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C A N A D A PROVINCE OF QUEBEC DISTRICT OF MONTREAL COURT. No.: 500-11-065700-250 SUPERIOR COURT Commercial Division

# IN THE MATTER OF A PLAN OF ARRANGEMENT OR COMPROMISE OF:

ENERKEM ALBERTA BIOFUELS G.P. INC., -and-

**9546-7049 QUÉBEC INC. (ResidualCo 1)**, -and-

9546-7064 QUÉBEC INC. (ResidualCo 2), -and-

9390-1783 QUÉBEC INC.,

**Applicants/Residual Debtors** 

-and-

**ENERKEM ALBERTA BIOFUELS L.P.** 

Montreal, Quebec.

Mise-en-cause

-and-

**DELOITTE RESTRUCTURING INC.** 

**Monitor** 

# FOURTH REPORT TO THE COURT SUBMITTED BY DELOITTE RESTRUCTURING INC. IN ITS CAPACITY AS MONITOR

(Companies' Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended)

### INTRODUCTION

- 1. On May 11, 2025, Enerkem Inc. ("Enerkem Canada"), Enerkem Alberta Biofuels Inc. ("EAB"), Enerkem Limited UK ("Enerkem UK"), Enerkem Corporation (Delaware) ("Enerkem Delaware"), Enerkem Spain Holdings, Sociedad Limitada (Spain) ("Enerkem Spain") (collectively, "Enerkem", the "Company" or the "Applicants") filed an Application for the Issuance of an Initial Order, an Amended and Restated Initial Order and an Order Approving a Sale and Investment Solicitation Process (the "Initial Application") under the Companies' Creditors Arrangement Act (the "CCAA"), before the Superior Court of Quebec (the "Court") seeking the appointment of Deloitte Restructuring Inc. ("Deloitte") as the CCAA monitor in these proceedings (in such capacity the "Proposed Monitor") and various other reliefs.
- 2. On that same date, Deloitte, then in its capacity as Proposed Monitor, issued its first report to the Court (the "First Report"). The purpose of the First Report was to provide information to the Court with respect to i) Deloitte's qualifications to act as Monitor, ii) the business, financial affairs and financial results of Enerkem, iii) the proposed restructuring process, iv) the Sale and Investment Solicitations process ("SISP"), v) the Key Employee Retention Plan

("**KERP**"), vi) Enerkem's cash flow forecast, vii) the Interim Facility, viii) the charges sought in the Proposed First Day Initial Order and the Proposed Initial Order, and ix) the Proposed Monitor's conclusions and recommendations regarding the relief requested.

- 3. On May 12, 2025, the Court granted the Initial Application and issued a First Day Initial Order (the "First Day Order") which provided for, inter alia, i) a stay of proceedings in favour of Enerkem until May 22, 2025 (the "Stay Period"), ii) a stay of proceedings in favour of the directors and officers, iii) the appointment of Deloitte as the Monitor under the CCAA (in such capacity the "Monitor"), iv) the approval of the Interim Facility of \$12.5M, and v) the granting of various charges including an Administration Charge of \$0.2M, a D&O Charge of \$1.4M, an Interim Lender Charge of \$15M, and a KERP Charge of \$850K (as each of these defined terms are defined in the First Day Order).
- 4. On May 12, 2025, the Court also granted a SISP order (the "**SISP Order**") which provided for, *inter alia*, the approval of the SISP and the SISP Procedures (as this term is defined in the SISP Order) attached thereto.
- 5. On May 21, 2025, Deloitte, then in its capacity as Monitor, issued its second report to the Court (the "Second Report") as part of the Debtors' CCAA proceedings (the "CCAA Proceedings"). The purpose of the Second Report was to provide information to the Court with respect to i) Enerkem's communications to stakeholders and operations, ii) the Monitor's activities since the First Report, iii) the status of the SISP, iv) the modifications sought in the proposed Amended and Restated Initial Order ("ARIO"), v) the Cash Flow results for the two-week period ended May 18, 2025, vi) the Cash Flow Projections until August 22, 2025, vii) the request for an extension of the Stay Period, and viii) the Monitor's conclusions and recommendations regarding the relief requested.
- 6. On May 22, 2025, the Court granted the ARIO, which, *inter alia*, i) extended the Stay Period until August 22, 2025, ii) increased the Administration Charge to \$1M, and ii) increased the D&O Charge to \$2M. The Interim Lender Charge and the KERP Charge were not increased and were maintained in the amounts of \$15M and \$850K, respectively.
- 7. On July 23, 2025, the Company filed an Application for the Issuance of an Approval and Reverse Vesting Order (the "**RVO Application**"), seeking:
  - a) an Approval and Reverse Vesting Order providing, inter alia, the following relief: i) the approval of subscription agreement dated July 22, 2025, executed by Enerkem Canada with Repsol Quimica, S.A., Monarch Alternative Capital LP and ESC Sustainable Solutions Fund, L.P. (collectively, the "Investors") (the "Subscription Agreement" and the "Proposed Transaction") and transactions contemplated thereunder (the "Transactions"), including the transfer and vesting to new "residual" corporations to be incorporated (collectively, the "ResidualCos") of the excluded assets, excluded contracts and excluded liabilities, as contemplated in the Subscription Agreement, and iii) releases in favour of Enerkem Canada, the Retained Entities¹ and the Investors, as well as certain releases in favour of Enerkem Canada's and the Retained Entities' present and former Directors and Officers;
  - b) an Order for the cancellation of security registrations; and
  - c) an Order: i) extending the Stay Period until November 14, 2025, ii) releasing, terminating and discharging certain of the charges granted in these CCAA Proceedings, and iii) providing for the enhancement of certain powers of the Monitor with respect to the ResidualCos, and iv) granting certain ancillary relief.

<sup>1</sup> The term "Retained Entities" is defined in the Subscription Agreement to include Enerkem UK, Enerkem Delaware and Enerkem Spain.

- 8. On July 30, 2025, the Court granted the Approval and Reverse Versing Order, the Order Extending the Stay Period until November 17 2025, Expanding the Powers of the Monitor and releasing, Terminating and Discharging Certain CCAA Charges as well as the *Ordonnance d'Annulation et de Radiation*.
- 9. Pursuant to the Transactions, 9546-7049 Québec Inc. ("ResidualCo 1") and of 9546-7064 Québec Inc. ("ResidualCo 2") (collectively, the "ResidualCos", and together with Enerkem Alberta Biofuels G.P. Inc., the "Residual Debtors") were added as parties to these CCAA proceedings and the Enerkem Canada and the Retained Entities ceased to be parties thereto.
- 10. On November 12, 2025, the Monitor filed the Application for a Stay Extension.
- 11. Unless otherwise stated, all monetary amounts contained herein are expressed in Canadian dollars. Capitalized terms not otherwise defined in this report are as defined in the previous reports of the Monitor or the Application.

### **PURPOSE OF THIS REPORT**

- 12. The purpose of the fourth report of the Monitor (the "**Fourth Report**") is to update the Court with respect to:
  - (i) The Monitor's activities since the Third Report;
  - (ii) The Cash Flow results for the 16-week period ended November 9, 2025;
  - (iii) The Cash Flow Projections;
  - (iv) The request for an extension of the Stay Period; and,
  - (v) The Monitor's conclusions and recommendations.
- 13. In preparing the Fourth Report and making the comments herein, the Monitor has been provided with, and has relied upon, unaudited financial information, Enerkem's books and records and financial information prepared by Enerkem and discussions with management ("Management") of Enerkem (collectively, the "Information"). Except as described in this Fourth Report in respect of the Applicants' Cash Flow Statement (as defined below):
  - (i) The Monitor has reviewed the Information for reasonableness, internal consistency and use in the context in which it was provided. However, the Monitor has not audited or otherwise attempted to verify the accuracy or completeness of such information in a manner that would wholly or partially comply with Generally Accepted Assurance Standards ("GAAS") pursuant to the Chartered Professional Accountants Canada Handbook and, accordingly, the Monitor expresses no opinion or other form of assurance contemplated under GAAS in respect of the Information; and,
  - (ii) Some of the information referred to in this Fourth Report consists of forecasts and projections. An examination or review of the financial forecast and projections, as outlined in Chartered Professional Accountants Canada Handbook, has not been performed.
- 14. Future oriented financial information referred to in this Fourth Report was prepared based on estimates and assumptions. Readers are cautioned that since projections are based upon assumptions about future events and conditions that are not ascertainable, the actual results will vary from the projections, even if the assumptions materialize, and the variations could be significant.
- 15. Unless otherwise indicated, the Monitor's understanding of factual matters expressed in the

Fourth Report concerning Enerkem and their business is based on the Information, and not independent factual determinations made by the Monitor.

### I. THE MONITOR'S ACTIVITIES SINCE THE THIRD REPORT

- 16. Since the granting of the ARIO and until the closing of the Transactions, Enerkem has had various communications with the Company's suppliers and other key stakeholders to explain the situation and the next steps relating to the CCAA Proceedings and the Company's restructuring (the "**Restructuring**").
- 17. On September 2, 2025, the Monitor issued the Certificate of the Monitor and posted it on the Monitor's Website as all conditions to closing under the Subscription Agreement have been satisfied or waived.
- 18. The Monitor maintained regular communication with Enerkem, the Investors, and its remaining secured creditor, Fiera, as to the remaining steps needed to monetize the commercial-scale demonstration biorefinery in Edmonton (the "Alberta Plant"), wind down the Residual Debtors and terminate the CCAA proceedings.
- 19. The Monitor has been proactive in responding to the different stakeholders' inquiries relating to the CCAA Proceedings and the Restructuring.
- 20. The Monitor has had various communications with the City of Edmonton and Alberta Environment and Protected Areas with respect to the Alberta Plant previously operated by Enerkem Alberta Biofuels G.P. Inc. and Enerkem Alberta Biofuels L.P. (collectively, "EAB").
- 21. The Monitor has carefully and diligently managed liquidity and sought to limit costs whenever possible and justified.
- 22. Pursuant to the First Day Order, the Residual Debtors have paid all post-filing obligations in the normal course of business.
- 23. To the Monitor's knowledge, the Residual Debtors have complied and continues to comply with the provisions of the First Day Order, the ARIO and the provisions of the CCAA.
- 24. The Monitor has been reviewing the receipts and disbursements transacted through Residual Debtors' bank accounts daily and has been provided with all requested information in respect of payments made to and by Enerkem since the First Day Order and until the closing of the Transactions.
- 25. Since the commencement of the CCAA Proceedings, the Monitor has continued to monitor the Residual Debtors' activities with a view to reporting its observations and recommendations to the Court.

### EAB

### The Phase II Environmental Site Assessment

- 26. Since the previous report, the Monitor has been in ongoing discussions with the City of Edmonton and its legal counsel, and the Alberta Environment and Protected Areas (the "AEPA") with respect to the obligations of EAB under applicable environmental laws in relation to the Alberta Plant.
- 27. Following the closing of the EAB site, discussions occurred between the Company and the AEPA regarding Enerkem's obligations related to the decommissioning work and environmental promises of the tenant.

- 28. As part of these obligations, a phase II environmental site assessment (the "**Phase II Assessment**") as well as other environmental reports were requested before October 31, 2025.
- 29. The Monitor and its legal counsel confirmed to AEPA on October 27, 2025, that the timelines agreed upon with the Company, following the extension request as set out in AEPA's letter of authorization, would not be met.
- 30. The Monitor retained Stantec as a specialized environmental services firm to provide a quote related to performing the Phase II Assessment on November 3, 2025, with the aim of providing the reports to AEPA.
- 31. The Monitor is continuing its evaluation into the environment obligations incumbent upon EAB, and its impact of such on these CCAA proceedings.

#### The EAB Environmental Incident

- 32. On September 25, 2025, the City of Edmonton reported a potential environmental release incident to the AEPA.
- 33. Once informed, the Monitor immediately took the necessary measures to assess the extent of the incident and retained a specialized waste management firm on September 26, 2025. The work required to address the incident included sampling of the accumulated water for future disposal and disposing of totes with various substances. These activities were carried out on October 23 and 27, 2025. As of the date of this report, the Monitor received some sampling results that were conclusive but is still waiting for additional results to determine the subsequent steps for the disposal of the accumulated water.
- 34. Following this incident, the Monitor proactively retained the same specialized waste management firm to conduct weekly monitoring of the EAB site in order to prevent such incidents from occurring again.

### The dismantling

- 35. As mentioned in the Third Report, the Monitor conducted the EAB SISP to solicit interest in the specific assets of EAB and received multiple proposals prior to the Phase I Bid Deadline. Following several calls with the Bidders to obtain certain clarifications, the Monitor received amended proposals.
- 36. The Monitor, in consultation with the secured creditor, Fiera, selected a bidder, with whom discussions are currently ongoing to reach an agreement.
- 37. The Monitor is still assessing, in consultation with Fiera, the possibility of proceeding with the dismantling of the EAB assets. The decision will be based on the results of the Phase II Assessment and the associated costs to rehabilitate the Alberta Plant. If deemed beneficial, an agreement will then be concluded with the eventual selected bidder and submitted to the Court for approval.

### **EAB Sales Tax Refund**

- 38. As mentioned in the Third Report, EAB collected a sales tax refund totaling \$1M. The Monitor collected a total of approximately \$1.1M from EAB's bank account. These assets were both considered excluded assets as part of the Transactions.
- 39. As mentioned in the Application for the issuance of an approval and reverse vesting order, the Investors, as well as Fiera, reserved their rights with respect whether the cash and receivables of EAB are the assets and property of EAB or Enerkem.

40. As of the date of this report, the Monitor, the Investors and Fiera remain in negotiations as to the status of these funds, and no agreement has been reached with respect to the property of said cash. In addition, Fiera has advised the Monitor that it reserves its rights with respect to the allocation of costs and professional fees between the Applicants.

### II. THE CASH FLOW RESULTS FOR THE 16-WEEK PERIOD ENDED NOVEMBER 9, 2025

- 41. The highlights of Enerkem's financial performance for the 16-week period commencing on July 21, 2025, and ending on November 9, 2025 ("Initial Cash Flow Period"), are presented in the Actual Cash Flow annexed hereto as **Appendix A**.
- 42. The table below provides an overview of the cash balances and cash variances during the Initial Cash Flow Period:

Cash Variation For the 16-week period of July 21 to November 9, 2025 In 000's CAD	
Enerkem's Bank Accounts	
Beginning Cash - July 21, 2025 Net Cash Variation Ending Cash - November 9, 2025	5,045 263 <b>5,308</b>
Monitor's Bank Account	
Beginning Cash - July 21, 2025 Net Cash Variation Ending Cash - November 9, 2025	1,514 1,514

### Enerkem's Bank Accounts

- 43. The Monitor's comments on the financial performance of Enerkem during the Initial Cash Flow Period are set out below:
  - a) Compared with the statement of projected cash flow presented to the Court in the Third Report dated July 25, 2025 (the "Cash Flow Statement"), Enerkem experienced a favorable variance of approximately \$4.6M with respect to the cash inflows. This variance is primarily attributable to:
    - i. A favorable variance of \$4.5M in DIP financing. This variance is explained by the delay in the closing of the Transactions as it has been postponed from the end of July to the beginning of September. Additional funding was required to fund the daily operations and costs related to the CCAA Proceedings. DIP Financing costs were also higher by \$77K for the same reason; and
    - ii. A favorable variance of \$135K mainly due to collection for the recharge of IT services and secondment services to VCR.
  - b) Compared with the Cash Flow Statement, Enerkem experienced an unfavorable variance of \$2.8M in respect of the outflows. The variance is primarily attributable to:
    - An unfavorable variance of \$1.2M mainly due to unbudgeted Payroll, as the closing of the Transaction has been postponed from the end of July to the beginning of September; and
    - ii. An unfavorable variance of \$1.6M in professional fees. This variance is primarily due to the delay in the closing of the Transactions, as the total

budgeted amount of professional fees of \$0.6M was initially for the Monitor and its legal counsel. Given that the closing of the Transactions has been postponed to September 2, 2025, rather than the initially scheduled closing date set at the end of July, professional fees related to the closing of the Transactions of \$1.9M\$ were paid with the additional funding. These fees were initially planned to be paid after the closing of the Transactions. Professional fees for the Monitor and its legal counsel totaled \$0.3M, \$0.3M below the budgeted amount.

c) In summary, compared with the Cash Flow Statement, Enerkem experienced a net favorable variance of approximately \$1.8M.

#### Monitor's Bank Accounts

44. With regard to the Monitor's bank account, favorable variances totaling \$0.5M in respect of the outflows occurred. The variances are primarily attributable to timing as with the delay of the closing of the Transactions, invoices were not received. The net favorable variance is approximately \$0.2M.

### III. THE CASH FLOW PROJECTIONS

- 45. The Monitor prepared the statement of projected cash flow (the "7-Month Cash Flow Statement") for the 7-month period starting November 10, 2025, to May 31, 2026 (the "7-month Cash Flow Period") for the purpose of forecasting the estimated liquidity needs during the Cash Flow Period. A copy of the Cash Flow Statement is provided in Appendix B of this Fourth Report.
- 46. The Cash Flow Statement has been prepared by the Monitor using probable and hypothetical assumptions set out in the notes to the Cash Flow Statement.
- 47. Based on the Monitor's work and the foregoing qualifications and limitations, nothing has come to its attention that causes it to believe that, in all material respects:
  - (i) The hypothetical assumptions are not consistent with the purpose of the 7-Month Cash Flow Statement;
  - (ii) As at the date of this Fourth Report, the probable assumptions are not suitably supported and consistent with the plans of Enerkem or do not provide a reasonable basis for the 7-Month Cash Flow Statement, given the hypothetical assumptions; or,
  - (iii) The 7-Month Cash Flow Statement does not reflect the probable and hypothetical assumptions.
- 48. Since the 7-Month Cash Flow Statement is based on assumptions regarding future events, actual results will vary from the information presented even if the hypothetical assumptions occur, and the variations may be material. Accordingly, the Monitor expresses no opinion as to whether the projections in the 7-Month Cash Flow Statement will be achieved. The Monitor expresses no opinion or other form of assurance with respect to the accuracy of any financial information presented in this report, or relied upon in preparing this report.
- 49. The 7-Month Cash Flow Statement has been prepared solely for the purpose described in the Notes to the 7-Month Cash Flow Statement, and readers are cautioned that the Cash Flow Statement may not be appropriate for other purposes.
- 50. The key assumptions used in the 7-Month Cash Flow Statement are based on the current status of Enerkem and the projected level of operations for the coming months.

- 51. The 7-Month Cash Flow Statement reflects the cash flow activities of the remaining Applicants during the wind down phase being.
- 52. The Monitor notes that the Subscription Agreement provided for the creation and funding of an Administrative Reserve of \$400,000 in order to fund the completion of these CCAA Proceedings.

### IV. THE REQUEST FOR AN EXTENSION OF THE STAY PERIOD

- 53. The current Stay Period expires on November 14, 2025, and the Monitor is requesting an extension of the Stay Period up to and including May 15, 2026.
- 54. The Monitor is seeking an extension of the Stay Period until May 15, 2026, to allow the Monitor sufficient time to bring the Restructuring to completion, including to proceed with the Phase II Assessment and to allow time for the liquidation of EAB, if so determined.
- 55. The Monitor is of the opinion that the Residual Debtors have acted in good faith and continue to act in good faith in these CCAA Proceedings.
- 56. As described in this Fourth Report, the Cash Flow Statement indicates that the Residual Debtors should have sufficient liquidity to continue to meet their obligations in the ordinary course of business up to May 15, 2026.

### V. THE MONITOR'S CONCLUSIONS AND RECOMMENDATIONS

- 57. Considering the foregoing, the Monitor is of the view that the extension of the Stay Period up to May 15, 2026, is required to proceed with the Phase 2 environmental site assessment and to allow time for the liquidation of EAB, if so determined.
- 58. It is the Monitor's view that the continuation of the CCAA Proceedings is beneficial to Enerkem's creditors and stakeholders.

59. The Monitor respectfully submits to the Court its Fourth Report.

DATED AT MONTREAL, this 13<sup>th</sup> day of November 2025.

### **DELOITTE RESTRUCTURING INC.**

In its capacity as Court-Appointed Monitor of the Applicants

Benoit Clouâtre, CPA, CIRP, LIT Senior Vice President

Jean-François Nadon, CPA, CIRP, LIT President

# **APPENDIX A**

### Enerkem Inc. Consolidated

Budget-to-Actual Analysis for the period ended November 9, 2025 In 000's CAD

For the 16-week period ended November 9, 2025

### **Enerkem's Bank Accounts**

	Actual	Budget	Var. (\$)	Var. (%)
Receipts				
DIP Financing	6,500	2,000	4,500	225%
Other receipts	135	-	135	0%
Total receipts	6,635	2,000	4,635	232%
<u>Disbursements</u>				
Payroll	(1,880)	(700)	(1,180)	-169%
Wages/Vacation payout	=	=	-	0%
Tax equalization	=	(125)	125	100%
KERP	-	=	-	0%
Project Delivery	-	(10)	10	100%
Contractors	(59)	(90)	31	34%
R&D	(78)	(50)	(28)	-56%
Rent	(204)	(100)	(104)	-104%
IT licenses, security and others	(116)	(92)	(24)	-26%
Consultants	(63)	(50)	(13)	-26%
Professional fees - Transaction	(2,158)	(600)	(1,558)	-260%
Travel	(38)	(26)	(12)	-46%
Administrative	10	(136)	146	107%
DIP Financing costs	(136)	(59)	(77)	-131%
Contingency	-	(60)	60	100%
Other disbusements	(136)	-	(136)	0%
Transfer to the Monitor	(1,514)	(1,500)	(14)	-1%
Total Disbursements	(6,372)	(3,598)	(2,774)	-77%
Net cash flow	263	(1,598)	1,861	116%
Net cash (Shortfall) - Beginning	5,045	5,045	-	0%
Net cash (Shortfall) - End	5,308	3,447	1,861	54%

### **Monitor's Bank Account**

	Actual	Budget	Var. (\$)	Var. (%)	
Receipts					
Transfer from Enerkem	1,514	1,500	14	1%	
Other	=	350	(350)	-100%	
Total receipts	1,514	1,850	(336)	-18%	
<u>Disbursements</u>					
Utilities	-	(12)	12	-100%	
Insurance	-	(15)	15	-100%	
Professional fees - Admin reserve	=	(300)	300	-100%	
Professional fees - Dismantling	=	(150)	150	-100%	
Contingency	-	(70)	70	-100%	
Total outflows	-	(547)	547	-100%	
Net cash flow	1,514	1,303	211	-16%	
Net cash - Beginning	-	-			
Net cash - End	1,514	1,303	211	16%	

### APPENDIX A (con't)

Note 2

Note 3

Note 4

### Enerkem Inc. Consolidated Budget-to-Actual Notes For the period ended November 9, 2025

Other receipts

Payroll and various other

disbursements

**Professional fees** 

Note 1

DIP Financing

DIP Financing was higher than the budgeted amount by \$4.5M. This variance is explained by the delay in the closing of the Transactions as it has been postponed from the end of July to the beginning of September.

Additional funding was required to fund the daily operations and costs related to the CCAA Proceedings. DIP Financing costs were also higher by \$77K for the same reason.

A favorable variance of \$135K mainly due to collection for the recharge of IT services and secondment services to VCR.

An unfavorable variance of \$1.2M mainly due to unbudgeted Payroll, as the closing of the Transaction has been postponed from the end of July to the beginning of September.

An unfavorable variance of \$1.7M in professional fees. This variance is primarily due to the delay in the closing

of the Transactions, as the total budgeted amount of professional fees of \$0.6M was initially for the Monitor and its legal counsel. Given that the closing of the Transactions has been postponed to September 2nd, 2025 rather than the initially scheduled closing date set at the end of July, professional fees related to the closing of the Transactions of \$1.9M\$ were paid with the additional funding. These fees were initially planned to be paid after the closing of the Transactions. Professionnal fees for the Monitor and its legal counsel totaled \$0.3M, \$0.3M

below the budgeted amount.

Enerkem Inc. Professionnal fees

For the cash-flow period ended November 9, 20	J25	
Firm	Role	Amount paid
Goodmans LLP	Noteholders legal counsel	475
Stikeman Elliot LLP	Enerkem legal counsel	452
Bennet Jones LLP	Dip lender legal counsel	382
RPA Advisors	Noteholders financial advisors	284
KPMG	Dip lender financial advisors	239
Osler	Monitor's legal counsel	177
Deloitte Restructuring	Monitor	126
Davies Ward Phillips & Vineberg LLP	Enerkem legal counsel	23
Total		2,158

Note 5 Disbursements

A favorable variance of \$547K strictly due to the timing as with the delay of the closing of the Transactions, invoices were not received.

## **APPENDIX B**

### Enerkem Alberta Biofuels ("EAB")

Cash flow for the 7-month period ending May 31, 2026

in \$000 CAD

	November 2025 3 weeks	December 2025	January 2026	February 2026	March 2026	April 2026	May 2026	Total 7-Month
Inflows								
Revenue from dismantling [1]	-	-	-	-	=	-	-	-
Total inflows	-	-	-	-	-	-	-	-
Outflows								
Environmental fees:								
Phase 2 site assessment	(75)	-	(75)	-	-	-	-	(150)
Site maintenance	(53)	=	-	-	-	-	-	(53)
Weekly monitoring	(2)	(3)	(2)	(2)	(2)	(3)	(2)	(17)
Utilities	(4)	(4)	(4)	(4)	(4)	(4)	(4)	(28)
Insurance	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(14)
Professional fees	(70)	(35)	(35)	(35)	(35)	(45)	(45)	(300)
Contingency	(20)	(20)	(20)	(20)	(20)	(20)	(20)	(140)
Total outflows	(226)	(64)	(138)	(63)	(63)	(74)	(73)	(702)
Net cash flow	(226)	(64)	(138)	(63)	(63)	(74)	(73)	(702)
Net cash (Shortfall) - Beginning	1,117	891	827	689	626	563	489	1,117
Net cash (Shortfall) - End	891	827	689	626	563	489	415	415
Administration Expense Reserve [2	<u>2</u> ]							
Net cash - Beginning	400	375	325	275	225	150	75	400
Professionnal fees	(25)	(50)	(50)	(50)	(75)	(75)	(75)	(400)
Net cash - End	375	325	275	225	150	75	_	

Note 1: As no agreement has been finalized, the current budget assumes no inflows from dismantling.

**Note 2**: Amount retained and held by the Monitor to pay the administrative expense costs for so long as may be reasonably required to wind down and/or dissolve and/or bankrupt the ResidualCos and the Excluded Entities, as applicable. Any unused portion of the Administrative Expense Reserve after payment or reservation for all administrative expense costs shall be transferred by the Monitor to the Company upon the termination of the CCAA Proceedings and the discharge of the Monitor.

### NOTES TO THE CASH FLOW STATEMENT

### **NOTE A - PURPOSE**

The purpose of these cash flow projections is to determine the liquidity requirements of Enerkem during the CCAA proceedings until May 31, 2026.

### **NOTE B**

The Cash Flow Statement has been prepared by the Monitor using probable and hypothetical assumptions set out in the notes to the Cash Flow Statement.

### **NOTE C - DEFINITIONS**

### (1) CASH FLOW STATEMENT:

In respect of a company, means a statement indicating, on a weekly basis (or such other basis as is appropriate in the circumstances), the projected cash-flow of the company as defined in section 2(1) of the Act based on Probable and Hypothetical Assumptions that reflect the company's planned course of action for the period covered.

### (2) HYPOTHETICAL ASSUMPTIONS:

Means assumptions with respect to a set of economic conditions or courses of action that are not necessarily the most probable in the company's judgment but are consistent with the purpose of the Cash Flow Statement.

### (3) PROBABLE ASSUMPTIONS:

Means assumptions that:

- (i) The company believes reflect the most probable set of economic conditions and planned courses of action, **Suitably Supported** that are consistent with the plans of the company; and
- (ii) Provide a reasonable basis for the Cash Flow Statement.

### (4) SUITABLY SUPPORTED:

Means that the Assumptions are based on either one or more of the following factors:

- (i) The past performance of the company;
- (ii) The performance of other industries/market participants engaged in similar activities as the company;
- (iii) Feasibility studies;
- (iv) Marketing studies; or
- (v) Any other reliable source of information that provides objective corroboration of the reasonableness of the Assumptions.

The extent of detailed information supporting each Assumption, and an assessment as to the reasonableness of each Assumption, will vary according to circumstances and will be influenced by factors such as the significance of the Assumption and the availability and quality of the supporting information.

### **NOTE C - ASSUMPTIONS**

Assumptions	Source	Probable Assumption	Hypothetical Assumption	
EAB's CF ASSUMPTIONS				
Opening Cash Balance	Based on current bank balances	Х		
Forecasted Cash Disbursements:				
Phase 2 site assessment	Based on the information received		X	
Site maintenance	Based on quote received and on the expected level of work require		Х	
Weekly monitoring	Based on quote received and on the expected level of work require		Х	
Utilities	Based on the Company's historical costs and actual contracts for utilities	Х		
Insurance	Based on the Company's historical costs and actual contracts for commercial insurance	Х		
Professional fees	Based on estimate of professional fees related to dismantling to be incurred in the following weeks		Х	
Contingency	Contingency of \$20K per month		X	