



**Deloitte Restructuring Inc.**  
1190, avenue des Canadiens-  
de-Montréal  
Suite 500  
Montreal QC H3B 0M7  
Canada

Tel: 514-393-7322  
Fax: 514-390-4103  
www.deloitte.ca  
fortress@deloitte.ca

C A N A D A  
PROVINCE OF QUEBEC  
DISTRICT OF MONTRÉAL  
COURT. No.: 500-11-057679-199

S U P E R I O R C O U R T  
Commercial Division

**IN THE MATTER OF A PLAN OF  
ARRANGEMENT OR COMPROMISE OF:**

**FORTRESS GLOBAL ENTERPRISES INC.**

- and -

**FORTRESS SPECIALTY CELLULOSE INC.**

- and -

**FORTRESS BIOENERGY LTD.**

- and -

**FORTRESS XYLITOL INC.**

- and -

**9217-6536 QUÉBEC INC.**

- and -

Debtors

**DELOITTE RESTRUCTURING INC.**

(Jean-François Nadon, CPA, CA, CIRP, LIT  
responsible), having a place of business at 1190,  
avenue des Canadiens-de-Montréal, Suite 500,  
Montreal, Quebec, H3B 0M7

Monitor

### **NOTICE TO CREDITORS**

On December 16, 2019, following the filing of an application, the Superior Court of Quebec (Commercial Division) (the "**Court**") rendered a First Day Initial Order (the "**Initial Order**") pursuant to the *Companies' Creditors Arrangement Act* (the "**CCA**") in respect of each of the Debtors (collectively, "**Fortress**"), and Deloitte Restructuring Inc. (the "**Monitor**") was appointed to monitor the business and financial affairs of Fortress as an officer of the Court. Under the Initial Order, the Court ordered a stay of any proceeding or action against Fortress or its property.

A copy of the Initial Order and the Monitor's report are available on the Monitor's website at [www.insolvencies.deloitte.ca/Fortress](http://www.insolvencies.deloitte.ca/Fortress). If you are unable to access the Monitor's website, please communicate with us at 514-393-7322, leaving your name, telephone and fax number, as well as your email address or your postal address, depending on the manner in which you wish to receive a copy of the Initial Order.

**At this stage, a claims process in respect of Fortress has not been put in place, such that its creditors are not required, for the time being, to file proofs of claim. The Monitor shall advise such creditors of any development in that regard in due course.**

Dated at Montreal, this 19<sup>th</sup> day of December, 2019

**DELOITTE RESTRUCTURING INC.**  
Monitor