Deloitte.

CANADA PROVINCE OF QUÉBEC DISTRICT OF MONTRÉAL

No.: 500-11-058763-208

SUPERIOR COURT

(Commercial Division)

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED:

GROUPE DYNAMITE INC. GRG USA HOLDINGS INC. GRG USA LLC

Debtors

DELOITTE RESTRUCTURING INC.

Monitor

INSTRUCTIONS TO CREDITORS WHO WISH TO ASSERT THEIR CLAIMS AGAINST GROUPE DYNAMITE INC., GRG USA HOLDINGS INC., GRG USA LLC AND/OR THEIR DIRECTORS AND/OR OFFICERS

Pursuant to an Order of the Superior Court of Québec rendered on April 19, 2021 (the Claims Procedure Order), a process (the Claims Process) was approved for the purpose of identifying, reviewing and determining claims against Groupe Dynamite Inc., GRG USA Holdings Inc. and GRG USA LLC as well as against their directors and officers. All capitalized terms used but not otherwise defined herein have the meanings ascribed to them in the Claims Procedure Order.

The purpose of this Instruction Letter is to provide you with the information required to file a Proof of Claim in respect of any Claims you may have against any of the Debtors and/or the Directors and Officers.

This Instruction Letter is sent as part of the Creditors' Instructions and together with copies of:

- 1. a form Proof of Claim; and
- 2. the Claims Procedure Order which can be accessed electronically at www.insolvencies.deloitte.ca/GDI on the Monitor's website.

Please review these documents carefully.

FILING A PROOF OF CLAIM

Please note that this form of Proof of Claim is only to be used if you have a Claim against any of the Debtors and/or the Directors and Officers.

- the Debtors are: Groupe Dynamite Inc., GRG USA Holdings Inc. and GRG USA LLC
- the Directors and Officers are: any of the present or former, *de jure* or *de facto*, directors or officers of any of the Debtors as well as any other individuals legally entitled to administer the affairs of any of the Debtors.

If you wish to assert a Claim against any of the Debtors or against the Directors and Officers, you must complete, sign and submit a Proof of Claim form to the Monitor. The Monitor must actually receive the Proof of Claim on or before the Claims Bar Date.

When submitting a Proof of Claim, you must specify which of the Debtors you are asserting your Claim against or that you are asserting a Claim against the Directors and Officers. Where a Claim is asserted against multiple parties, separate Proofs of Claim must be filed in respect of each party against which the Claim is asserted.

When submitting a Proof of Claim, you must provide particulars of your Claim and attach supporting documents. The particulars should succinctly explain the factual and legal basis of your Claim and the supporting documents should include all documents that are necessary to establish the nature, validity and quantum of your Claim.

In the event you file an Appeal Application in connection with your Claim, the appeal may be decided on the basis of the documents submitted in support of the applicable Proof of Claim without you being entitled to file additional evidence, the whole in accordance with paragraph 10.4 of the Claims Procedure Order.

A completed and signed Proof of Claim may be provided to the Monitor by e-mail at groupedynamite@deloitte.ca, facsimile at 514-369-9699, mail, courier or registered mail to the address set out below.

PROOF OF CLAIMS MUST BE FILED BEFORE THE CLAIMS BAR DATE

Please note that the Claims Bar Date for the filing of any Proof of Claim in respect of a Claim is <u>June 7, 2021 at 5:00 PM</u>, or, for a Creditor with a Restructuring Claim, the later of (a) <u>June 7, 2021 at 5:00 pm</u> or (b) <u>thirty (30) days</u> after the date of receipt by the Creditor of the notice from any of the Debtors giving rise to the Restructuring Claim.

FAILURE BY A CREDITOR TO SUBMIT ITS PROOF OF CLAIM TO THE MONITOR ON OR BEFORE THE CLAIMS BAR DATE WILL RESULT IN SUCH CREDITOR'S CLAIM BEING BARRED AND FOREVER EXTINGUISHED.

FURTHER INFORMATION

If you have any questions regarding the Claims Process or any of the enclosed forms, please contact Deloitte Restructuring Inc. at the following coordinates:

Deloitte Restructuring Inc.

Att: Groupe Dynamite claim process 1190 avenue des Canadiens-de-Montréal Suite 500, Montreal, QC, H3B 0M7, Canada

Email: groupedynamite@deloitte.ca

Fax: 514-390-4103

Tel: 514-369-9699 Toll Free: 1-888-490-1355

Copies of this Instruction Letter, the Claims Procedure Order, the form Proof of Claim and various other relevant documents can be found on the Monitor's website at www.insolvencies.deloitte.ca/GDI or obtained by contacting the Monitor at the coordinates indicated above and providing particulars as to your name, address, facsimile number and e-mail address.