Expense	17,990	13,967	15,535	13,095	14,076	12,243	11,816	11,992	72.49%	110,716	83.66%
Total 321 HCA's	196,204	180,778	181,348	187,866	264,868	180,480	181,981	177,104	98.86%	1,550,629	108.19%
322, 325, 327, 328											
5165-6 - 322 - Wages	20,911	18,671	21,099	21,925	33,071	22,051	23,207	22,792	94.75%	183,725	97.69%
5166-6 - 322 - Scheduler Stat Holiday	2,509	1,254	-	1,254	1,254	1,254	1,254	921	71.90%	9,702	94.79%
5167-6 - 322 - Scheduler Vacation	-	2,493	2,655	574	1,305	796	546	375	100.0%	6,742	45.59%
5168-6 - 322 - Scheduler Sick Time	273	247	262	282	424	295	297	321	65.15%	2,401	57.33%
5170-6 - 322 - EI	626	599	623	319	375	184	107	102	15.46%	2,834	52.29%
5175-6 - 322 - CPP	1,167	1,117	1,156	702	704	427	200	189	13.04%	5,651	53.49%
Total 322, 325, 327, 328 Wage Expense	25,486	24,381	25,773	25,055	37,133	25,006	25,611	24,709	88.29%	213,155	89.61%
322, 325, 327, 328 Benefit Expense											
5180-6 - 322 - RRSP	675	675	888	1,250	1,500	1,000	1,000	1,000	78.43%	7,988	82.35%
5185-6 - 322 - Group Insurance	1,750	1,408	1,408	1,408	1,408	1,408	1,090	1,090	77.87%	10,971	97.96%
5186-6 - 322 - Scheduler LTD	97	(0)	212	(0)	(212)	(0)	(13)	96		180	
Total 322, 325, 327, 328 Benefit Expense	2,522	2,083	2,508	2,658	2,696	2,408	2,077	2,188	81.71%	19,139	91.57%
Total 322, 325, 327, 328	28,008	26,465	28,281	27,714	39,829	27,414	27,688	26,895	87.72%	232,294	89.76%
325 - Registered Nurses											
325 - RN Wage Expense											
Norica RN											
5275-6 - 325 - Wages Registered Nurses	11,842	12,214	9,517	8,755	17,412	8,489	8,334	9,611	108.16%	86,074	132.21%
5276-6 - 325 - RN Stat Holiday	1,321	660	-	660	660	334	334	660	99.24%	4,630	86.97%
5277-6 - 325 - RN Vacation	84	-	2,706	3,027	2,027	71	-	667	100.0%	8,583	85.79%
5278-6 - 325 - RN Sick Time	192	218	165	133	285	127	134	180	49.33%	3,105	46.19%
5280-6 - 325 - EI Registered Nurses	354	346	327	332	184	50	-	-	0.0%	1,592	54.5%
5285-6 - 325 - CPP Registered Nurses	651	642	590	603	437	80	-	-	0.0%	3,003	54.65%
Total 325 - RN Wage Expense	14,424	14,080	13,305	13,510	21,068	16,879	12,814	11,019	101.69%	117,038	127.31%
325 - RN Benefit Expense											
5290-6 - 325 - RRSP Registered Nurses	725	275	363	275	413	275	275	275	50.0%	2,875	65.34%
5300-6 - 325 - GRP INS Registered Nurses	700	700	700	700	700	700	509	509	72.67%	5,219	93.2%
5295-6 - 325 - Registered Nurses LTD	(0)	(0)	120	(0)	(120)	119	(147)	(198)		(165)	
Total 325 - RN Benefit Expense	1,425	975	1,183	975	993	1,094	636	647	51.78%	7,929	79.29%

5713 - Bank service charge	220	260	411	343	286	221	295	2,268	19,200	(16,932)	11.91%
5789 - General Supplies	551	447	399	551	404	396	573	4,271	8,672	(4,401)	49.25%
5792 - Shredding	142	71	71	71	71	71	71	637	560	77	113.78%
5795 - Postage & Courier	119	40	863	287	394	124	364	2,452	1,336	1,116	163.67%
5802 - Photocopier lease	785	-	-	795	-	-	785	2,354	2,129	226	110.61%
5805 - Photocopier - Copy Usage	433	428	582	457	503	475	472	3,825	3,672	153	104.16%
5806 - Photocopier - Outside Exp	(708)	-	(2,084)	-	-	-	-	(2,792)	-	-	-
5786 - Office Expense - Other	-	-	-	-	22	11	-	33	-	-	-
Total 5786 - Office Expense	1,542	1,246	231	2,493	1,689	1,287	2,550	13,047	85,568	(22,521)	36.69%
5740 - Vehicle	-	-	171	-	-	-	-	171	-	-	-
5743 - RAM, Registration-Vehicle	-	-	171	-	-	-	-	-	-	-	-
Total 5740 - Vehicle	-	-	171	-	-	-	-	171	-	(1,100)	0.0%
5725 - Memberships, Fees & Dues	-	-	-	-	-	-	-	-	1,100	(1,100)	0.0%
6414 - Kirby directory	-	-	-	-	-	-	-	-	100	(100)	0.0%
6408 - Tradeshow	25	-	-	-	-	-	-	201	410	(209)	49.13%
5737 - Licences	-	-	-	-	-	-	-	-	-	-	-
5725 - Memberships, Fees & Dues - Other	-	-	-	-	-	-	-	-	-	-	-
Total 5725 - Memberships, Fees & Dues	25	-	-	-	-	-	-	201	1,510	(1,409)	12.51%
5808 - Professional fees	-	-	-	-	-	-	-	-	-	-	-
Resident Experience	-	-	-	-	-	-	-	-	60	50	100.0%
Contracted Services	-	-	-	60	-	-	-	-	-	-	-
Accreditation	-	-	-	-	-	-	-	-	-	-	-
6405 - SAIM	249	91	3,058	2,775	1,307	-	647	8,730	8,000	730	109.13%
5595-3 - ADP - Payroll contract	2,844	2,818	2,866	2,928	4,459	2,961	2,943	24,718	25,500	(782)	96.92%
5817 - Audit Fees	8,572	7,148	(22,770)	-	-	-	-	(7,050)	50,000	(57,050)	-14.1%
5820 - Legal	-	-	-	-	-	-	2,226	2,226	2,668	(442)	83.43%
Total 5808 - Professional fees	11,665	10,057	(16,947)	5,763	5,766	2,961	5,817	28,579	86,168	(57,489)	33.28%
Pastoral Care Heading	-	-	-	-	-	-	-	-	-	-	-
5935 - Pastoral Care	2,495	2,495	2,495	2,495	2,495	2,495	2,495	19,900	18,067	1,833	106.93%
5836 - Pastoral Expenses	345	95	-	-	204	-	-	645	900	(155)	80.65%
Total Pastoral Care Heading	2,840	2,590	2,495	2,495	2,699	2,495	2,495	20,505	19,467	1,038	105.85%
5938 - Public Relations	-	-	-	-	-	-	-	-	-	-	-
5841 - Agency/Govtmt meetings	-	-	-	-	-	-	-	-	667	(667)	0.0%
5844 - Travel	-	-	-	-	-	-	-	-	667	(667)	0.0%
Total 5938 - Public Relations	-	-	-	-	-	-	-	12	-	(667)	0.0%
ADM INISTRATION DEPARTMENT - Other	80,007	47,578	24,682	47,664	48,259	43,145	35,227	344,212	433,839	(89,627)	79.34%
FOOD SERVICES DEPARTMENT	-	-	-	-	-	-	-	-	-	-	-
FOOD and SUPPLIES	-	-	-	-	-	-	-	-	-	-	-
Kitchen Equipment Rental	133	133	133	195	134	71	134	1,068	277,375	(13,638)	95.08%
5900 - Food Costs	29,448	36,968	29,551	38,406	30,229	31,576	37,678	263,737	14,960	(644)	95.69%
5912 - Cleaning supplies kitchen	1,689	1,688	1,606	1,662	2,059	1,449	2,484	14,316	14,960	(644)	95.69%
5915 - Kitchen Paper	1,307	1,484	1,171	1,764	1,284	1,419	1,564	11,864	12,000	(136)	98.67%

5909 - Linens - Kitchen	178	-	114	586	25	-	166	-	125	(125)	0.0%	1,086	1,000	66	106.83%
5918 - Kitchen and smallwares	424	199	-	49	-	305	15	-	500	(500)	0.0%	993	4,000	(3,007)	24.82%
5920 - Equipment Purchase	-	-	-	-	-	-	-	-	275	(275)	0.0%	2,200	2,200	(0)	0.0%
5927 - Kitchen Equipment Lease	159	159	159	159	159	159	159	-	304	(145)	52.21%	1,270	2,433	(1,163)	52.21%
5928 - Kitchen Equipment Repair	188	125	125	63	63	-	125	-	500	453	90.60%	8,254	4,000	4,254	206.34%
Gloves	-	47	7	-	-	6	-	-	83	417	600.26%	1,188	667	521	176.2%
5930 - Office supplies - Kitchen	-	-	-	-	-	-	-	-	42	42	100.0%	101	101	0	0.0%
Copies	-	-	-	-	-	-	-	-	-	(42)	0.0%	97	333	(236)	29.21%
5906 - Food Services Supplies	33,524	41,037	36,957	43,706	34,009	36,263	43,641	-	34,820	(2,073)	94.37%	303,957	318,968	(15,012)	95.29%
Total FOOD and SUPPLIES															
BANQUETS and CATERING															
Banquet Food Costs	-	-	1,400	-	200	-	-	-	875	(875)	0.0%	1,600	7,000	(5,400)	22.86%
5921 - Banquet / catering costs	1,000	400	570	1,000	-	250	1,900	-	200	1,000	20.0%	5,320	1,000	4,320	532.0%
Total BANQUETS and CATERING															
5924 - STAMPEDE BREAKFAST	1,000	400	1,970	1,000	200	250	1,900	-	200	(800)	20.0%	8,920	8,000	(1,080)	86.5%
Staff Recognition	-	-	162	700	-	-	-	-	-	50	0.0%	882	800	82	107.75%
FOOD SERVICES DEPARTMENT - Other															
Total FOOD SERVICES DEPARTMENT	34,524	41,437	39,089	45,406	34,589	36,513	45,571	-	35,049	(2,900)	92.36%	312,177	329,166	(16,989)	95.13%
CARE DEPARTMENT															
Pharmacy adjustment	-	-	-	-	1	15	-	-	3	-	0.0%	16	3,052	30	101.01%
Gloves - Manor	-	-	-	551	-	-	844	-	1,657	378	436.74%	667	667	(0)	0.0%
Resident Education	-	-	-	-	-	-	-	-	83	(83)	0.0%	9,333	9,333	(0)	0.0%
Education for Staff	-	-	-	-	-	-	-	-	417	(417)	0.0%	1,439	888	551	209.09%
Gloves - Harbour	-	-	-	406	-	-	375	-	86	571	763.41%	4,158	5,333	(1,175)	77.92%
Health Supplies Manor	620	602	602	631	821	428	467	-	586	(60)	87.97%	2,238	2,067	172	108.3%
Health Supplies Harbour	-	585	435	48	447	85	139	-	288	262	201.36%	-	-	-	0.0%
Personal Protective Equip Man	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Personal Protective Equip Har	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Spa Supplies Manor	-	-	-	-	-	-	-	-	21	(21)	0.0%	167	167	(0)	0.0%
Outbreak Supplies Manor	-	-	-	-	-	-	-	-	100	(100)	0.0%	800	800	(0)	0.0%
Outbreak Supplies Harbour	-	-	-	-	-	-	-	-	42	(42)	0.0%	333	333	(0)	0.0%
Education Supplies Manor	-	-	-	-	-	-	-	-	125	(125)	0.0%	1,000	1,000	(0)	0.0%
Education Supplies Harbour	-	-	-	-	-	-	-	-	125	(125)	0.0%	1,000	1,000	(0)	0.0%
Office Supplies Manor	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Office Supplies Harbour	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Total CARE DEPARTMENT	1,185	1,039	1,039	1,636	1,266	527	1,826	-	3,423	2,301	146.75%	10,902	18,409	(7,507)	59.22%
HOU SEKEEPING DEPARTMENT															
Equipment Maintenance & Repair	-	-	-	-	-	-	-	-	50	(50)	0.0%	400	400	(0)	0.0%
Radio's	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
5974 - Wood Wyant - Contract	34	-	-	-	-	-	-	-	-	-	0.0%	34	34	(0)	100.0%
5991 - Vacuum Bags	-	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Equipment Maintenance & Repair - Other	-	-	-	34	-	-	-	-	-	-	0.0%	67	400	(333)	16.83%
Total Equipment Maintenance & Repair	34	-	-	34	-	-	-	-	50	(50)	0.0%	400	400	(0)	0.0%

Equipment Replace	107	200	12	106.11%
Non Powered Equipment				
5994 - Parts	(38)	250	(1,000)	0.0%
Equipment Replace - Other				
Total Equipment Replace	(38)	250	(890)	26.64%
5965 - Housekeeping Supplies				
Outbreak - Linens Harbour				
Outbreak - Linens Manor				
Outbreak - Chemicals				
First Aid Kits	420	2,560	(2,140)	16.39%
Laundry Soap	64	1,067	(91)	91.47%
Gloves	31	2,914	780	136.56%
Garbage Bags	156	1,083	50	1,013
Tools (rags, bottles etc)	4			0.0%
Batteries				0.0%
5993 - Paper Products	967	7,000	(847)	86.47%
5968 - Linens	4,888	42,000	(1,346)	96.8%
5971 - Chemicals	1,833	7,567	(38)	99.57%
Total 5965 - Housekeeping Supplies	7,407	64,543	(3,195)	95.06%
Total HOUSKEEPING DEPARTMENT	7,441	66,243	(4,406)	94.35%
MAINTENANCE DEPARTMENT				
Safety Supplies	116	650	(534)	17.86%
Painter Main Lobby				
Tub Contract				
Water Coolers	181	2,900	(2,500)	0.0%
Appliances				
Back Flow Testing and Repairs				
Boiler water treatment Glycol	576	600	(147)	75.51%
Hydraulic Actuator	191	1,500	(1,500)	0.0%
CO2 Testing				
Vehicles	453	2,000	(1,424)	28.82%
Van Insurance				
Van Fluids	96	1,400	(1,400)	0.0%
Van R&M	32	2,000	(1,436)	28.22%
Golf Cart	20	650	(60)	90.77%
Total Vehicles	32	3,000	(3,000)	0.0%
6900 - Equip - Repairs & Maintenance				
Tub Contract				
Roof Safety Line Inspection				
Toilet R&M				
Plumbing Repairs				
Lighting fixture replacement				
Ballasts				

6072 - Paint	372	586	109	35	343	180	-	-	389	100.0%	2,023	3,000	(977)	57.46%
6075 - Paint Supplies	-	80	-	117	38	-	-	-	235	0.0%	235	1,200	(965)	19.62%
6081 - Kitchen grease Trap/hood	974	-	-	-	-	-	741	-	1,715	0.0%	1,715	2,950	(1,235)	59.14%
6084 - Electrical repairs	-	-	-	-	351	-	-	-	500	0.0%	351	1,600	(1,249)	21.94%
6087 - Plumbing repairs	-	-	-	-	-	-	-	-	-	0.0%	-	3,000	(3,000)	0.0%
6090 - Hardware	48	-	307	-	86	-	-	-	420	0.0%	420	900	(480)	46.68%
6093 - Keys/locks	32	90	44	29	425	-	18	-	737	100.0%	737	4,000	(3,263)	18.42%
6096 - Lights exterior	-	-	-	-	-	-	-	-	3,100	0.0%	3,100	3,100	(3,100)	0.0%
6099 - Lights interior	-	1,018	314	87	641	446	-	-	2,775	25.9%	2,775	4,000	(1,225)	69.37%
6102 - Flooring	-	-	-	-	282	-	-	269	1,000	0.0%	282	2,000	(1,708)	14.61%
6105 - Automated doors	-	-	212	477	-	-	-	-	686	0.0%	686	4,500	(3,812)	15.3%
6108 - Windows	-	-	210	-	909	-	-	-	1,119	0.0%	1,119	5,000	(3,881)	22.38%
6111 - Exterior	107	117	-	689	300	-	-	-	500	0.0%	1,708	11,000	(9,292)	16.53%
6114 - Misc. Supplies (odds & ends)	-	-	-	-	300	-	-	-	200	0.0%	893	1,600	(707)	55.81%
Total 6060 - Repairs & Maintenance(Building)	3,525	2,884	10,258	3,444	3,842	529	1,059	-	28,036	44.54%	28,036	94,400	(66,364)	28.7%
6117 - Repairs & Maintenance(Property)	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	-
Parking Block Replacement	-	-	-	-	300	533	-	-	-	0.0%	833	2,500	(1,667)	33.32%
Flower Bed Covering	-	91	-	476	-	-	-	-	566	0.0%	566	2,000	(1,434)	28.32%
6120 - Grounds contract	7,649	7,649	7,649	7,649	7,649	7,649	-	-	45,892	0.0%	45,892	56,000	(10,108)	81.95%
6123 - Snow removal contract	-	-	-	-	-	7,649	-	-	7,649	95.61%	15,297	3,000	7,297	191.22%
6128 - Pruning/spraying	-	-	-	-	-	-	-	-	-	0.0%	-	500	(500)	0.0%
6132 - Parking lot repair	-	-	-	-	-	-	-	-	-	0.0%	-	5,000	(5,000)	0.0%
6136 - Signage	-	229	-	-	-	402	-	-	631	0.0%	631	2,800	(2,169)	22.55%
Total 6117 - Repairs & Maintenance(Property)	7,649	7,968	7,649	8,124	7,948	8,584	7,649	-	63,220	95.61%	63,220	76,600	(13,380)	82.32%
6138 - Repairs Maint - Miscellaneous	-	-	-	-	-	-	38	-	38	0.0%	38	-	34	100.0%
Repairs & Maintenance - Misc	-	-	34	-	-	-	-	-	34	0.0%	-	-	-	0.0%
Stationary	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Office Supplies - Maint	-	-	-	-	-	-	-	-	-	0.0%	-	-	-	0.0%
Dump Disposal	-	-	-	-	-	-	-	-	-	0.0%	-	1,000	(1,000)	0.0%
Equipment Fuel	-	-	-	15	-	-	-	-	15	0.0%	15	400	(385)	3.77%
Chubb Monitoring Harbor	235	-	-	231	-	-	231	-	696	0.0%	696	690	6	100.87%
Chubb Monitoring Manor	-	-	-	397	-	397	-	-	795	0.0%	795	2,520	(1,725)	31.53%
6141 - Equip Lease - Lift Ladder	-	-	-	1,228	-	-	-	-	1,228	0.0%	1,228	1,500	(272)	81.89%
6144 - Tools	-	107	80	492	-	-	-	-	579	0.0%	579	2,200	(1,621)	30.86%
6147 - Safety Supplies	-	56	-	38	-	10	-	-	38	0.0%	38	-	38	100.0%
6150 - Batteries	-	-	-	-	2,166	-	-	-	2,166	0.0%	2,166	80	(14)	82.35%
6153 - Facilities Management SW	-	-	-	-	-	72	-	-	72	0.0%	72	-	-	0.0%
6138 - Repairs Maint - Miscellaneous - Other	235	163	512	2,005	2,178	468	288	-	5,827	0.0%	5,827	8,890	(2,563)	66.45%
Total 6138 - Repairs Maint - Miscellaneous	18,947	18,909	26,668	36,915	27,789	23,659	18,907	-	193,371	51.65%	193,371	365,390	(172,019)	52.92%
Total MAINTENANCE DEPARTMENT	625	300	100	500	381	181	655	200	2,417	41.57%	2,417	4,800	(2,383)	50.36%
REC THERAPY DEPARTMENT	625	300	100	500	381	181	655	200	2,417	41.57%	2,417	4,800	(2,383)	50.36%
Manor Entertainers	-	-	-	1,200	425	625	525	655	4,780	183.85%	4,780	2,500	2,180	183.85%
Harbour Entertainers	300	100	500	500	381	181	655	200	2,417	50.36%	2,417	4,800	(2,383)	50.36%

Net Ordinary Income	(2,950)	40,800	68,726	38,131	(45,217)	82,455	80,835	90,670	5,871	84,799	1,544,354	353,449	(101,804)	485,254	-547,119%
Other Income/Expense	-	34,662	-	-	-	-	-	-	-	-	-	34,662	-	-	-
Extra-ordinary Income	-	-	-	-	1,282	4,784	-	-	-	-	-	6,066	-	-	-
One-Mar System set up	-	1,903	4,187	-	-	-	-	-	-	-	-	6,091	-	-	-
Kitchen Equipment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Power Equipment	2,064	-	-	-	-	-	2,635	-	-	-	-	-	-	-	-
Net Income	(5,014)	72,558	64,539	38,131	(45,499)	77,671	78,200	90,670	5,871	84,799	1,544,354	371,256	(101,804)	473,060	-564,669%

Note 1 190 Available Suites
November 2014 Occupancy

Harbour	32	100% Occupancy
Manor DSL	30	100% Occupancy
Manor PSL and Independent	108	83.5% Occupancy
	170	89.5% Overall Occupancy

	Apr - Nov 14	Apr - Nov 13	\$ Change	% Change
Ordinary Income/Expense				
Income				
Rents				
Suite Rent				
Manor				
4005 - Resident Rent				
Manor Independent Resident	402,570	22,338	380,232	1,702.19%
4007 - Manor DAL Suite Rent	428,055	459,185	(31,130)	-6.78%
4006 - Manor PAL Suite Rents	2,081,026	2,313,516	(232,490)	-10.05%
Additional PAL	15,762	-	15,762	100.0%
Manor Second Person	46,097	32,225	13,872	43.05%
Total 4005 - Resident Rent	2,973,509	2,827,264	146,245	5.17%
Total Manor	2,973,509	2,827,264	146,245	5.17%
Harbour				
4008 - Harbour DAL Suite Rent	460,752	426,312	34,440	8.08%
Total Harbour	460,752	426,312	34,440	8.08%
Onsite Staff Rent	2,500		2,500	100.0%
Total Suite Rent	3,436,760	3,253,575	183,185	5.63%
4115 - Phone - DAL Suites	7,213	7,682	(469)	-6.11%
4110 - Cable - DAL Suites	6,448	6,797	(349)	-5.14%
Platinum Shears	5,600	6,400	(800)	-12.5%
4125 - Drug Store Rental	7,040	7,072	(31)	-0.44%
4130 - The Owners; Condo Plan 9812469	24,380	23,000	1,380	6.0%
Total Rents	3,487,442	3,304,527	182,915	5.54%
Health Care Funding				
4055 - Home Care Contract				
Healthcare Funding Harbour	1,153,662	1,131,040	22,622	2.0%
4050 - Healthcare Funding Manor	1,957,084	2,007,109	(50,026)	-2.49%
Total 4055 - Home Care Contract	3,110,746	3,138,149	(27,403)	-0.87%
Total Health Care Funding	3,110,746	3,138,149	(27,403)	-0.87%
Donations				
4360 - Donations - Unrestricted	660	1,455	(795)	-54.64%
4380 - Casual Friday's	-	50	(50)	-100.0%
4350-3 - Donations - Family Campaign	1,775	1,395	380	27.24%
Total Donations	2,435	2,900	(465)	-16.03%
Food Services Income				
Inter Departmental Income	300	-	300	100.0%
Luke's Confectionary	6,374	2,583	3,791	146.75%
Staff Function	-	450	(450)	-100.0%
4105 - Toastmasters Rev	-	381	(381)	-100.0%
4250 - Banquets	-	2,400	(2,400)	-100.0%
4255 - Catering	26,450	22,707	3,744	16.49%
4260 - Banquet Rental	4,100	1,400	2,700	192.86%
4270 - Kitchen Tray Service	820	280	540	192.86%

4280 · Recycling Income	115	31	84	275.73%
4290 · Confectionary - Revenue	(14)	-	(14)	-100.0%
4440 · Staff Meals	5,246	5,470	(223)	-4.08%
4445 · Guest Meals	5,868	4,338	1,530	35.28%
Total Food Services Income	49,259	40,039	9,220	23.03%
Health Care Revenues				
Care Call Fall Detector	20	-	20	100.0%
4650 · Purchased Health Supplies	-	1,148	(1,148)	-100.0%
4420 · Laundry Manor	7,412	14,605	(7,193)	-49.25%
Laundry Harbour	9,545	-	9,545	100.0%
Total Health Care Revenues	16,976	15,753	1,224	7.77%
Maintenance Income				
4405 · Damage Repair	4,177	729	3,448	472.74%
Maintenance Income - Other	-	250	(250)	-100.0%
Total Maintenance Income	4,177	979	3,198	326.53%
Recreation Income				
4435 · Recreational Activities	-	941	(941)	-100.0%
Total Recreation Income	-	941	(941)	-100.0%
Miscellaneous Income				
4470 · Parking Stall Income	-	312	(312)	-100.0%
4495 · Miscellaneous	2,618	6,596	(3,977)	-60.3%
4490 · GST Collected - 40%	-	5,132	(5,132)	-100.0%
4410 · Interest Income	-	370	(370)	-100.0%
4400 · Other Income	381	-	381	100.0%
4155 · Guest Suite Rental	538	180	359	199.78%
4450 · Christmas Ticket Sales	3,649	1,170	2,478	211.8%
Total Miscellaneous Income	7,186	13,760	(6,574)	-47.78%
Total Income	6,678,221	6,517,047	161,174	2.47%
Cost of Goods Sold				
50000 · Cost of Goods Sold				
Payroll Accrual Account	105,000	-	105,000	100.0%
Total 50000 · Cost of Goods Sold	105,000	-	105,000	100.0%
5000 · Salaries & Benefits				
Maint Salaries & Benefits				
Maint Wages Expense				
5012-2 · 200 - Maint On Call	4,000	-	4,000	100.0%
5005-2 · 200 - Maint Wages	78,869	83,817	(4,948)	-5.9%
5006-2 · 200 - Maint Stat Holiday	4,934	3,945	989	25.06%
5011-2 · 200 - Maint Stat Worked	-	-	-	0.0%
5007-2 · 200 - Maint Vacation	10,777	2,706	8,072	298.34%
5008-2 · 200 - Maint Sick Time	1,899	1,942	(43)	-2.21%
5010-2 · 200 - Maint EI	2,923	2,436	486	19.97%
5015-2 · 200 - Maint CPP	5,341	4,431	910	20.53%
5027-2 · 200 - Maint WCB	2,500	1,563	937	59.96%
Total Maint Wages Expense	111,242	100,840	10,403	10.32%
Maint Benefit Expens				

5020-2 · 200 - Maint RRSP	5,394	3,550	1,844	51.94%
5025-2 · 200 - Maint GRP INS	8,602	7,950	652	8.21%
5026-2 · 200 - Maint LTD	199	95	104	108.76%
5016-2 · 200 - Maint Staff Recognition	-	34	(34)	-100.0%
Total Maint Benefit Expens	14,194	11,629	2,566	22.06%
Total Maint Salaries & Benefits	125,437	112,469	12,968	11.59%
Admin Salaries & Benefits				
Admin Wage Expense				
5013-3 · 300-Admin Bonus	600	-	600	100.0%
5005-3 · 300 - Admin Wages	188,155	197,490	(9,335)	-4.73%
5006-3 · 300 - Admin Sat Holiday	9,745	10,386	(641)	-6.18%
5011-3 · 300 - Admin Stat Worked	1,957	1,232	725	58.86%
5007-3 · 300 - Admin Vacation Time	16,285	15,080	1,204	7.99%
5008-3 · 300 - Admin Sick Time	3,008	3,197	(189)	-5.92%
5010-3 · 300 - Admin EI	5,981	5,924	(543)	-9.17%
5015-3 · 300 - Admin CPP	9,981	10,950	(970)	-8.86%
5027-3 · Admin - WCB	5,833	3,646	2,187	59.96%
Total Admin Wage Expense	240,945	247,908	(6,963)	-2.81%
Admin Benefit Expense				
5020-3 · 300 - Admin RRSP	9,000	7,125	1,875	26.32%
5025-3 · 300 - Admin GRP INS	11,158	14,819	(3,661)	-24.7%
5026-3 · 300 - Admin LTD	141	(137)	279	-202.82%
5016-3 · 300 - Admin Staff Rec	-	363	(363)	-100.0%
5030-3 · 300 - Admin Pension Plan	7,301	6,220	1,081	17.37%
5035-3 · Health Spending Account (AMSC)	18,281	34,554	(16,273)	-47.1%
Total Admin Benefit Expense	45,881	62,943	(17,062)	-27.11%
Total Admin Salaries & Benefits	286,826	310,851	(24,024)	-7.73%
Housekeeping Salaries & Ben				
HSKP Wage Expense				
5005-4 · 400 - Hskp Wages	164,007	185,091	(21,084)	-11.39%
5006-4 · 400 - Hskp Stat Holiday	8,232	7,645	587	7.67%
5011-4 · 400 - Hskp Stat Worked	3,584	1,789	1,795	100.33%
5007-4 · 400 - Hskp Vacation	9,622	12,477	(2,854)	-22.88%
5008-4 · 400 - Hskp SickTime	3,256	3,164	92	2.9%
5010-4 · 400 - Hskp EI	4,943	5,605	(662)	-11.81%
5015-4 · 400 - Hskp CPP	8,583	9,977	(1,394)	-13.97%
5027-4 · 400 - Hskp WCB	5,417	3,386	2,030	59.97%
Total HSKP Wage Expense	207,643	229,133	(21,490)	-9.38%
HSKP Benefit Expense				
5020-4 · 400 - Hskp RRSP	4,913	9,413	(4,500)	-47.81%
5025-4 · 400 - Hskp GRP INS	16,218	21,218	(5,000)	-23.57%
5026-4 · 400 - Hskp LTD	81	392	(311)	-79.33%
Total HSKP Benefit Expense	21,211	31,022	(9,811)	-31.63%
Total Housekeeping Salaries & Ben	228,854	260,155	(31,301)	-12.03%
Food Servcies Salaries & Ben				
5560-5 · FS Staff Recognition	-	117	(117)	-100.0%

500 - Food Services				
500 - FS Kitchen Wage Expense				
5005-5 · 500 - FS Wages	319,034	329,075	(10,041)	-3.05%
5006-5 · 500 - FS Stat Holiday	10,985	11,774	(789)	-6.7%
5011-5 · 500 - FS Stat Worked	13,659	9,315	4,344	46.63%
5007-5 · 500 - FS Vacation	27,710	21,671	6,039	27.87%
5008-5 · 500 - FS Sick Time	5,984	5,439	545	10.02%
5010-5 · 500 - FS EI	9,957	9,915	42	0.42%
5015-5 · 500 - FS CPP	14,876	15,610	(733)	-4.7%
5027-5 · 500 - FS WCB	15,833	9,898	5,935	59.97%
Total 500 - FS Kitchen Wage Expense	418,038	412,696	5,342	1.29%
500 - FS Kitchen Benefit Expens				
5020-5 · 500 - FS RRSP	18,582	14,563	4,019	27.6%
5025-5 · 500 - FS GRP INS	40,226	39,021	1,205	3.09%
5026-5 · 500 - FS LTD	467	413	54	13.12%
5016-5 · 500 - FS Staff Rec		550	(550)	-100.0%
Total 500 - FS Kitchen Benefit Expens	59,275	54,547	4,728	8.67%
Total 500 - Food Services	477,313	467,243	10,070	2.16%
550 - Food Services				
550 - FS Dining Wage Expense				
5105-5 · 550 - FS Wages	186,486	183,358	3,128	1.71%
5106-5 · 550 - FS Stat Holiday	8,836	8,059	777	9.64%
5111-5 · 550 - FS Stat Worked	5,771	2,719	3,052	112.25%
5107-5 · 550 - FS Vacation	15,531	14,143	1,387	9.81%
5108-5 · 550 - FS Sick Time	3,029	3,212	(183)	-5.7%
5110-5 · 550 - FS EI	5,674	5,441	233	4.28%
5115-5 · 550 - FS CPP	10,115	9,845	270	2.74%
Total 550 - FS Dining Wage Expense	235,442	226,778	8,664	3.82%
550 - FS Dining Benefit Expense				
5120-5 · 550 - FS RRSP	16,613	13,888	2,725	19.62%
5125-5 · 550 - FS Group Insurance	12,223	10,916	1,307	11.97%
5126-5 · 550 - FS LTD	(44)	19	(63)	-336.32%
Total 550 - FS Dining Benefit Expense	28,792	24,823	3,969	15.99%
Total 550 - Food Services	264,234	251,601	12,633	5.02%
Total Food Services Salaries & Ben	741,546	718,961	22,586	3.14%
Healthcare Salaries & Benefits				
5560-6 · HC Staff Recognition	-	434	(434)	-100.0%
5222-6 · 600 - Healthcare WCB	49,998	31,256	18,743	59.97%
321 HCA's				
321 - HCA Wage Expense				
Norica HCA	45,705	47,195	(1,490)	-3.16%
5200-6 · 321 - Wages HCA's	1,132,191	1,219,632	(87,440)	-7.17%
5201-6 · 321 - HCA Stat Holiday	37,997	39,873	(1,876)	-4.71%
5211-6 · 321 - HCA Stat Worked	52,485	35,656	16,829	47.2%
5202-6 · 321 - HCA Vacation	58,673	78,897	(20,224)	-25.63%
5203-6 · 321 - HCA Sick Time	20,039	18,407	1,632	8.87%

5205-6 · 321 - EI HCA	34,231	36,551	(2,320)	-6.35%
5210-6 · 321 - CPP HCA	58,593	61,819	(3,226)	-5.22%
Total 321 - HCA Wage Expense	1,439,913	1,538,029	(98,116)	-6.38%
321 - HCA Benefit Expense				
5215-6 · 321 - RRSP HCA's	21,764	15,337	6,427	41.9%
5220-6 · 321 - GRP INS HCA's	88,256	87,968	288	0.33%
5221-6 · 321 - HCA LTD	696	(255)	951	-372.83%
Total 321 - HCA Benefit Expense	110,716	103,050	7,666	7.44%
Total 321 HCA's	1,550,629	1,641,079	(90,450)	-5.51%
322, 325, 327, 328, 329				
322, 325, 327, 328, 329 Wage Expense				
5165-6 · 322 - Wages	183,725	213,676	(29,951)	-14.02%
5166-6 · 322- Scheduler Stat Holiday	9,702	9,436	265	2.81%
5167-6 · 322 - Scheduler Vacation	8,742	21,200	(12,458)	-58.76%
5168-6 · 322 - Scheduler Sick Time	2,401	2,804	(404)	-14.4%
5170-6 · 322 - EI	2,934	4,811	(1,877)	-39.02%
5175-6 · 322 - CPP	5,651	8,991	(3,340)	-37.15%
Total 322, 325, 327, 328, 329 Wage Expense	213,154	260,919	(47,765)	-18.31%
322, 325, 327, 328, 329 Benefit Expense				
5180-6 · 322 - RRSP	7,988	5,459	2,529	46.32%
5185-6 · 322 - Group Insurance	10,971	12,988	(2,017)	-15.53%
5186-6 · 322 - Scheduler LTD	180	233	(54)	-22.92%
Total 322,325,327,328,329Benefit Expense	19,139	18,680	458	2.45%
Total 322, 325, 327, 328, 329	232,293	279,599	(47,306)	-16.92%
326 - Registered Nurses				
326 - RN Wage Expense				
Norica RN	11,741	7,639	4,102	53.7%
5275-6 · 326 - Wages Registered Nurses	86,074	94,048	(7,974)	-8.48%
5276-6 · 326 - RN Stat Holiday	4,630	3,316	1,314	39.62%
5277-6 · 326 - RN Vacation	8,563	308	8,255	2,678.16%
5278-6 · 326 - RN Sick Time	1,433	1,697	(264)	-15.54%
5280-6 · 326 - EI Registered Nurses	1,592	1,772	(180)	-10.15%
5285-6 · 326 - CPP Registered Nurses	8,003	3,248	(4,755)	-59.42%
Total 326 - RN Wage Expense	117,036	112,028	5,008	4.47%
326 - RN Benefit Expense				
5290-6 · 326 - RRSP Registered Nurses	2,875	1,775	1,100	61.97%
5300-6 · 326 - GRP INS Registered Nurses	5,219	3,089	2,130	68.97%
5295-6 · 326 - Registered Nurses LTD	(165)	(155)	(10)	6.58%
Total 326 - RN Benefit Expense	7,929	4,709	3,220	68.38%
Total 326 - Registered Nurses	124,965	116,737	8,229	7.05%
350 - LPN Various				
350 - LPN Wage Expense				
Norica LPN	54,065	54,517	(451)	-0.83%
5525-6 · 350 - LPN Wages	380,762	405,445	(24,682)	-6.09%
5526-6 · 350 - LPN Stat Holiday	14,405	15,831	(1,426)	-9.01%
5521-6 · 350 - Stat Worked	19,341	12,541	6,800	54.23%

5527-6 · 350 - LPN Vacation	22,937	24,342	(1,404)	-5.77%
5528-6 · 350 - LPN Sick Time	6,489	6,704	(214)	-3.2%
5520-6 · 350 - LPN's EI	11,011	10,945	66	0.6%
5515-6 · 350 - LPN's CPP	19,617	19,854	(237)	-1.19%
Total 350 - LPN Wage Expense	528,629	550,177	(21,548)	-3.92%
350 - LPN Benefit Expense				
5505-6 · 350 - RRSP	5,006	3,888	1,119	28.78%
5510-6 · 350 - LPN Group Ins	16,601	17,235	(634)	-3.68%
5511-6 · 350 - LPN LTD	290	(94)	384	-409.19%
Total 350 - LPN Benefit Expense	21,897	21,028	869	4.13%
Total 350 - LPN Various	550,526	571,205	(20,679)	-3.62%
Total Healthcare Salaries & Benefits	2,508,413	2,640,311	(131,898)	-5.0%
Recreational Therapy				
5497-7 · 700 - Rec Therapy WCB	3,750	2,344	1,406	59.97%
330 - Rec Therapy Professional				
330 - Rec Therapy Prof Wages				
5435-7 · 330 - Wages Rec Therapy Prof	44,734	41,253	3,481	8.44%
5436-7 · 330-Rec Therapy Stat Hol	1,269	1,932	(664)	-34.35%
5437-7 · 330-Rec Therapy Vacation	3,879	1,485	2,393	161.11%
5438-7 · 330-Rec Therapy Sick Time	866	825	41	4.94%
5440-7 · 330 - EI Rec Therapy Prof	1,122	830	292	35.21%
5445-7 · 330 - CPP Therapy Prof	2,068	1,564	504	32.23%
Total 330 - Rec Therapy Prof Wages	53,937	47,890	6,047	12.63%
330 - Rec Therapy Prof Benefits				
5450-7 · 330 - RRSP Rec Therapy Prof	2,406	2,200	206	9.38%
5460-7 · 330 - GRP INS Rec Therapy Prof	2,581	2,666	(85)	-3.18%
5455-7 · 330- Rec Therapy Prof LTD	17	(3)	20	-608.66%
Total 330 - Rec Therapy Prof Benefits	5,004	4,863	142	2.92%
Total 330 - Rec Therapy Professional	58,941	52,752	6,189	11.73%
340 - Rec Therapy Aides				
340 - Rec Aide Wage Expense				
5470-7 · 340 - Wages Rec Therapy Aides	83,196	97,306	(14,110)	-14.5%
5471-7 · 340 - Rec Therapy Stat Holiday	3,922	4,341	(418)	-9.63%
5481-7 · 340 - Stat Worked	1,439	2,262	(823)	-36.39%
5472-7 · 340 - Rec Therapy Vacation	6,017	8,448	(2,432)	-28.78%
5473-7 · 340 - Rec Therapy Sick Time	1,613	1,824	(211)	-11.55%
5475-7 · 340 - EI Rec Therapy Aides	2,543	3,025	(482)	-15.93%
5480-7 · 340 - CPP Rec Therapy Aides	4,594	5,361	(767)	-14.3%
Total 340 - Rec Aide Wage Expense	103,324	122,566	(19,242)	-15.7%
340 - Rec Aide Benefit Expense				
5485-7 · 340 - RRSP Rec Therapy Aides	7,968	5,440	2,528	46.48%
5495-7 · 340 - GRP INS Rec Therapy Aides	10,668	11,061	(393)	-3.56%
5490-7 · 340 - Rec Therapy Aides LTD	227	24	203	846.85%
Total 340 - Rec Aide Benefit Expense	18,862	16,525	2,338	14.15%
Total 340 - Rec Therapy Aides	122,186	139,091	(16,905)	-12.15%
Total Recreational Therapy	184,877	194,187	(9,310)	-4.79%

Total 5000 · Salaries & Benefits	4,075,953	4,236,934	(160,981)	-3.8%
Total PAYROLL	4,180,953	4,236,934	(55,981)	-1.32%
Gross Profit	2,497,268	2,280,113	217,155	9.52%
Expense				
66900 · Reconciliation Discrepancies	0	0	0	2,900.0%
5100 · Other Wages & Benefits				
5560 · Staff Recognition	33		33	100.0%
5565 · Staff Training & Development	2,337		2,337	100.0%
Total 5100 · Other Wages & Benefits	2,370		2,370	100.0%
ADM INISTRATION DEPARTMENT				
Contracted Staff				
5818-3 · District Support Services	98,698	100,271	(1,572)	-1.57%
5814 · Accounting	60,002	69,643	(9,640)	-13.84%
Total Contracted Staff	158,701	169,914	(11,213)	-6.6%
5752 · IT/Communications				
Server/Computer back-up	3,254		3,254	100.0%
IT - PCe Wages	13,971	11,679	2,293	19.63%
Equipment Repairs (2015)	756	176	580	329.03%
5767 · Telephone	13,501	14,716	(1,215)	-8.26%
5779 · Cell Phones	3,785	4,389	(603)	-13.75%
5600 · Cable	30,967	27,126	3,842	14.16%
5776 · Internet	1,293	2,386	(1,093)	-45.81%
5770 · PCS Support	5,718	16,322	(10,604)	-64.97%
5758 · Tunstalls, Fobs, Phone Hardware	11,666	5,590	6,076	108.7%
5753 · IT Contract	20,246	30,578	(10,332)	-33.79%
5783 · Computers & Software	5,485	4,770	715	14.99%
5754 · IT Server Lease	11,983	11,983	-	0.0%
5755 · Website -Content Management Sys	168	2,937	(2,769)	-94.27%
5752 · IT/Communications - Other		2,106	(2,106)	-100.0%
Total 5752 · IT/Communications	122,796	134,759	(11,963)	-8.88%
5786 · Office Expense				
5713 · Bank service charge	2,268	1,802	466	25.84%
5716 · Interest & Penalties		293	(293)	-100.0%
5722 · Petty Cash over short		2	(2)	-100.0%
5789 · General Supplies	4,271	9,072	(4,801)	-52.93%
5792 · Shredding	637	630	8	1.21%
5795 · Postage & Courier	2,452	2,597	(145)	-5.57%
5802 · Photocopier lease	2,354	2,392	(38)	-1.61%
5805 · Photocopier - Copy Usage	3,825	3,430	395	11.5%
5806 · Photocopies - Outside Exp	(2,792)	2,699	(5,491)	-203.47%
5786 · Office Expense - Other	33	282	(249)	-88.25%
Total 5786 · Office Expense	13,047	23,198	(10,151)	-43.76%
5740 · Vehicle				
5743 · R&M, Registration-Vehicle	171	169	2	0.98%
Total 5740 · Vehicle	171	169	2	0.98%
5725 · Memberships, Fees & Dues				

6414 · Kerby directory	-	1,650	(1,650)	-100.0%
5737 · Licences	201	25	176	705.8%
5725 · Memberships, Fees & Dues - Other	-	615	(615)	-100.0%
Total 5725 · Memberships, Fees & Dues	201	2,290	(2,089)	-91.2%
5808 · Professional fees				
Resident Experience	-	27	(27)	-100.0%
Contracted Services	60	4,524	(4,464)	-98.68%
Accreditation	-	19,846	(19,846)	-100.0%
6405 · S&M	8,730	2,503	6,228	248.84%
5595-3 · ADP - Payroll contract	24,713	24,707	7	0.03%
5817 · Audit Fees	(7,050)	(5,336)	(1,715)	32.14%
5820 · Legal	2,226	-	2,226	100.0%
5832 · Other	-	(15)	15	100.0%
Total 5808 · Professional fees	28,679	46,255	(17,576)	-38.0%
Pastoral Care Heading				
5835 · Pastoral Care	19,960	18,828	1,132	6.01%
5836 · Pastoral Expenses	645	600	46	7.61%
Total Pastoral Care Heading	20,605	19,428	1,177	6.06%
5838 · Public Relations				
5844 · Travel	-	723	(723)	-100.0%
5847 · Meals	-	43	(43)	-100.0%
Total 5838 · Public Relations	-	766	(766)	-100.0%
5892 · Bad Debt expense	-	(5,915)	5,915	100.0%
ADM INISTRATION DEPARTMENT - Other	12	-	12	100.0%
Total ADM INISTRATION DEPARTMENT	344,212	390,864	(46,652)	-11.94%
FOOD SERVICES DEPARTMENT				
FOOD and SUPPLIES				
Kitchen Equipment Rental	1,068	190	878	461.95%
5900 · Food Costs	263,737	254,173	9,564	3.76%
5912 · Cleaning supplies kitchen	14,316	13,683	633	4.63%
5915 · Kitchen Paper	11,864	11,074	790	7.13%
5909 · Linens - Kitchen	1,068	1,051	17	1.63%
5918 · Kitchen and smallwares	993	3,277	(2,284)	-69.71%
5920 · Equipment Purchase	-	1,640	(1,640)	-100.0%
5927 · Kitchen Equipment Lease	1,270	2,034	(764)	-37.55%
5928 · Kitchen Equipment Repair	8,254	3,059	5,194	169.79%
Uniforms	-	528	(528)	-100.0%
Gloves	1,188	706	482	68.17%
5930 · Office supplies - kitchen	101	-	101	100.0%
Copies	-	109	(109)	-100.0%
5906 · Food Services Supplies	97	235	(138)	-58.6%
Total FOOD and SUPPLIES	303,957	291,760	12,196	4.18%
BANQUETS and CATERING				
Banquet Food Costs	1,600	3,900	(2,300)	-58.97%
5921 · Banquet / catering costs	5,320	750	4,570	609.33%
BANQUETS and CATERING - Other	-	1,200	(1,200)	-100.0%

Total BANQUETS and CATERING	6,920	5,850	1,070	18.29%
5924 · STAMPEDE BREAKFAST	862	720	142	19.7%
Staff Recognition	409	210	199	95.0%
FOOD SERVICES DEPARTMENT - Other	29	-	29	100.0%
Total FOOD SERVICES DEPARTMENT	312,177	298,540	13,637	4.57%
CARE DEPARTMENT				
Pharmacy adjustment	18	-	18	100.0%
Gloves - Manor	3,052	-	3,052	100.0%
Gloves - Harbour	1,438	-	1,438	100.0%
Health Supplies Manor	4,156	5,272	(1,116)	-21.17%
Health Supplies Harbour	2,238	1,928	311	16.11%
Personal Protective Equip Man	-	507	(507)	-100.0%
Personal Protective Equip Har	-	1,426	(1,426)	-100.0%
Spa Supplies Manor	-	181	(181)	-100.0%
Education Supplies Manor	-	237	(237)	-100.0%
Office Supplies Manor	-	830	(830)	-100.0%
Health Supplies				
Gloves-Harbor	-	511	(511)	-100.0%
Total Health Supplies	-	511	(511)	-100.0%
Personal Protective Equipment				
Gloves-Manor	-	2,174	(2,174)	-100.0%
Total Personal Protective Equipment	-	2,174	(2,174)	-100.0%
CARE DEPARTMENT - Other	-	37	(37)	-100.0%
Total CARE DEPARTMENT	10,902	13,103	(2,201)	-16.8%
HOU SEKEEPING Department				
Equipment Maintenance & Repair				
Radio's	-	512	(512)	-100.0%
5991 · Vacuum Bags	34	-	34	100.0%
Equipment Maintenance & Repair - Other	34	(129)	163	-126.07%
Total Equipment Maintenance & Repair	67	383	(316)	-82.42%
Equipment Replace				
Non Powered Equipment	107	143	(35)	-24.74%
Powered Equipment	-	101	(101)	-100.0%
5994 · Parts	212	466	(254)	-54.47%
Total Equipment Replace	320	710	(391)	-55.0%
5965 · Housekeeping Supplies				
First Aid Kits	420	658	(238)	-36.22%
Laundry Soap	1,736	1,383	352	25.48%
Gloves	976	1,877	(902)	-48.03%
Garbage Bags	2,914	1,986	928	46.71%
Tools (rags, bottles etc)	1,063	50	1,013	2,027.67%
Batteries	-	217	(217)	-100.0%
5983 · Paper Products	6,053	5,875	178	3.03%
5968 · Linens	40,654	36,559	4,095	11.2%
5971 · Chemicals	7,633	6,415	1,218	18.99%
5965 · Housekeeping Supplies - Other	-	475	(475)	-100.0%

Total 5965 - Housekeeping Supplies	61,448	55,497	5,951	10.72%
HOU SEKEEPING Department - Other		49	(49)	-100.0%
Total HOU SEKEEPING Department	61,835	56,639	5,196	9.17%
MAINTENANCE DEPARTMENT				
Safety Supplies	116	72	44	61.89%
Water Coolers	453	-	453	100.0%
Back Flow Testing and Repairs	576	-	576	100.0%
Hydronic Actuator	564	-	564	100.0%
C02 Testing	590	-	590	100.0%
Vehicles				
Van Fluids	254	78	176	224.66%
Van R&M	222	-	222	100.0%
Golf Cart	20	-	20	100.0%
Vehicles - Other	-	26	(26)	-100.0%
Total Vehicles	496	104	392	377.74%
6000 - Equip - Repairs & Maintenance				
Tub Contract	-	814	(814)	-100.0%
Plumbing Repairs	-	553	(553)	-100.0%
Lighting fixture replacement	353	-	353	100.0%
Tools R&M	-	280	(280)	-100.0%
Medical Equipment Repairs	-	500	(500)	-100.0%
Mechanical inspections	-	381	(381)	-100.0%
Mechanical contractor	13,479	-	13,479	100.0%
Elevator inspection	452	-	452	100.0%
Hydronics Supplies	2,822	748	2,074	277.09%
Hydronics Repairs	5,605	4,502	1,102	24.48%
6004 - Spring Start Up	-	1,292	(1,292)	-100.0%
6013 - Boiler Water Treatment	645	656	(11)	-1.61%
6006 - Elevator Contract	8,633	9,079	(446)	-4.91%
6009 - HVAC				
HVAC - Filters	474	-	474	100.0%
HVAC Supplies	910	1,166	(256)	-21.94%
HVAC - Repairs	15,740	2,423	13,317	549.64%
6009 - HVAC - Other	-	575	(575)	-100.0%
Total 6009 - HVAC	17,124	4,164	12,960	311.23%
6012 - Heating repairs	-	321	(321)	-100.0%
6015 - Domestic				
Domestic/HW supplies	241	414	(173)	-41.87%
Domestic/ HW repairs	13,107	1,844	11,263	610.77%
6015 - Domestic - Other	-	345	(345)	-100.0%
Total 6015 - Domestic	13,347	2,603	10,744	412.72%
6018 - Kitchen Equip Repair and Maint	-	232	(232)	-100.0%
6020 - Generator Inspection	2,541	3,271	(730)	-22.3%
6027 - Appliances R&M	240	-	240	100.0%
6033 - Elevator R&M	337	-	337	100.0%
6036 - Alarm/Fire inspection	8,584	-	8,584	100.0%

6039 · Alarm/fire R&M	8,898	11,872	(2,974)	-25.05%
Total 6000 · Equip - Repairs & Maintenance	88,061	41,269	41,791	101.27%
6051 · Equip - Replacement				
Flooring Replace	10,110	18,012	(7,902)	-43.87%
6054 · Appliance replacement	321	2,305	(1,985)	-86.09%
Total 6051 · Equip - Replacement	10,431	20,318	(9,887)	-48.66%
6060 · Repairs & Maintenance(Building)				
Window Coverings	-	1,965	(1,965)	-100.0%
Suite Damages	1,240	-	1,240	100.0%
Electrical Supplies	49	918	(868)	-94.64%
Renovations	3,880	3,898	(18)	-0.45%
Plumbing Supplies	771	1,432	(661)	-46.15%
Roofing Repairs	550	-	550	100.0%
6100 · Carpet Cleaning	2,189	404	1,786	442.34%
6063 · Pest Control	2,484	1,391	1,093	78.57%
6066 · Window Cleaning	3,914	6,242	(2,328)	-37.29%
6069 · Painter	-	(3,601)	3,601	100.0%
6072 · Paint	2,023	2,008	15	0.74%
6075 · Paint Supplies	235	691	(456)	-65.94%
6081 · Kitchen grease Trap/hood	1,715	1,374	341	24.81%
6084 · Electrical repairs	351	1,420	(1,068)	-75.27%
6087 · Plumbing repairs	-	1,280	(1,280)	-100.0%
6090 · Hardware	420	-	420	100.0%
6093 · Keys/locks	737	229	508	222.17%
6096 · Lights exterior	-	752	(752)	-100.0%
6099 · Lights interior	2,775	4,010	(1,235)	-30.79%
6102 · Flooring	292	3,931	(3,639)	-92.57%
6105 · Automated doors	688	630	59	9.31%
6108 · Windows	1,119	1,230	(111)	-9.02%
6111 · Exterior	1,708	1,249	459	36.75%
6114 · Misc. Supplies (odds & ends)	893	1,613	(720)	-44.63%
Filters	-	625	(625)	-100.0%
Total 6060 · Repairs & Maintenance(Building)	28,036	33,691	(5,654)	-16.78%
6117 · Repairs & Maintenance(Property)				
Parking Block Replacment	-	1,829	(1,829)	-100.0%
Parking Block Replacement	833	-	833	100.0%
Flower Bed Covering	566	-	566	100.0%
6120 · Grounds contract	45,892	39,642	6,250	15.77%
6123 · Snow removal contract	15,297	7,774	7,524	96.78%
6135 · Other	-	168	(168)	-100.0%
6136 · Signage	631	1,421	(789)	-55.56%
6117 · Repairs & Maintenance(Property) - Oth	-	274	(274)	-100.0%
Total 6117 · Repairs & Maintenance(Property)	63,220	51,106	12,114	23.7%
6138 · Repairs Maint - Miscellaneous				
Repairs & Maintenance - Misc	38	-	38	100.0%
Stationary	34	-	34	100.0%

Office Supplies - Maint	-	14	(14)	-100.0%
Equipment Fuel	15	-	15	100.0%
Chubb Monitoring Harbor	696	683	13	1.96%
Chubb Monitoring Manor	795	773	21	2.75%
6141 · Equip Lease - Lift Ladder	1,228	-	1,228	100.0%
6144 · Tools	679	928	(248)	-26.78%
6147 · Safety Supplies	38	134	(95)	-71.28%
6150 · Batteries	66	-	66	100.0%
6153 · Facilities Management SW	2,166	2,202	(35)	-1.61%
6138 · Repairs Maint - Miscellaneous - Other	72	113	(41)	-36.68%
Total 6138 · Repairs Maint - Miscellaneous	5,827	4,847	981	20.24%
Total MAINTENANCE DEPARTMENT	193,371	151,406	41,965	27.72%
REC THERAPY Department				
Manor Entertainers	4,780	3,951	829	20.98%
Harbour Entertainers	2,417	2,250	167	7.42%
Resident Transportation	8,200	8,200	-	0.0%
Bus - Maintenance	4,666	2,245	2,422	107.87%
Bus - Fuel	1,045	1,073	(28)	-2.65%
Resident Outing Costs	1,165	811	354	43.67%
Resident Supplies	188	5,101	(4,913)	-96.32%
Manor Supplies	3,568	1,030	2,538	246.57%
Harbour Supplies	2,520	9	2,511	29,065.51%
Pianos	580	826	(246)	-29.75%
Volunteer Recognition	695	-	695	100.0%
Exercise Equipment	519	154	365	237.01%
Rec Therapy - Membership Fees	300	275	25	9.09%
Staff Recognition	250	186	64	34.71%
GENERAL				
Continuing Education	-	577	(577)	-100.0%
Total GENERAL	-	577	(577)	-100.0%
Staff Education	-	15	(15)	-100.0%
5630 · Bus - all costs	-	1,983	(1,983)	-100.0%
5625 · Resident Activity	236	-	236	100.0%
Total REC THERAPY Department	31,128	28,684	2,444	8.52%
HUMAN RESOURCES				
Creating Character	-	7,016	(7,016)	-100.0%
7015 · Recruiting Costs	254	590	(337)	-57.03%
7010 · Staff Recognition	5,204	3,328	1,877	56.4%
7005 · Training & Development	5,277	1,808	3,469	191.93%
Total HUMAN RESOURCES	10,734	12,742	(2,007)	-15.75%
UTILITIES DEPARTMENT				
5868 · Services & Utilities				
5871 · Water & Sewer	152,134	152,134	-	0.0%
5874 · Electricity	115,874	137,029	(21,155)	-15.44%
5877 · Natural Gas	68,636	46,213	22,423	48.52%
5880 · Garbage	16,453	12,207	4,246	34.78%

Total 5868 · Services & Utilities	353,097	347,583	5,514	1.59%
Building				
5850 · Insurance				
5853 · Building	68,553	66,931	1,622	2.42%
Total 5850 · Insurance	68,553	66,931	1,622	2.42%
5889 · Building Lease	692,000	931,760	(239,760)	-25.73%
5883 · Property Taxes	63,438	62,767	671	1.07%
Total Building	823,991	1,061,458	(237,467)	-22.37%
Total UTILITIES DEPARTMENT	1,177,088	1,409,041	(231,953)	-16.46%
Total Expense	2,143,818	2,361,018	(217,200)	-9.2%
Net Ordinary Income	353,450	(80,905)	434,355	-536.87%
Other Income/Expense				
Other Income				
Extra-ordinary Income	34,662	-	34,662	100.0%
Total Other Income	34,662	-	34,662	100.0%
Other Expense				
CAPITAL EXPENDITURES DEPARTMENT				
One-Mar System set up	6,066	-	6,066	100.0%
Kitchen Equipment	6,091	-	6,091	100.0%
Power Equipment	4,699	-	4,699	100.0%
Total CAPITAL EXPENDITURES DEPARTMENT	16,855	-	16,855	100.0%
Total Other Expense	16,855	-	16,855	100.0%
Net Other Income	17,806	-	17,806	100.0%
Net Income	371,256	(80,905)	452,161	-558.88%

Search ID#: Z06405097

THIS IS EXHIBIT "J"
referred to in the Affidavit of
Kurtis Robinson
Sworn before me this 02
Day of January A.D. 2015
[Signature]
A COMMISSIONER FOR OATHS
IN AND FOR THE PROVINCE OF ALBERTA

Transmitting Party

BISHOP & MCKENZIE LLP (B&S)
Attention: Trevor Joyal
2500 10104 103 AVE
EDMONTON, AB T5J1V3

Party Code: 50001031
Phone #: 780 426 5550
Reference #: 103,007-003

Ksena J. Court
Barrister & Solicitor

Search ID #: Z06405097

Date of Search: 2015-Jan-21

Time of Search: 13:20:52

Business Debtor Search For:

ENCHARIS MANAGEMENT AND SUPPORT SERVICES

Exact Result(s) Only Found

NOTE:

A complete Search may result in a Report of Exact and Inexact Matches.
Be sure to read the reports carefully.



Search ID#: Z06405097

Business Debtor Search For:

ENCHARIS MANAGEMENT AND SUPPORT SERVICES

Search ID #: Z06405097

Date of Search: 2015-Jan-21

Time of Search: 13:20:52

Registration Number: 09101427649

Registration Type: SECURITY AGREEMENT

Registration Date: 2009-Oct-14

Registration Status: Current

Expiry Date: 2019-Oct-14 23:59:59

Exact Match on: Debtor

No: 1

Amendments to Registration

14072424594

Renewal

2014-Jul-24

Debtor(s)

Block

Status

1	ENCHARIS MANAGEMENT AND SUPPORT SERVICES SUITE 900, 285030 LUTHER ROSE BLVD. CALGARY, AB T1X 1M9	Current
---	--	---------

Secured Party / Parties

Block

Status

1	BANK OF MONTREAL 10199 - 101 STREET EDMONTON, AB T5J 3Y4	Current
---	--	---------

Collateral: General

Block

Description

Status

1	LF37-	Current
2	ALL PRESENT AND AFTER ACQUIRED PROPERTY EXCEPT GOODS.	Current
3	PROCEEDS - ALL PRESENT AND AFTER ACQUIRED PROPERTY.	Current
4	BMO - GIC	Current

Search ID#: Z06405097

Business Debtor Search For:

ENCHARIS MANAGEMENT AND SUPPORT SERVICES

Search ID #: Z06405097

Date of Search: 2015-Jan-21

Time of Search: 13:20:52

Registration Number: 11101404873

Registration Type: SECURITY AGREEMENT

Registration Date: 2011-Oct-14

Registration Status: Current

Expiry Date: 2017-Oct-14 23:59:59

Exact Match on: Debtor

No: 1

Debtor(s)

<u>Block</u>		<u>Status</u>
1	ENCHARIS MANAGEMENT AND SUPPORT SERVICES 285030 LUTHER ROSE BLVD CALGARY, AB T1X1M9	Current

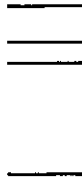
Secured Party / Parties

<u>Block</u>		<u>Status</u>
1	XEROX CANADA LTD 33 BLOOR ST. E. 3RD FLOOR TORONTO, ON M4W3H1	Current

Collateral: General

<u>Block</u>	<u>Description</u>	<u>Status</u>
1	EQUIPMENT, OTHER ALL PRESENT AND FUTURE OFFICE EQUIPMENT AND SOFTWARE SUPPLIED OR FINANCED FROM TIME TO TIME BY THE SECURED PARTY (WHETHER BY LEASE, CONDITIONAL SALE OR OTHERWISE), WHETHER OR NOT MANUFACTURED BY THE SECURED PARTY OR ANY AFFILIATE THEREOF.	Current

Search ID#: Z06405097



Business Debtor Search For:

ENCHARIS MANAGEMENT AND SUPPORT SERVICES

Search ID #: Z06405097

Date of Search: 2015-Jan-21

Time of Search: 13:20:52

Registration Number: 12052307348

Registration Type: SECURITY AGREEMENT

Registration Date: 2012-May-23

Registration Status: Current

Expiry Date: 2017-May-23 23:59:59

Exact Match on: Debtor

No: 1

Debtor(s)

Block

Status

1 ENCHARIS MANAGEMENT AND SUPPORT SERVICES
285030 LUTHER ROSE BLVD, NE SUITE 900
CALGARY, AB T1X1M9

Current

Block

Status

2 PRINCE OF PEACE MANOR AND HARBOUR
285030 LUTHER ROSE BLVD, NE SUITE 900
CALGARY, AB T1X1M9

Current

Secured Party / Parties

Block

Status

1 NATIONAL LEASING GROUP INC.
1525 Buffalo Place
WINNIPEG, MB R3T 1L9

Current

Phone #: 204 954 9000 Fax #: 204 954 9099

Collateral: General

Block Description

Status

1 ALL COMPUTER SYSTEMS, SOFTWARE, SERVERS OF EVERY NATURE OR KIND
DESCRIBED IN LEASE NUMBER 2573827 BETWEEN THE SECURED PARTY, AS
LESSOR AND THE DEBTOR AS LESSEE, AS AMENDED FROM TIME TO TIME,
TOGETHER WITH ALL ATTACHMENTS, ACCESSORIES AND SUBSTITUTIONS.

Current

Particulars

Search ID#: Z06405097

Block **Additional Information**

1 PURCHASE MONEY SECURITY INTEREST

Status

Current

Result Complete