

March 28, 2016

# FUTHER INFORMATION FOR CREDITORS OF THE DISTRICT THE DISTRICT'S PLAN OF COMPROMISE AND ARRANGEMENT (THE "DISTRICT PLAN')

# THE BASICS AND WHAT YOU NEED TO DO

The following provides a brief outline of the basics of the District Plan and what you need to do prior to the meeting that is scheduled for Eligible Affected Creditors (as defined in the District Plan) to vote on the District Plan (the "District Meeting"). This document provides high level information only and it is recommended that Eligible Affected Creditors review the detailed information included in the Monitor's First Report to the Creditors of the District, dated March 28, 2016 (the "Monitor's Report"). Capitalized terms not otherwise defined herein shall have the meanings given to them in the Monitor's Report.

Our records indicate that you are a trade creditor of the District with a proven claim that is greater than \$5,000. If this is not the case, please contact our office and we will provide you with an additional hand-out related to the District Plan.

#### The Basics of the District Plan

The District Plan has been formulated by the District subject to input from the CRO, the creditor's committee established for the District (the "District Committee") and the Monitor. As further described below, the Monitor is supportive of the District Plan, which has also been approved by the District Committee. The Monitor is an officer of the Court, whose role includes providing Eligible Affected Creditors with sufficient information to consider the District Plan and reporting to Eligible Affected Creditors on the Monitor's view of the reasonableness and fairness of the District Plan. The following are the basics of the District Plan:

#### **Distributions to Eligible Affected Creditors**

Eligible Affected Creditors will receive the following distributions:

- 1. The lesser of \$5,000 or the total amount of their claim (the "Convenience Payment(s)"), which will be paid upon the date that the District Plan takes effect.
- 2. A further cash distribution from the liquidation of the assets (the "Non-Core Assets") held by the District, outside of the Prince of Peace Properties (as defined below). The Monitor

currently estimates that Eligible Affected Creditors who are not paid in full by the Convenience Payments will receive cash distributions of between approximately 15% and 20% of their remaining proven claims, after deducting the Convenience Payments, from the sale of the Non-Core Assets.

3. A distribution in the form of shares (the "NewCo Shares") in a new company ("Newco") into which will be transferred the Harbour and Manor seniors' care facilities, the surrounding development and expansion lands and the Prince of Peace church and school (the "Prince of Peace Properties"). In addition to the Prince of Peace Properties, assets held by ECHS and EMSS, including working capital, computer hardware, furniture and fixtures, a water treatment plant, medical equipment and a vehicle will be transferred into NewCo (the "ECHS and EMSS Assets"). The Prince of Peace Properties and the ECHS and EMSS Assets will collectively be referred to as the "NewCo Assets". Based on the value of the Newco Assets, the NewCo Shares are currently anticipated to be valued at between 53% and 60% of each Eligible Affected Creditors' remaining proven claim, after deducting the Convenience Payments.

The Monitor notes that the estimated realizations are based on assumptions regarding future events and, as such, will vary and these variances could be material.

#### NewCo

NewCo will be formed as a private Alberta corporation immediately after the District Plan takes effect. As described above, the NewCo Assets will be transferred to NewCo and NewCo will continue to operate the Harbour and Manor seniors' care facilities.

Eligible Affected Creditors (with the exception of those Eligible Affected Creditors who reside outside of Canada) who are not paid in full by the Convenience Payments will receive 100% of the NewCo Shares on a pro-rata basis based on the amount of their remaining proven claims after deducting the Convenience Payments. For greater clarity, this means that Eligible Affected Creditors will become owners of NewCo (the "NewCo Shareholders") with the NewCo Shares representing that ownership interest.

Additional information regarding NewCo is available in the attached document entitled "Answers to Frequently Asked Questions". The Monitor's Report also includes a fulsome discussion of NewCo, including the risks associated with becoming a NewCo Shareholder.

The Monitor is supportive of the formation of NewCo as set out in the District Plan for the following reasons:

1. The Convenience Payments will result in there being a reduced number of NewCo Shareholders, which will provide NewCo with a more manageable corporate governance structure and allow the potential for an improved recovery over time for those Eligible Affected Creditors who receive NewCo Shares than may be available through the immediate liquidation of the Prince of Peace Properties.

- 2. NewCo's bylaws and Articles of Incorporation (the "NewCo Articles") were developed in consultation with the District Committee and afford some additional protections to the NewCo Shareholders outside of what may be available to shareholders in the ordinary course.
- 3. It is anticipated that approximately 993 Eligible Affected Creditors will become NewCo Shareholders. Following NewCo being formed, a shareholders' meeting will be held within six months of the District Plan becoming effective (the "NewCo Shareholder Meeting"). At the NewCo Shareholder Meeting, the NewCo Shareholders will vote on a proposed mandate for NewCo, which could include the expansion of the Harbour and Manor seniors' care facilities, the subdivision and orderly liquidation of all or a portion of the Newco Assets, a joint venture to further develop the NewCo Assets or other options.
- 4. Although the time leading up to the NewCo Shareholder Meeting could provide an additional period of uncertainty for the NewCo Shareholders, it would also allow them the benefit of professional management advice prior to voting on their preferred mandate for NewCo as Newco Management's initial focus will be to investigate and report to the NewCo Shareholders regarding the possible mandates available to NewCo.
- 5. The Monitor has consulted with Deloitte's real estate advisory group ("Deloitte Real Estate") with respect to the Prince of Peace Properties. Deloitte Real Estate has advised that the Alberta real estate market is changing rapidly with reduced property values being reflected within most areas of the commercial market and financing becoming more difficult to obtain. In addition, the Prince of Peace Properties are currently not fully subdivided and this subdivision would be required to complete a meaningful sales process. As such, although the Prince of Peace Properties, and in particular the Harbour and Manor seniors' care facilities, are considered to be desirable properties, waiting for more favourable conditions in the Alberta real estate market could result in improved realizations for the Prince of Peace Properties as compared to an immediate liquidation.

# The Representative Action

As a trade creditor of the District, you do not have claims that would constitute claims in the Representative Action (as defined in the District Plan). As such, those provisions of the District Plan are not applicable to you.

# The Monitor's view of the District Plan

The Monitor is supportive of the District Plan and is of the opinion that the District Plan is fair and reasonable and appears to be in the general best interest of all parties for the reasons outlined in the Monitor's Report and set out below:

- 1. The Convenience Payments would be made immediately after the District Plan becomes effective. Following the Convenience Payments, approximately 1,001 Eligible Affected Creditors would continue to have outstanding proven claims.
- 2. The District would continue to realize on the Non-Core Assets with all funds being made available to Eligible Affected Creditors as set out in the District Plan. Should the District Plan fail, the remaining Non-Core Assets may need to be liquidated under forced sale conditions, which would likely result in lower sale proceeds, delays in the realization of the Non-Core Assets and increased professional fees and expenses. The Monitor has estimated that, pursuant to the District Plan and pursuant to various assumptions and events that may not materialize as expected, those Eligible Affected Creditors who have proven claims in excess of the Convenience Payments may receive between approximately 15% and 20% of their remaining proven claims, after deducting the Convenience Payments, from the sale of the Non-Core Assets. If the District Plan was to fail, then the remaining unsold Non-Core Assets would likely be realized upon under forced sale liquidation conditions (i.e. through a receivership) and the Monitor estimates that the realizations could be 10% to 20% lower than they would be pursuant to the District Plan.
- 3. The NewCo Assets would be transferred into NewCo with Eligible Affected Creditors receiving NewCo Shares and becoming NewCo Shareholders. The NewCo Shareholders would have the ability to vote on NewCo's mandate at the NewCo Shareholder Meeting. The NewCo Shares are currently anticipated to be valued at between 53% and 60% of Eligible Affected Creditors remaining proven claims after deducting the Convenience Payments.
- 4. Following the Convenience Payments having been made, it is currently estimated that Eligible Affected Creditors may receive distributions in the form of cash and shares totaling between 68% and 80% of their remaining proven claims, after deducting the Convenience Payments. As noted, these estimates are based on assumptions regarding future events and, as such, will vary and these variances may be material.
- 5. Should the District Plan fail, the Prince of Peace Properties and the ECHS and EMSS Assets would remain respectively in ECHS and EMSS. In that scenario, it is likely that a further insolvency proceeding, such as a receivership, would follow and that foreclosure proceedings would be required in order for the District to take possession of the Prince of Peace Properties and sell such properties, likely in a forced sale scenario, for the benefit of the Eligible Affected Creditors. It is also possible that the foreclosure proceedings may have repercussions for the ongoing operations of the Harbour and Manor seniors' care facilities, which operate pursuant to various agreements with Alberta Health Services. The complications associated with foreclosure proceedings and the fact that the Prince of Peace Properties would likely be sold pursuant to a further insolvency proceeding would serve to increase professional fees, reduce

realizations and significantly extend the time frame for any recovery to Eligible Affected Creditors.

6. The District Committee has approved the District Plan.

#### What you need to do:

#### Vote on the District Plan

To vote on the District Plan you must do one of the following:

#### Option 1

Attend the District Meeting, which will be held at the following time and place:

Time: Saturday, May 14, 2016 at 10:00 a.m.

Location: MacLeod Hall, Telus Convention Centre, 120 9<sup>th</sup> Avenue SE, Calgary, AB.

#### Option 2

Appoint someone as your proxy by filling out the attached Proxy so that they can attend the District Meeting and vote on your behalf.

### Option 3

Vote on the District Plan by filling out the attached Election Letter so that your vote can be recorded even if you cannot attend the District Meeting and do not wish to appoint a proxy.

For clarity, if you do not vote on the District Plan using any of the options detailed above, your claim will not be counted in determining whether or not the District Plan has been approved by the required majority of Eligible Affected Creditors.

	PROXY
COURT FILE NUMBER	1501-00955
COURT	COURT OF QUEEN'S BENCH OF ALBERTA
JUDICIAL CENTRE	CALGARY
DOCUMENT	PROXY FOR THE DISTRICT PLAN
APPLICANTS	LUTHERAN CHURCH – CANADA, THE ALBERTA – BRITISH COLUMBIA DISTRICT, ENCHARIS COMMUNITY HOUSING AND SERVICES, ENCHARIS MANAGEMENT AND SUPPORT SERVICES, AND LUTHERAN CHURCH – CANADA, THE ALBERTA – BRITISH COLUMBIA DISTRICT INVESTMENTS LTD.

I, \_\_\_\_\_\_ of \_\_\_\_\_, a creditor in the above matter, hereby appoint \_\_\_\_\_\_ of \_\_\_\_\_, (person you want to appoint) to be my proxyholder in the above matter, except as to the receipt of any distributions pursuant to the District Plan (with or without) power to appoint another proxyholder in his or her place.

The above named proxyholder shall attend on behalf of and act for me at the District Creditors' Meeting to be held in connection with the District Plan and at any and all adjournments, postponements or other rescheduling of the Creditors' Meeting, and vote the amount of my Claim(s) as follows:

1. (mark one only):

Vote FOR approval of the resolution to accept the District Plan; or

└ Vote **AGAINST** approval of the resolution to accept the District Plan.

# IF A BOX IS NOT MARKED AS A VOTE FOR OR AGAINST APPROVAL OF THE PLAN, THEN THE PROXYHOLDER SHALL VOTE AT HIS/HER DISCRETION.

and

2. Vote at his/her discretion and otherwise act for and on behalf of me with respect to any amendments or variations to the matters identified in the notice of the District Creditors' Meeting and in the District Plan, and with respect to other matters that may properly come before the District Creditors' Meeting. THIS PROXY, ONCE DULY COMPLETED, DATED AND SIGNED, MUST BE SENT TO THE MONITOR BY EMAIL, MAIL, FACSIMILE TRANSMISSION OR COURIER, AND BE RECEIVED BY THE MONITOR BY NO LATER THAN 5:00 P.M. (CALGARY TIME) ON MAY 13, 2016 OR SUCH LATER DATE AS MAY BE THE LAST BUSINESS DAY PRIOR TO THE DATE THE DISTRICT CREDITORS' MEETING HAS BEEN ADJOURNED TO, OR DELIVERED BY HAND TO THE CHAIR OF THE DISTRICT CREDITORS' MEETING PRIOR THE COMMENCEMENT OF THE DISTRICT CREDITORS' MEETING. AFTER COMMENCEMENT OF THE DISTRICT CREDITORS' MEETING. AFTER THEREOF), NO PROXIES CAN BE ACCEPTED BY THE MONITOR.

Dated at	this	day of,
20		

Witness

Individual Creditor

Witness

Name of Corporate Creditor

Return to:

Deloitte Restructuring Inc., Monitor 700 Bankers Court, 850 – 2<sup>nd</sup> Street SW Calgary, Alberta T2P 0R8

Phone: (587) 293-3203 Fax: (403) 718-3681 Email: CalgaryRestructuring@deloitte.ca Name and Title of Signing Officer

#### **ELECTION LETTER**

COURT FILE NUMBER 1501-00955

COURT COURT OF QUEEN'S BENCH OF ALBERTA

JUDICIAL CENTRE CALGARY

DOCUMENT ELECTION LETTER FOR DISTRICT PLAN

APPLICANTS LUTHERAN CHURCH – CANADA, THE ALBERTA – BRITISH COLUMBIA DISTRICT, ENCHARIS COMMUNITY HOUSING AND SERVICES, ENCHARIS MANAGEMENT AND SUPPORT SERVICES, AND LUTHERAN CHURCH – CANADA, THE ALBERTA – BRITISH COLUMBIA DISTRICT INVESTMENTS LTD.

THIS ELECTION LETTER SHALL BE VOTED IN ACCORDANCE WITH THE INSTRUCTIONS STATED BELOW EVEN THOUGH THE PLAN PRESENTED BY THE DISTRICT MAY BE MODIFIED OR AMENDED IN ACCORDANCE WITH THE TERMS OF THE DISTRICT PLAN BEFORE OR AT THE DISTRICT CREDITORS' MEETING, OR AFTER THE CREDITORS' MEETING WITH THE APPROVAL OF THE COURT. SUCH AMENDMENT, MODIFICATION OR SUPPLEMENT WOULD BE LIMITED TO THOSE THAT ARE ADMINISTRATIVE IN NATURE, THAT ARE NOT ADVERSE TO THE FINANCIAL OR ECONOMIC INTERESTS OF ANY OF THE DISTRICT AFFECTED CREDITORS UNDER THE DISTRICT PLAN AND IS NECESSARY IN ORDER TO GIVE BETTER EFFECT TO THE SUBSTANCE OR IMPLEMENTATION OF THE DISTRICT PLAN OR THE SANCTION ORDER.

# <u>Voting</u>

I, \_\_\_\_\_\_, representative of \_\_\_\_\_\_, representative of \_\_\_\_\_\_, a creditor), in the above matter for the sum of \$\_\_\_\_\_\_\_ hereby request the Monitor to record my vote respecting the District Plan, originally dated February 12, 2016 and filed on February 16, 2016 with a third amended version being dated March 21, 2016 and filed on March 22, 2016, as may be further amended from time to time (references to the District Plan will include all subsequent amendments) as follows:

(mark one only):



Vote FOR approval of the resolution to accept the District Plan; or

Vote AGAINST approval of the resolution to accept the District Plan.

# IF A BOX IS NOT MARKED AS A VOTE FOR OR AGAINST APPROVAL OF THE DISTRICT PLAN, YOUR VOTE SHALL BE DEEMED TO BE A VOTE FOR APPROVAL OF THE PLAN.

Dated at	this	day of
	, 201	
Witness		Individual Creditor
Witness		Name of Corporate Creditor OR Minor
WILLIESS		Name of Corporate Creditor OK Minor
		Name and Title of Signing Officer OR Guardian

Return to:

Deloitte Restructuring Inc., Monitor 700 Bankers Court, 850 – 2<sup>nd</sup> Street SW Calgary, AB T2P 0R8 Phone: (587) 293-3203 Fax: (403) 718-3681 Email: CalgaryRestructuring@deloitte.ca