THE KING'S BENCH
WINNIPEG CENTRE

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF
POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS), 12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., and 12986914 CANADA LTD.

APPLICANTS

THIRD REPORT OF THE MONITOR DELOITTE RESTRUCTURING INC.

SEPTEMBER 8, 2023

## MONITOR

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## INTRODUCTION

1. On February 10, 2023, Polar Window of Canada Ltd. ("Polar Window"), Accurate Dorwin (2020) Inc. ("Accurate Dorwin"), Glass 8 Inc. ("Glass 8"), National Interiors (2021) Inc. ("National Interiors"), 12986647 Canada Ltd. (o/a Allsco Windows \& Doors) ("Allsco"), 12986591 Canada Ltd. (o/a Alweather Windows \& Doors) ("Alweather", and collectively the "Opcos"), Polar Holding Ltd. ("Polar Holdco"), 10064720 Manitoba Ltd. ("1006"), and 12986914 Canada Ltd. (" $\mathbf{6 9 1 4}$ ", and collectively with the Opcos the "Companies" or the "Applicants") filed for and obtained protection under the Companies 'Creditors Arrangement Act, R.S.C. 1985, c. C-36, as amended (the "CCAA"). Deloitte Restructuring Inc. ("Deloitte") was appointed the monitor of the Applicants (the "Monitor") in the CCAA proceedings and a stay of proceedings was granted in favour of the Applicants to February 20, 2023.
2. At the comeback hearing on February 14, 2023, the Honourable Justice Bock of the Court of King's Bench in Manitoba (the "Court") granted an amended and restated initial order (the "ARIO"), which extended the stay of proceedings to May 5, 2023.
3. On April 5, 2023, the Court granted an order (the "April 5, 2023 Order"), which among other things, extend the stay of proceedings to July 28, 2023.
4. On July 21, 2023, the Court granted an approval and vesting order (the "AVO"), attached hereto as Appendix A, and a stay extension, interim distribution, and other relief order (the "Extension Order"), attached hereto as Appendix B, which Orders, among other things, approved:
(a) The sale transaction (the "Transaction"), inclusive of the asset purchase agreement (the "Sale Agreement"), between the Monitor, in its capacity as Monitor for and on behalf of the Applicants, as Vendor, and Stephen Segal in trust for a corporation or corporations to be formed (the "Purchaser"), as Purchaser, and Stephen Segal, Brant Enderle, and Tim Morris personally (together the "Principals");
(b) The vesting of all of the Applicants' right, title, and interest in and to the Purchased Assets (as defined in the Sale Agreement) in the Purchaser upon
delivery of the Monitor's certificate certifying the closing of the Transaction;
(c) The Principals' release from any of the Principals' guarantees of any commitments, loans, or obligations of any of the Applicants conditional upon closing of the Transaction and the Purchaser's payment of the Additional Consideration (as defined in the Sale Agreement);
(d) An increase in the Administration Charge to $\$ 1,000,000$;
(e) An interim distribution from the Transaction proceeds;
(f) The Second Amended Loan Agreement; and
(g) An extension of the stay of proceedings to September 12, 2023 (the "Stay Period").
5. The Monitor has provided the Court with the following reports:
(a) A Pre-Filing Report of the Proposed Monitor dated February 7, 2023 (the "PreFiling Report") in connection with the Applicants' application for protection under the CCAA;
(b) A First Report of the Monitor dated April 3, 2023 (the "First Report") in connection with the Applicants' motion to extend the stay of proceedings and approve the SISP and the SISP Procedures;
(c) A Second Report of the Monitor dated July 20, 2023 (the "Second Report") in connection with the Monitor's motion to approve the Transaction and extend the stay of proceedings; and
(d) A Confidential Supplement to the Second Report of the Monitor dated July 20, 2023 in connection with Transaction.
6. Pursuant to the ARIO, the Monitor has made the Court Orders and other information related to the CCAA proceedings available on its website at www.insolvencies.deloitte.ca/en-ca/AccurateGroup (the "Monitor's Website").

## PURPOSE

7. The purpose of this third report (the "Third Report") is to provide the Court with information with respect to the following:
(a) The Monitor's activities since the Second Report;
(b) The status of the Companies' operations and key stakeholder relationships since the Second Report;
(c) The status of the Transaction; and
(d) The Companies' Cash Flows (as defined below) and comments on variances between actual and forecast results for the period ended September 1, 2023.
8. Furthermore, this Third Report, along with the confidential supplement to the Third Report dated September 8, 2023 (the "Confidential Supplement"), are being filed in support of the Monitor's application to this Honourable Court on September 12, 2023, seeking the following:
(a) Abridgement of the time for service of the Monitor's notice of motion and all other materials filed in support of the same;
(b) Approval of the Monitor's execution of the Amending Agreement and the Settlement Agreement (both as defined below);
(c) The sealing of the Confidential Supplement until the filing of the Monitor's Certificate or further order of the Court;
(d) An extension of the Stay Period from September 12, 2023 to November 3, 2023;
(e) Approval of the Third Report and the Confidential Supplement, inclusive of the reported activities and actions detailed therein;
(f) Approval of the fees and disbursements of the Monitor, the Monitor's legal counsel, and the Applicants' legal counsel for the periods of July 10, 2023 to September 4, 2023, July 18, 2023 to August 30, 2023, and July 16, 2023 to August

31, 2023, respectively;
(g) An amendment to paragraph 7 of the Extension Order to provide for the proposed Amended Interim Priority Distributions (as defined below); and
(h) Such further and other relief that the Court considers just and warranted in the circumstances.
9. Capitalized terms not otherwise defined in this Third Report are as defined in the affidavits of Stephen Segal sworn on February 6, 2023 and April 3, 2023 (the "Segal Affidavits"), the initial Order dated February 10, 2023 (the "Initial Order"), the ARIO, the April 5, 2023 Order, the AVO, the Extension Order, and the Monitor's reports previously filed in these proceedings.

## TERMS OF REFERENCE

10. In preparing this Third Report, the Monitor has relied upon unaudited interim financial information, the Applicants' books and records, the Segal Affidavits, and discussions with management ("Management") and The Toronto-Dominion Bank ("TD Bank") and their respective legal advisors.
11. The financial information of the Companies has not been audited, reviewed or otherwise verified by the Monitor as to its accuracy or completeness, nor has it necessarily been prepared in accordance with generally accepted accounting principles and the reader is cautioned that this Third Report may not disclose all significant matters about the Companies. Additionally, none of the Monitor's procedures were intended to detect defalcations or other irregularities. If the Monitor were to perform additional procedures or to undertake an audit examination of the financial statements in accordance with generally accepted auditing standards, additional matters may have come to the Monitor's attention. Accordingly, the Monitor does not express an opinion nor does it provide any other form of assurance on the financial or other information presented herein. The Monitor may refine or alter its observations as further information is obtained or brought to its attention after the date of this Third Report.
12. An examination of a financial forecast as outlined in the Chartered Professional

Accountants Canada Handbook has not been performed. Future oriented financial information referred to or relied upon in this Third Report is based on Management's assumptions regarding future events and conditions that are not ascertainable. Accordingly, actual results achieved will vary from this information, and the variations may be material. The future orientated financial information has been prepared solely for the purpose of reflecting Management's best estimate of the cash flow of the Applicants in their CCAA proceedings, and readers are cautioned that such information may not be appropriate for other purposes.
13. The Monitor assumes no responsibility or liability for any loss or damage occasioned by any party as a result of the circulation, publication, reproduction, or use of this Third Report. Any use that any party makes of this Third Report, or any reliance on or decisions to be made based on it is the responsibility of such party.
14. Unless otherwise stated, all monetary amounts contained in this Third Report are expressed in Canadian dollars.

## MONITOR'S ACTIVITIES SINCE THE THIRD REPORT

15. Since the filing of the Second Report, the Monitor's activities have included the following:
(a) Monitoring the business and financial affairs of the Companies, inclusive of the Companies' receipts and disbursements, in accordance with the ARIO;
(b) Facilitating numerous calls and meetings with the Companies' Management and providing guidance to them with respect to the administration of the CCAA proceedings;
(c) Maintaining the Monitor's Website and making available the various orders granted in these proceedings, along with certain application materials and stakeholder notices;
(d) Monitoring various prepayment arrangements whereby funds were advanced to the Companies by certain general contractors, with the Companies then flowing
the funds directly to a sub-supplier for materials;
(e) Facilitating ongoing discussions with Management, the Companies' legal counsel, and TD Bank regarding the Companies' business and financial affairs, including the cash flow statement for the period ending September 1, 2023, attached as Appendix M to the Second Report (the "Cash Flows"), Transaction closing matters, creditor matters, and other matters relating to the CCAA proceedings generally;
(f) Attending to continued inquiries from creditors, customers, suppliers, and stakeholders of the Companies;
(g) Assisting the Purchaser with the preparation and finalization of the Amending Agreement and the Settlement Agreement;
(h) Assisting with the preparation of the Revised Cash Flow Forecast (as defined below);
(i) Attending the July 21, 2023 hearing;
(j) Reviewing draft motion materials relating to the September 12, 2023 hearing; and
(k) Preparing this Third Report and the Confidential Supplement.
16. Since the date of the Initial Order, the Monitor has been monitoring the receipts and disbursements of the Companies on a daily basis with the full co-operation of Management.

## STAKEHOLDER UPDATE

17. As detailed in the Second Report, the Companies' various stakeholders continue to generally support the ongoing operations of the Companies.

## (a) Primary Lender

(i) TD Bank has continued to support the Applicants by providing the Companies with unfettered access to the Court approved DIP Facility (i.e. $\$ 2.35$ million).
(b) Suppliers
(i) The Monitor has been advised by Management that the Opcos' suppliers continue to be supportive of the Companies, supplying goods and services on a "cash on delivery" ("COD") or "cash in advance" ("CIA") basis, and in certain cases have extended credit to the Companies.

## (c) General Contractors / Project Owners

(i) The Monitor has been advised by Management that the general contractors working with the Opcos on various projects continue to be supportive of the Companies, facilitating early payments to the Companies to assist with pre-paying materials.

## (d) Employees

(i) Management has advised that key employees remain committed to the Companies pending the closing of the Transaction.
(ii) Management further advised that CRA payroll source deductions continue to be remitted on a timely basis since the date of the Initial Order.

## LEAVE TO APPEAL

18. On August 11, 2023, the Monitor was served with a notice of motion filed by Merchant Opportunities Fund Limited Partnership, by its general partner, Merchant Opportunities Fund Ltd. ("Merchant"), for leave to appeal the AVO in its entirety. The request for leave was based on the two (2) primary issues:
(a) The Transaction contemplated the sale of accounts receivable of Glass 8 and Allsco, notwithstanding that such choses in action were sold to Merchant pursuant certain Agreement(s) for the Purchase and Sale of Future Receivables
(the "Merchant Agreements"); and
(b) The AVO included a provision releasing the guarantors (i.e. the Principals) from all liability owing under any guarantee of any of the liabilities of the Applicants, which included the Principals' guarantees of amounts owed by Glass 8 and 1006.

The leave to appeal hearing was scheduled to be heard on August 31, 2023.
19. Merchant's materials detailed that it was not properly served with the Monitor's motion materials in respect of the July 21, 2023 hearing (as a result of a typographical error in the service email and a key Merchant employee not having been included on the Service List) and, as such, Merchant did not make arrangements to file reply materials in response to the Monitor's motion, or to have counsel attend the hearing at which the AVO was granted.
20. Subsequent to leave to appeal notice being served, Merchant and the Principals negotiated a settlement of the appeal, which was formalized in a settlement agreement dated August 24, 2023 (the "Settlement Agreement"). The Monitor executed the Settlement Agreement, in its capacity as Monitor for and on behalf of the Applicants.
21. On August 29, 2023, counsel for Merchant served the Service List advising that the pending leave to appeal motion had been adjourned to October 12, 2023.
22. As the Applicants are party to the Settlement Agreement and are without any director(s), the Monitor respectfully requests that the Court authorize and approve the Monitor's execution of the Settlement Agreement for and on behalf of the Applicants.

## TRANSACTION UPDATE

23. Although the Purchaser represented that it had the necessary financing to close the Transaction in advance of the July 21, 2023 hearing, subsequent to the granting of the AVO, certain of the Purchaser's funding sources backed away from the Transaction. Since the granting of the AVO, the Purchaser has been working with a broker to source and secure alternate financing to close the Transaction.
24. In accordance with the Sale Agreement, the Transaction was to close the later of (a)
twenty-one (21) days after the granting of the AVO, seven (7) days after the date on which all applications, options, or other proceedings seeking to appeal, restrain, or prohibit the Transaction were fully dismissed, withdrawn, or otherwise resolved, and (c) such other date as the parties may agree. In the event that the Transaction was not closed by August 31, 2023 (the "Outside Date" as defined in the Sale Agreement), either the Purchaser or the Vendor could terminate the Sale Agreement.
25. As the Purchaser had still not secured alternate funding by the Outside Date, on August 31, 2023, with the consent of TD Bank, the Purchaser and the Monitor, in its capacity as Monitor for and on behalf of the Applicants, executed an amendment to the Sale Agreement (the "Amending Agreement"). A redacted copy of the Amending Agreement is attached hereto as Appendix C. Certain of the salient terms of the Amending Agreement include:
(a) Extending the closing date to September 29, 2023, or such other date as may be agreed to by the parties (the "Closing Date");
(b) Detailing that the Purchaser will be responsible for funding the operations of the Accurate Group until the Closing Date; and
(c) Increasing the amount of the Deposit, which will be forfeited in the event that the Purchaser fails to close the Transaction by the Closing Date or any of the Applicants ceases carrying on the business in the ordinary course as a result of the Purchaser' failure to fund the same.

The Amending Agreement does not otherwise materially change the Transaction approved by the AVO.
26. As at the date of this Third Report, the Purchaser is still working to secure the balance of the Cash to Close (as defined in the Amending Agreement).
27. As noted above, as the Applicants no longer have any director(s), and the remaining officer is not at arms-length to the Transaction, the Monitor respectfully requests that the Court approve and authorize the Monitor's execution of the Amending Agreement for and on behalf of the Applicants.
28. Further, with respect to the Transaction closing, the Monitor brings to the attention of the Court that on August 1, 2023, the Purchaser advised that it would be self-representing as it no longer had legal counsel. As such, since August 1, 2023, the Monitor, TD Bank, and their respective legal counsel(s) have been corresponding directly with the Purchaser's representative, Stephen Segal.

## AMENDED INTERIM PRIORITY DISTRIBUTION

29. As detailed in the Second Report, the following priority ranking charges have been granted under the ARIO and the Extension Order:
(a) First - Administration Charge to the maximum of $\$ 1.0$ million;
(b) Second - DIP Lender's Charge to the maximum of $\$ 2.35$ million;
(c) Third - Director's Charge to the maximum of $\$ 0.3$ million; and
(d) Fourth - KERP Charge to the maximum of $\$ 0.3$ million.
30. As the Transaction has not closed, the Interim Priority Distributions (as defined in the Second Report) have not been made and the professional fees have continued to accrue, as further detailed below. The Monitor is recommending the following amended interim priority distributions be made from the Transaction proceeds, should the Transaction close in the extended timeframe contemplated by the Amending Agreement (collectively the "Amended Interim Priority Distributions"):
(a) In accordance with the first ranking Administration Charge:
(i) $\$ 293,172$ on account of the Monitor's outstanding fees and disbursements (as further detailed below);
(ii) $\$ 209,562$ on account of the Monitor's legal counsel's outstanding fees and disbursements (as further detailed below); and
(iii) $\$ 197,757$ on account of the Applicant's legal counsel's outstanding fees and disbursements; and
(b) In accordance with the DIP Lender's Charge:
(i) Repayment of the DIP Facility to the maximum amount of $\$ 2,350,000$.
31. It is the Monitor's expectation that a further hearing will be scheduled prior to the expiration of the Extended Stay Period (as defined below) seeking approval of a final distribution which will consider any CRA priority claims, any trust claims, along with the discharge of the Monitor.

## CASH FLOW STATEMENT AND LIQUIDITY

32. The Companies' cash receipts and disbursements for the period July 10, 2023 to September 1, 2023 are attached as Appendix D, as compared to the amended cash flow attached as Appendix M to the Second Report (the "Amended Cash Flow"), and are summarized below:

| Opcos Consolidated <br> Actual to Forecast Results <br> For the 8-Week Period July 10, 2023 to September 1, 2023 |  | Weeks 23 to 30 Forecast | Weeks 23 to 30 Variance |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Weeks } \\ & 23 \text { to } 30 \\ & \text { Actual } \end{aligned}$ |  |  |
| Consolidated |  |  |  |
| Receipts |  |  |  |
| Accounts Receivable | 5,832,937 | 6,379,746 | $(546,809)$ |
| Debtor in Possession (DIP) Advance / Temporary Bulge | 125,000 | - | 125,000 |
| Deposits | 356,148 | 405,598 | $(49,450)$ |
| Transfers from Other Entities | 3,338,637 | 458,002 | 2,880,635 |
| Transfers (to) / from USD | 131,054 | - | 131,054 |
| Total Receipts | 9,783,776 | 7,243,345 | 2,540,431 |
| Disbursements |  |  |  |
| Accounts Payable (Vendors) and Misc. Payments | 3,072,482 | 2,962,482 | 110,000 |
| Temporary Bank Bulge Retirement | 107,633 | 107,633 | - - |
| Benefits / WCB / DC Pension / Union Dues | 180,450 | 201,190 | $(20,740)$ |
| GST / HST Remittances | 115,847 | 604,860 | $(489,013)$ |
| Insurance | 46,193 | 37,006 | 9,186 |
| Interest | 33,646 | 30,000 | 3,646 |
| Lease Payments | 109,282 | 129,041 | $(19,759)$ |
| Payroll / Source Deductions / Commissions | 2,611,393 | 2,565,969 | 45,424 |
| Rent / Property Taxes | 144,729 | 209,907 | $(65,178)$ |
| Transfers to Other Entities | 3,338,637 | 458,002 | 2,880,635 |
| Utilities | 27,522 | 63,396 | $(35,874)$ |
| Visa (Credit Card) / Loan | 11,259 | 105,031 | $(93,772)$ |
| Total Disbursements | 9,799,074 | 7,474,518 | 2,324,556 |
| Net Cash Inflows / (Outflows) from Operations | $(15,298)$ | $(231,173)$ | 215,875 |
| Restructuring Costs |  |  |  |
| Accurate Group's Legal Counsel | $(50,000)$ | $(310,000)$ | 260,000 |
| Monitor | $(50,000)$ | $(410,000)$ | 360,000 |
| Monitor's Legal Counsel | $(50,000)$ | $(275,000)$ | 225,000 |
| KERP | $(125,000)$ | $(125,000)$ | - - |
| Contingency | - | $(100,000)$ | 100,000 |
| Total Restructuring Costs | $(275,000)$ | (1,220,000) | 945,000 |
| Net Cash Inflows / (Outflows) after Restructuring Costs | $(290,298)$ | $(1,451,173)$ | 1,160,875 |

33. The Monitor has conducted daily reviews of the Companies' actual cash flow compared to the Amended Cash Flow, and has attended daily "cash calls" with Management. The

Monitor's comments on the actual cash flow to September 1, 2023 are as follows:
(a) Compared with the Amended Cash Flow, the Companies experienced an overall favorable variance of approximately $\$ 1.2$ million.
(b) The variance is primarily attributable to the following:
(i) $\quad \$ 0.5$ million unfavourable accounts receivable variance compared to forecast due to payment delays from general contractors as a result of the general uncertainty involved with the CCAA proceedings, and material shortages resulting in reduced sales. The magnitude of the unfavourable variance has been artificially reduced as a result of certain flow through funding agreements, whereby arrangements have been made with general contracts to pre-pay the Companies for certain materials, on the condition that the funds are immediately flowed through by the Companies to its sub-suppliers (the "Flow Through Funding");
(ii) $\quad \$ 0.1$ million favourable DIP Facility/Temporary Bulge variance resulting from utilization of the DIP Facility to fund the KERP (with the consent of TD), which was not included in the Amended Cash Flow;
(iii) $\$ 0.1$ million favourable USD conversion variance as the Accurate Dorwin USD account was not included in the Amended Cash Flow;
(iv) $\$ 0.1$ million unfavourable accounts payable variance as despite disbursements being controlled to match available cash, the Flow Through Funding has resulted in artificially inflating total disbursements during the period;
(v) $\$ 0.5$ million favourable GST/HST remittance variance resulting from the timing of certain post-filing GST remittances and input tax credits (associated with professional fee accruals) not included in the Amended Cash Flow;
(vi) $\$ 0.2$ million net favourable payroll, rent, interest, benefit, insurance,
utilities, lease, and credit card fee variance, primarily resulting from timing differences;
(vii) $\$ 0.8$ million favourable professional fee variance due to timing of invoicing and payment delays given cash availability; and
(viii) $\$ 0.1$ million favourable contingency variance as no amounts have been applied to the contingency reserve.
34. As of the date of this Third Report, all expenses incurred by the Applicants, with the exception of professional fees and certain trade credit offered by suppliers, have been paid in accordance with the ARIO from ongoing operations and the Court approved DIP Facility of $\$ 2.35$ million.
35. As can be seen from the revised cash flow statement for the period ending November 3, 2023 (the "Revised Cash Flow Forecast"), attached hereto as Appendix E and summarized below, the Applicants anticipate exceeding the DIP Facility during the Extended Stay Period (as defined below) by approximately $\$ 0.4$ million (excluding restructuring costs), which the Purchaser is contractually obligated to fund pursuant to the Amending Agreement.

| Opcos Consolidated <br> Forecast for the 9-Week Period of September 4, 2023 to November 3, 2023 |  |
| :---: | :---: |
|  | Weeks 31 to 39 Forecast |
| Consolidated |  |
| Receipts |  |
| Accounts Receivable | 6,480,471 |
| Deposits | 434,249 |
| Purchaser Injections | 300,000 |
| Transfers from Other Entities | 762,708 |
| Total Receipts | 7,977,428 |
| Disbursements |  |
| Accounts Payable (Vendors) and Misc. Payments | 3,320,755 |
| Benefits / WCB / DC Pension / Union Dues | 174,812 |
| GST / HST Remittances | 601,908 |
| Insurance | 42,022 |
| Interest | 36,314 |
| Lease Payments | 104,757 |
| Payroll / Source Deductions / Commissions | 2,809,504 |
| Rent / Property Taxes | 265,876 |
| Transfers to Other Entities | 822,708 |
| Utilities | 71,191 |
| Visa (Credit Card) / Loan | 114,105 |
| Total Disbursements | 8,363,952 |
| Net Cash Inflows / (Outflows) from Operations | $(386,525)$ |
| Restructuring Costs |  |
| Accurate Group's Legal Counsel | $(275,000)$ |
| Monitor | $(425,000)$ |
| Monitor's Legal Counsel | $(300,000)$ |
| KERP | - |
| Contingency | - - |
| Total Restructuring Costs | $(1,000,000)$ |
| Net Cash Inflows / (Outflows) after Restructuring Costs | $(1,386,525)$ |

36. The Revised Cash Flow Forecast includes the assumptions as set out in the Notes and Assumptions (the "Notes and Assumptions") attached thereto.
37. The Monitor's comments on the Revised Cash Flow Forecast are as follows:
(a) For the period September 4, 2023 to November 3, 2023, the Companies are projected to have gross receipts of approximately $\$ 8.0$ million and operating disbursements of approximately $\$ 8.4$ million (excluding restructuring costs), representing a net operating cash outflow of approximately $\$ 0.4$ million. Restructuring costs are forecast to approximate $\$ 1.0$ million (and will be settled on Transaction closing), resulting in a net cash shortfall of approximately $\$ 1.4$ million.
(b) As the Existing DIP Facility is projected to be insufficient to allow the Applicants to continue operations until the closing of the Transaction, the Purchaser is
contractually obligated to fund any cash requirements of the Applicants until the Transaction Closing Date, failing which the Amending Agreement is subject to termination and the Deposit is forfeited.
(c) The Monitor's review of the Revised Cash Flow Forecast consisted of inquiries, analytical procedures, and discussions related to information supplied to the Monitor by Management of the Companies. Since the Notes and Assumptions need not be supported, the Monitor's procedures with respect to them were limited to evaluating whether they were consistent with the purpose of the Revised Cash Flow Forecast. The Monitor has also reviewed the support provided by Management for the Notes and Assumptions, and the preparation and presentation of the Revised Cash Flow Forecast.
(d) Based on the Monitor's review, nothing has come to its attention that causes it to believe that, in all material respects:
(i) The Notes and Assumptions are not consistent with the purpose of the Revised Cash Flow Forecast;
(ii) As at the date of this Third Report, the Notes and Assumptions developed by Management are not suitably supported and consistent with the plans of the Companies or do not provide a reasonable basis for the Revised Cash Flow Forecast, given the Notes and Assumptions; or
(iii) The Revised Cash Flow Forecast does not reflect the Notes and Assumptions.
38. Since the Revised Cash Flow Forecast is based on assumptions regarding future events, actual results will vary from the information presented, even if the events described in the Notes and Assumptions occur, and the variations may be material. Accordingly, the Monitor expresses no assurance as to whether the Revised Cash Flow Forecast will be achieved. The Monitor expresses no opinion or other form of assurance with respect to the accuracy of any financial information presented in this Third Report, or relied upon by the Monitor in its preparation.

## STAY PERIOD

39. Absent an extension of the Stay Period, the stay granted by the Extension Order will expire on September 12, 2023. The Monitor is seeking an extension of the Stay Period until November 3, 2023 (the "Extended Stay Period"), to allow sufficient time for the Transaction to close in accordance with the Amending Agreement, and subsequently prepare for and attend a distribution and discharge application.
40. The Monitor is aware of its duty under section 23(1)(h) of the CCAA. That section states that, if the Monitor is of the opinion that it would be more beneficial to the company's creditors if proceedings in respect of the company were taken under the Bankruptcy and Insolvency Act ("BIA"), it shall so advise the Court without delay after coming to that opinion. As at the date of this Third Report, the Monitor has not formed such an opinion.
41. The Monitor is of the view that continuing the Companies' restructuring under the CCAA proceedings to allow sufficient time to close the Transaction will preserve the businesses as going concerns, which will maximize and preserve value for stakeholders of the Companies.
42. The Applicants are working diligently to manage their financial and operational restructuring in accordance with the Revised Cash Flow Forecast, and as a result of the Amending Agreement, the Purchaser is contractually obligated to assist with any shortterm cash requirements of the Applicants to facilitate ongoing operations while the Transaction is closed.
43. The Monitor is of the view that the Companies have acted, and are acting, in good faith and with due diligence, and respectfully recommends that this Honourable Court approve an extension of the stay of proceedings to November 3, 2023.

## FEES AND DISBURSEMENTS OF THE MONITOR AND LEGAL COUNSEL

44. Pursuant to paragraph 32 of the ARIO, the Monitor and its legal counsel shall pass their accounts from time to time.
45. Attached as Appendix F is a summary of the invoices of the Monitor for fees and disbursements incurred during the course of the proceedings for the period of July 10,

2023 to September 4, 2023. The Monitor's accounts total $\$ 96,039$ in fees and disbursements (including GST). As at the date of this Third Report, the aggregate outstanding fees owing by the Applicants to the Monitor total \$293,172.
46. The fees charged by the Monitor are based on the amount of professional time required at hourly billing rates, which vary depending upon the experience level and location of the professionals involved. The average hourly rate charged by the Monitor in these proceedings for invoices issued to date is $\$ 519$ per hour. The rates charged by the Monitor are the normal rates and charges for engagements of this nature, and are comparable to the rates charged for the provision of services by other professional firms providing specialized financial advisory and restructuring services.
47. The Monitor is of the view that its fees and disbursements are fair and reasonable in the circumstances and have been duly rendered in response to the required and necessary duties of the Monitor in accordance with the provisions of the Initial Order, ARIO, the April 5, 2023, Order, the APA Order, and the Extension Order.
48. Attached as Appendix G is a summary of the invoices of the Monitor's legal counsel for fees and disbursements incurred during the course of the proceedings for the period of July 18, 2023 to August 30, 2023. The accounts total $\$ 74,353$ in fees and disbursements (including PST and GST). As at the date of this Third Report, the aggregate outstanding fees owing to the Monitor's legal counsel total $\$ 209,562$.
49. The Monitor has reviewed the invoices rendered by its legal counsel and finds them reasonable and validly incurred in accordance with the provisions of the various orders granted in these proceedings.
50. Attached as Appendix H is a summary of the invoices of the Applicants' legal counsel for fees and disbursements incurred during the course of the proceedings for the period of July 16, 2023 to August 31, 2023. The accounts total $\$ 46,213$ in fees and disbursements (including PST and GST). As at the date of this Third Report, the aggregate outstanding fees owing by the Applicants to MLT Aikins LLP total \$197,757.
51. The Monitor has reviewed the invoices rendered by the Applicants' legal counsel and finds them reasonable and validly incurred in accordance with the provisions of the various orders granted in these proceedings.
52. Copies of the invoices of the Monitor's legal counsel and the Applicants' legal counsel, which outline the dates the work was completed, the description of the work completed, the length of time taken to complete the work, and the names and rates of the individuals who completed the work, can be made available to the Court upon request.

## RECOMMENDATIONS

53. For the reasons set out above, the Monitor recommends that the Court, should it see fit to do so, grant the following relief, including the:
(a) Abridgement of the time for service of the Monitor's notice of motion and all other materials filed in support of the same;
(b) Approval of the Monitor's execution of the Amending Agreement and the Settlement Agreement (both as defined below);
(c) Sealing of the Confidential Supplement until the filing of the Monitor's Certificate or further order of the Court;
(d) An extension of the Stay Period from September 12, 2023 to November 3, 2023;
(e) Approval of the Third Report and the Confidential Supplement, inclusive of the reported activities and actions detailed therein;
(f) Approval of the fees and disbursements of the Monitor, the Monitor's legal counsel, and the Applicants' legal counsel for the period July 10, 2023 to September 4, 2023, July 18, 2023 to August 30, 2023, 2023, and July 16, 2023 to August 31, 2023, respectively;
(g) Amendment of paragraph 7 of the Extension Order to update the proposed Amended Interim Priority Distributions; and
(h) Granting of such further and other relief that the Court considers just and
warranted in the circumstances.

All of which is respectfully submitted at Winnipeg, Manitoba, this $8^{\text {th }}$ day of September, 2023.

## DELOITTE RESTRUCTURING INC.

In its capacity as Monitor of
Polar Window of Canada Ltd., Accurate Dorwin (2020) Inc., Glass 8 Inc., National Interiors (2021) Inc., 12986647 Canada Ltd. (o/a Allsco Windows \& Doors),
12986591 Canada Ltd. (o/a Alweather Windows \& Doors), Polar Holding Ltd., 10064720 Manitoba Ltd., and 12986914 Canada Ltd. and not in its personal capacity.


Per: Brent Warga, CPA, CA, CIRP, LIT
Senior Vice-President

## Appendix A - Approval and Vesting Order

THE KING'S BENCH
WINNIPEG CENTRE

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. ola ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. ola ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD.
(the "Applicants")
APPLICATION UNDER: THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C., c. C-36, AS AMENDED

TRUE COPY
APPROVAL AND VESTING ORDER

## FILED <br> KINGS BENCH

McDougall Gauley LLP
Jul 282023
500616 Main Street
Saskatoon SK S7J 0H6
LAW COURTS WINNIPEG

IAN A. SUTHERLAND, K.C. / CRAIG FRITH
PHONE: (306) 665-5417 / (306) 665-5432
FAX: (306) 664-4431
FILE NO. 549268.11

## THE KING'S BENCH

## Winnipeg Centre

THE HONOURABLE MISTER
JUSTICE BOCK
)
)
)

FRIDAY, THE $21^{\text {st }}$
DAY OF JULY, 2023

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. o/a ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. o/a ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD.
(the "Applicants")

APPLICATION UNDER: THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C., c. C-36, AS AMENDED

## APPROVAL AND VESTING ORDER

THIS MOTION, made by Deloitte Restructuring Inc. in its capacity as the Court-appointed monitor (the "Monitor") of the undertaking, property and assets of Polar Window of Canada Ltd., Accurate Dorwin (2020) Inc., Glass 8 Inc., National Interiors (2021) Inc., 12986647 Canada Ltd. o/a Allsco Windows \& Doors, 12986591 Canada Ltd. o/a Alweather Windows \& Doors, Polar Holding Ltd., 10064720 Manitoba Ltd. and 12986914 Canada Ltd. (collectively, the "Applicants") for an order approving the sale transaction (the "Transaction") contemplated by an agreement of purchase and sale (the "Sale Agreement") between the Monitor, in its capacity as court-appointed monitor of the Applicants and not in its personal or corporate capacity, and Stephen Segal (in trust for a corporation or corporations to be formed) (the "Purchaser") and appended to the Second Report of the Monitor dated July 20, 2023 (the "Second Report"), and vesting in the Purchaser the Applicants' right, title and interest in and to the assets described in the Sale Agreement (the "Purchased Assets"), was heard this day at the Law Courts Building at 408 York Avenue, in the City of Winnipeg, Manitoba.

ON READING the Second Report and on hearing the submissions of counsel for the Monitor, the Applicants, The Toronto-Dominion Bank ("TD"), the Purchaser, Canada Revenue

Agency, Oscar Bidco, Inc. o/a Oldcastle Building Envelope, Dean Borys and the Dean Borys Family Trust (2018), National Flooring Limited Partnership and its general partner, 7252359 Manitoba Ltd., Chandos Construction, Kawneer Company Canada, and Sallyport Commercial Finance ULC, no one appearing for any other person on the service list, although properly served as appears from the affidavit of Alecia Iwanchuk sworn July 18, 2023 and the Affidavit of Craig Frith sworn July 21, 2023; all filed:

## SERVICE

1. THIS COURT ORDERS that the time for service of the Monitor's notice of motion and supporting materials is hereby abridged and validated so that the motion is properly returnable today and hereby dispenses with further service thereof.

## APPROVAL OF THE TRANSACTION

2. THIS COURT ORDERS AND DECLARES that the Transaction is hereby approved, and the execution of the Sale Agreement by the Monitor is hereby authorized and approved, with such minor amendments as the Monitor and the Purchaser may deem necessary. The Monitor is hereby authorized and directed to take such additional steps and execute such additional documents as may be necessary or desirable for the completion of the Transaction and for the conveyance of the Purchased Assets to the Purchaser.
3. THIS COURT ORDERS AND DECLARES that the Monitor shall incur no liability or obligation as a result of carrying out the provisions of this Order, save and except for any gross negligence or wilful misconduct on its part. Nothing in this Order shall derogate from the protections afforded the Monitor by the Companies' Creditors Arrangement Act (Canada) or any applicable legislation.

## VESTING OF PROPERTY

4. THIS COURT ORDERS AND DECLARES that, upon the delivery of a Monitor's certificate to the Purchaser substantially in the form attached as Schedule A hereto (the "Monitor's Certificate"), all of the Applicants' right, title and interest in and to the Purchased Assets described in the Sale Agreement shall vest absolutely in the Purchaser, free and clear of and from any and all security interests (whether contractual, statutory, or otherwise), hypothecs, mortgages, trusts or
deemed trusts (whether contractual, statutory, or otherwise), liens, executions, levies, charges, or other financial or monetary claims, whether or not they have attached or been perfected, registered or filed and whether secured, unsecured or otherwise (collectively, the "Claims") including, without limiting the generality of the foregoing: (i) any encumbrances or charges created by the Amended and Restated Initial Order of the Honourable Justice Bock dated February 14, 2023; and (ii) all charges, security interests or claims evidenced by registrations pursuant to The Personal Property Security Act (Manitoba) or any other personal property registry system (all of which are collectively referred to as the "Encumbrances", but which term shall not include the permitted encumbrances listed at Schedule B herein) and, for greater certainty, this Court orders that all of the Encumbrances affecting or relating to the Purchased Assets are hereby expunged and discharged as against the Purchased Assets.
5. THIS COURT ORDERS that, for the purposes of determining the nature and priority of Claims, the aggregate of the Deposit and the Cash at Close (as those terms are defined in the Sale Agreement) (collectively, the "Net Proceeds") from the sale of the Purchased Assets shall stand in the place and stead of the Purchased Assets, and that from and after the delivery of the Monitor's Certificate all Claims and Encumbrances shall attach to the Net Proceeds from the sale of the Purchased Assets with the same priority as they had with respect to the Purchased Assets immediately prior to the sale, as if the Purchased Assets had not been sold and remained in the possession or control of the person having that possession or control immediately prior to the sale.
6. THIS COURT ORDERS AND DIRECTS the Monitor to file with the Court a copy of the Monitor's Certificate, forthwith after delivery thereof.
7. THIS COURT ORDERS that, pursuant to clause 7(3)(c) of the Canada Personal Information Protection and Electronic Documents Act, the Applicants are authorized and permitted to disclose and transfer to the Purchaser all human resources and payroll information in the Applicants' records pertaining to the Applicants' past and current employees. The Purchaser shall maintain and protect the privacy of such information and shall be entitled to use the personal information provided to it in a manner which is in all material respects identical to the prior use of such information by the Applicants.
8. THIS COURT ORDERS that, notwithstanding:
(a) the pendency of these proceedings;
(b) any applications for a bankruptcy order now or hereafter issued pursuant to the Bankruptcy and Insolvency Act (Canada) in respect of the Applicants and any bankruptcy order issued pursuant to any such applications; and
(c) any assignment in bankruptcy made in respect of the Applicants;
the vesting of the Purchased Assets in the Purchaser pursuant to this Order shall be binding on any trustee in bankruptcy that may be appointed in respect of the Applicants and shall not be void or voidable by creditors of the Applicants, nor shall it constitute nor be deemed to be a fraudulent preference, assignment, fraudulent conveyance, transfer at undervalue, or other reviewable transaction under the Bankruptcy and Insolvency Act (Canada) or any other applicable federal or provincial legislation, nor shall it constitute oppressive or unfairly prejudicial conduct or action other than in good faith pursuant to any applicable federal or provincial legislation.

## RELEASE

9. THIS COURT ORDERS that, conditional on the closing of the Transaction contemplated hereby and the Purchaser's payment of the Additional Consideration (as that term is defined in the Sale Agreement) to First West Credit Union Capital Corp. and Sallyport Commercial Finance, LLC and effective immediately upon filing of the Monitor's Certificate contemplated herein, Stephen Segal, Brant Enderle and Tim Morris (together the "Principals") are hereby forever and permanently released and discharged from any and all claims, liabilities or obligations in connection with any of the Principals’ guarantees of any of the commitments, loans or obligations of any of the Applicants. Notwithstanding the foregoing, this release shall not release or discharge any statutory obligations that the Principals may have in their capacity as Directors or Officers of the Applicants (should they, in fact, be or have been a Director or Officer of the Applicants) or release or discharge any claims or entitlements that a Person may have against any Director's or Officer's liability insurance or the Director's Charge as contained in the Amended and Restated Order.

## SEALING OF THE CONFIDENTIAL SUPPLEMENT

10. THIS COURT ORDERS that the Confidential Supplement and the appendices thereto be filed under seal, kept confidential, and not form part of the public record. The Confidential Supplement shall be kept separate and apart from the other contents of the Court file in a sealed envelope which sets out the style of cause of these proceedings and a statement that the contents thereof are subject to a Sealing Order, and shall not be opened except by the Registrar of this Court and the Honourable Mr. Justice Bock (or another Justice of the Court of King's Bench). The Confidential Supplement shall only be made available or form part of the public record after these restructuring proceedings have been completed or further Order of this Court.

## MISCELLANEOUS MATTERS

11. THIS COURT HEREBY REQUESTS the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States to give effect to this Order and to assist the Applicants, the Monitor and their agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Applicants or the Monitor, as an officer of this Court, as may be necessary or desirable to give effect to this Order or to assist the Applicants, the Monitor and their agents in carrying out the terms of this Order.

July $\qquad$ , 2023

I, Craig Frith, of the firm of McDougall Gauley LLP, hereby certify that I have received the consents as to form of the following parties:
J.J. Burnell, MLT Aikins LLP, counsel for the Applicants

Tom Cumming, Gowling WLG, counsel for The Toronto-Dominion Bank

Shayne Kukulowicz, Cassels Brock \& Blackwell LLP, counsel for the Purchaser

Penny Piper, Department of Justice (Canada), counsel for Canada Revenue Agency

Jared Wheeler, Holloway Thliveris LLP, counsel for Oscar Bidco, Inc. o/a Oldcastle Building Envelope

Brian Roach, Tapper Cuddy LLP, counsel for Dean Borys and the Dean Borys Family Trust (2018) Ross McFadyen, Thompson Dorfman Sweatman LLP, counsel for National Flooring Limited Partnership and its general partner, 7252359 Manitoba Ltd.

Jonathan Hillson, Bennett Jones LLP, counsel for Chandos Construction

Kelsey Meyer, Bennett Jones LLP, counsel for Kawneer Company Canada Graham Phoenix, Loopstra Nixon LLP, counsel for Sallyport Commercial Finance ULC AS DIRECTED BY THE HONOURABLE MR. JUSTICE BOCK

## Schedule A - Form of Monitor's Certificate

Court File No. CI 23-01-39360

## THE KING'S BENCH

WINNIPEG CENTRE
IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. o/a ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. o/a ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD.

APPLICATION UNDER: THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C., c. C-36, AS AMENDED

## MONITOR'S CERTIFICATE

## RECITALS

A. Pursuant to an Order of the Honourable Mr. Justice Bock of the Manitoba Court of King's Bench (the "Court") dated February 10, 2023, Deloitte Restructuring Inc. was appointed as the Monitor (the "Monitor") of the undertaking, property and assets of Polar Window of Canada Ltd., Accurate Dorwin (2020) Inc., Glass 8 Inc., National Interiors (2021) Inc., 12986647 Canada Ltd. o/a Allsco Windows \& Doors, 12986591 Canada Ltd. o/a Alweather Windows \& Doors, Polar Holding Ltd., 10064720 Manitoba Ltd. and 12986914 Canada Ltd. (collectively, the "Applicants").
B. Pursuant to an Order of the Court dated July 21, 2023, the Court approved the agreement of purchase and sale made as of [DATE OF AGREEMENT] (the "Sale Agreement") between the Monitor, in its capacity as court-appointed monitor of the Applicants and not in its personal or corporate capacity, and Stephen Segal (in trust for a corporation or corporations to be formed) (the "Purchaser") and provided for the vesting in the Purchaser of the Applicants' right, title and interest in and to the Purchased Assets, which vesting is to be effective with respect to the

Purchased Assets upon the delivery by the Monitor to the Purchaser of a certificate confirming (i) the payment by the Purchaser of the Purchase Price for the Purchased Assets; (ii) that the conditions to Closing have been satisfied or waived by the Monitor and the Purchaser; and (iii) the Transaction has been completed to the satisfaction of the Monitor.
C. Unless otherwise indicated herein, terms with initial capitals have the meanings set out in the Sale Agreement.

THE MONITOR CERTIFIES the following:

1. The Purchaser has paid and the Monitor has received the Purchase Price for the Purchased Assets payable on the Closing Date pursuant to the Sale Agreement;
2. The conditions to Closing the Sale Agreement have been satisfied or waived by the Monitor and the Purchaser; and
3. The Transaction has been completed to the satisfaction of the Monitor.
4. This Certificate was delivered by the Monitor at $\qquad$ [TIME] on $\qquad$ [DATE].

Deloitte Restructuring Inc., in its capacity as Monitor of the undertaking, property and assets of the Applicants, and not in its personal capacity

Per:
Name:
Title:

## Schedule B - Permitted Encumbrances

All security granted by of the Debtors in favour of Sallyport Commercial Finance ULC ("Sallyport") in connection with the factoring services pursuant to the Account Sale and Purchase Agreement with Sallyport dated May 31, 2021 , as amended, or otherwise, including but not limited to all registrations made in connection therewith in favour of Sallyport pursuant to The Personal Property Security Act (Manitoba), the Personal Property Security Act (Ontario), the Personal Property Security Act (New Brunswick) and the Personal Property Security Act (Nova Scotia).

Appendix B - Stay Extension, Interim Distribution, and Other Relief Order

## THE KING'S BENCH

WINNIPEG CENTRE

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF POLAR WINDOW OF CANADA LTD., ACCURATE DOR WIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. o/a ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. ola ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD.
(the "Applicants")
APPLICATION UNDER: THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C., c. C-36, AS AMENDED

McDougall Gauley LLP 500616 Main Street Saskatoon SK S7J 0H6

JUL 282023
LAW COURTS WINNIPEG

IAN A. SUTHERLAND, K.C. / CRAIG FRITH
PHONE: (306) 665-5417 / (306) 665-5432
FAX: (306) 664-4431
FILE NO. 549268.11

## THE KING'S BENCH

## Winnipeg Centre

| THE HONOURABLE MISTER | ) FRIDAY, THE $21^{\text {st }}$ |  |
| :--- | :--- | :--- |
| JUSTICE BOCK | ) | DAY OF JULY, 2023 |

IN THE MATTER OF THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C. 1985, c. C-36, AS AMENDED

AND IN THE MATTER OF A PLAN OF COMPROMISE OR ARRANGEMENT OF POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. o/a ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. o/a ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD.
(the "Applicants")

APPLICATION UNDER: THE COMPANIES' CREDITORS ARRANGEMENT ACT, R.S.C., c. C-36, AS AMENDED

STAY EXTENSION, INTERIM DISTRIBUTION, AND OTHER RELIEF
THIS MOTION, made by Deloitte Restructuring Inc. in its capacity as the Courtappointed monitor (the "Monitor") of the undertaking, property and assets of Polar Window of Canada Ltd., Accurate Dorwin (2020) Inc., Glass 8 Inc., National Interiors (2021) Inc., 12986647 Canada Ltd. o/a Allsco Windows \& Doors, 12986591 Canada Ltd. o/a Alweather Windows \& Doors, Polar Holding Ltd., 10064720 Manitoba Ltd. and 12986914 Canada Ltd. (collectively, the "Applicants") for an order extending the stay of proceedings, authorizing the Monitor to make an interim distribution from the Net Proceeds of the Transaction (as those terms are defined in the Approval and Vesting Order of the Honourable Mr. Justice Bock dated July 21, 2023 (the "AVO") and other relief was heard this day at the Law Courts Building at 408 York Avenue, in the City of Winnipeg, Manitoba.

ON READING the Second Report of the Monitor dated July 20, 2023 (the "Second Report") and Confidential Supplement thereto (the "Confidential Supplement") and on
hearing the submissions of counsel for the Monitor, the Applicants, The Toronto-Dominion Bank ("TD Bank"), the Purchaser, Canada Revenue Agency, Oscar Bidco, Inc. o/a Oldcastle Building Envelope, Dean Borys and the Dean Borys Family Trust (2018), National Flooring Limited Partnership and its general partner, 7252359 Manitoba Ltd., Chandos Construction, Kawneer Company Canada, and Sallyport Commercial Finance ULC, no one appearing for any other person on the service list, although properly served as appears from the affidavit of Alecia Iwanchuk sworn July 18, 2023 and the Affidavit of Craig Frith sworn July 21, 2023; all filed:

## INTERPRETATION

1. Unless otherwise defined herein, capitalized terms appearing in this Order will have the meanings given to them in the AVO.

## INCREASE TO THE ADMINISTRATION CHARGE

2. THIS COURT ORDERS that the Administration Charge (as that term is defined in the Amended and Restated Initial Order of the Honourable Mr. Justice Bock dated February 14, 2023 (the "ARIO") be increased from $\$ 500,000$ to $\$ 1,000,000$.

## EXTENSION OF THE STAY PERIOD

3. THIS COURT ORDERS that the Stay Period (as that term is defined in the ARIO) is hereby extended from July 28, 2023 to September 12, 2023.

## APPROVALS

4. THIS COURT ORDERS that the Second Report, the Confidential Supplement, and the activities, actions, and conduct described therein are hereby approved.
5. THIS COURT ORDERS that the fees and disbursements of the Monitor, its legal counsel, McDougall Gauley LLP, and the Applicants' legal counsel, MLT Aikins LLP, as set out in the Second Report are hereby approved.

## THE SECOND AMENDED LOAN AGREEMENT

6. THE COURT ORDERS that the Applicants are authorized to execute the Second Amendment to Interim Facility Loan Agreement (the "Second Amended Loan Agreement") attached as Appendix "C" to the Second Report is hereby approved. The Monitor is authorized and directed to use the funds made available to the Applicants under paragraph 2.1(a)(i) of the Second Amended Loan Agreement to pay the Applicants' professional fee arrears as detailed in the Second Report.

## DISTRIBUTION

7. THIS COURT ORDERS that the Monitor shall make the following interim distributions from the Net Proceeds:
(a) first, to reduce the amounts presently owed by the Applicants and secured by the Administration Charge:
(i) to Deloitte Restructuring Inc., $\$ 247,132$ on account of the Monitor's outstanding fees and disbursements;
(ii) to McDougall Gauley LLP, $\$ 185,208$ on account of its outstanding fees and disbursements;
(iii) to MLT Aikins LLP, $\$ 201.545$ on account of its outstanding fees and disbursements;
(b) second, in satisfaction of the DIP Lender's Charge, to TD Bank, the repayment of the DIP Facility to the maximum amount of $\$ 2,350,000$.

## MISCELLANEOUS MATTERS

8. THIS COURT ORDERS that the Monitor may from time to time apply to this Court for advice and directions in the discharge of its powers and duties hereunder.
9. THIS COURT HEREBY REQUESTS the aid and recognition of any court, tribunal, regulatory or administrative body having jurisdiction in Canada or in the United States to give effect to this Order and to assist the Applicants, the Monitor and their agents in carrying out the terms of this Order. All courts, tribunals, regulatory and administrative bodies are hereby respectfully requested to make such orders and to provide such assistance to the Applicants or the Monitor, as an officer of this Court, as may be necessary or desirable to give effect to this Order or to assist the Applicants, the Monitor and their agents in carrying out the terms of this Order.

July __, 2023

$$
\text { Ted Bock } \begin{gathered}
\text { Digitally signed by Ted Boch } \\
\text { Date: 2023.07.27 12:12:47 }
\end{gathered}
$$

BOCK, J.
I, Craig Frith, of the firm of McDougall Gauley LLP, hereby certify that I have received the consents as to form of the following parties:
J.J. Burnell, MLT Aikins LLP, counsel for the Applicants

Tom Cumming, Gowling WLG, counsel for The Toronto-Dominion Bank
Penny Piper, Department of Justice (Canada), counsel for Canada Revenue Agency

Jared Wheeler, Holloway Thliveris LLP, counsel for Oscar Bidco, Inc. o/a Oldcastle Building Envelope

Brian Roach, Tapper Cuddy LLP, counsel for Dean Borys and the Dean Borys Family Trust (2018)

Ross McFadyen, Thompson Dorfman Sweatman LLP, counsel for National Flooring Limited Partnership and its general partner, 7252359 Manitoba Ltd.

Jonathan Hillson, Bennett Jones LLP, counsel for Chandos Construction

Kelsey Meyer, Bennett Jones LLP, counsel for Kawneer Company Canada
Graham Phoenix, Loopstra Nixon LLP, counsel for Sallyport Commercial Finance ULC

AS DIRECTED BY THE HONOURABLE MR. JUSTICE BOCK

Appendix C - Redacted Amendment to the Asset Purchase Agreement

This Amending Agreement dated as of the $31^{\text {st }}$ day of August, 2023 among:

$$
\begin{aligned}
& \text { DELOITTE RESTRUCTURING INC., in its capacity as the court-appointed monitor for and on } \\
& \text { behalf of POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS } 8 \\
& \text { INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. o/a ALLSCO WINDOWS } \\
& \text { \& DOORS, } 12986591 \text { CANADA LTD. o/a ALWEATHER WINDOWS \& DOORS, POLAR } \\
& \text { HOLDING LTD., } 10064720 \text { MANITOBA LTD. AND 12986914 CANADA LTD., and not in its } \\
& \text { personal or corporate capacity } \\
& \text { (the "Vendor") } \\
& \text { - and - }
\end{aligned}
$$

STEPHEN SEGAL in trust for a corporation or corporations to be formed (the "Purchaser")

- and -

STEPHEN SEGAL personally
("Segal")

- and -

BRANT ENDERLE personally
("Enderle")

- and -
$\underset{\text { ("Morris") }}{\text { TIM }}$


## WHEREAS:

A. Pursuant to an asset purchase agreement (the "APA") approved by the Approval and Vesting Order of the Honourable Justice Bock dated July 21, 2023 between the Vendor, as vendor, and Segal in trust for 15244986 Canada Ltd. (the "Purchaser"), as purchaser, and Segal, Enderle, and Morris (collectively, the "Principals"), the Purchaser agreed to purchase from the Vendor, and the Vendor agreed to sell to the Purchaser, all of the Accurate Group's right, title, interest, and obligation in and to Purchased Assets and Assumed Liabilities, subject to the terms and conditions set forth in the APA;
B. The Purchaser requires additional time to secure the Cash at Close, and the Vendor has agreed, subject to obtaining Court approval, to provide the Purchaser the additional time requested in exchange for the Purchaser increasing the Deposit from subject to forfeiture in the event the Purchaser is unable to close the Transaction on or before September 29, 2023; and
C. The Vendor, the Purchaser, and the Principals wish to amend the terms of the APA in accordance with the terms of this Amending Agreement (the "Amending Agreement")

NOW THEREFORE, in consideration of the mutual covenants and agreements set forth in this Agreement and other good and valuable consideration, the receipt and sufficiency of which are hereby irrevocably acknowledged, the parties hereto (collectively, the "Parties", and each, a "Party") hereby acknowledge and agree as follows:

## ARTICLE 1 GENERAL

### 1.1 Interpretation

This Amending Agreement is supplemental to and shall form one agreement with the APA and the APA and this Amending Agreement shall be read together and have effect so far as practicable as though all the provisions thereof and hereof were contained in one instrument. All terms not otherwise defined herein shall have the meaning given to them in the APA.

### 1.2 Governing Law

This Agreement shall be governed by and construed in accordance with the laws of the Province of Manitoba and the laws of Canada applicable therein and each of the Parties irrevocably attorn to the exclusive jurisdiction of the Court in the CCAA Proceedings, and any appellate courts of the Province of Manitoba therefrom.

### 1.3 Entire Agreement

This Amending Agreement, together with the APA, constitutes the entire agreement between the Parties pertaining to the subject matter of this Amending Agreement and supersedes all prior agreements, understandings, negotiations, and discussions, whether oral or written, of the Parties, and there are no representations, warranties, or other agreements between the Parties, express or implied, in connection with the subject matter of this Amending Agreement except as specifically set out in this Amending Agreement. No Party has been induced to enter into this Amending Agreement in reliance on, and there will be no liability assessed, either in tort or contract, with respect to, any warranty, representation, opinion, advice, or assertion of fact, except to the extent it has been reduced to writing and included as a term in this Amending Agreement.

### 1.4 Paramountcy

In the event of any conflict or inconsistency between the provisions of this Amending Agreement and the APA, the provisions of this Amending Agreement shall prevail to the extent of such conflict or inconsistency.

### 1.5 Time

Time shall, in all respects, be of the essence hereof, provided that the time for doing or completing any matter provided for herein may be extended or abridged by an agreement in writing signed by the Parties.

### 1.6 Further Assurances

Each of the Parties shall, at the request and expense of the requesting Party, take or cause to be taken such action and execute and deliver or cause to be executed and delivered to the other such conveyances,
transfers, documents and further assurances as may be reasonably necessary or desirable to give effect to this Amending Agreement.

### 1.7 Counterparts

This Amending Agreement may be executed in any number of counterparts, each of which shall be deemed to be an original and all of which shall constitute one and the same agreement. Transmission by e-mail of an executed counterpart of this Amending Agreement shall be deemed to constitute due and sufficient delivery of such counterpart.

## ARTICLE 2 <br> AMENDMENTS TO THE ASSET PURCHASE AGREEMENT

### 2.1 Amendments to Article 1

Section 1.1 of the APA is hereby amended to read as follows:
"'Closing Date' means September 29, 2023, or such other date as may be agreed to by the Parties in writing."
[...]
"'Outside Date' [Intentionally deleted.]"

### 2.2 Amendments to Article 3

Section 3.1(1) of the APA is hereby amended to read as follows:
"(1) Cash at Close. The purchaser will pay
at close (the 'Cash at Close') which shall be paid to the Vendor, for the benefit of the Accurate Group, at the Closing Time in immediately available funds.'"

Section 3.3(1) of the APA is hereby amended to read as follows:
"(1) Deposit. The Parties acknowledge that the Purchaser has paid a deposit in the amount of (the 'Deposit') being held by the Monitor and invested in an interest-bearing trust account in a Schedule I bank in Canada, and shall be credited against the Purchase Price at Closing."

### 2.3 Amendment to Article 4

Section 4.2 of the APA is hereby amended to read as follows:

## "4.2 Interim Period

During the Interim Period, except as otherwise expressly contemplated or permitted by this Agreement and the Approval and Vesting Order, the Accurate Group shall, unless consented to by the Purchaser, continue to maintain the Business and operations of the Accurate Group in substantially the same manner as conducted on the Effective Date and in compliance with Applicable Laws in all material respects; provided, however, that the Purchaser agrees that it is responsible for funding the operations of the Accurate Group during the Interim Period."

### 2.4 Amendment to Article 6

Section 6.1(1) of the APA is hereby amended to read as follows:
"(1) Approval and Vesting Order. The Court shall have pronounced the Approval and Vesting Order, which Approval and Vesting Order shall not have been stayed, set aside, or vacated;"

### 2.5 Amendments to Article 8

Section 8.1 of the APA is hereby amended to read as follows:

## "8.1 Grounds for Termination

This Agreement may be terminated:
(1) by the Vendor upon written notice to the Purchaser if: (a) the Closing has not occurred by the Closing Date and the failure to close is not caused by a breach of this Agreement by the Vendor; (b) the Purchaser has breached its obligations under this Agreement and has not cured such breach within five (5) Business Days of receiving notice thereof from the Vendor; (c) the Accurate Group (or any member thereof) ceases to carry on the Business in the ordinary course as a result of the Purchaser's failure to fund the same; or
(2) by the Purchaser upon written notice to the Vendor if the Vendor has breached its obligations under this Agreement and has not cured such breach within five (5) Business Days of receiving notice thereof from the Purchaser;"

Section 8.2 of the APA is hereby amended to read as follows:

## "8.2 Effect of Termination

If this Agreement is terminated pursuant to:
(1) Section 8.1(1), the Purchaser shall forfeit the Deposit to the Monitor; and
(2) Section 8.1(2), all further obligations of the Parties under this Agreement will terminate and no Party will have any Liability or further obligations hereunder, except for the provisions of Section 9.1 (Purchaser Indemnity), Section 10.3 (Public Announcement), and Section 10.9 (Governing Law), which shall survive such termination."

### 2.6 Amendment to Article 10

Section 10.2 of the APA is hereby amended to read as follows:
"(1) in the case of the Purchaser, as follows:

## Mr. Stephen Segal

E: ssegal@g8group.ca"

IN WITNESS WHEREOF the Parties have executed this Agreement as of the Effective Date.
DELOITTE RESTRUCTURING INC., in its capacity as court-appointed monitor for and on behalf of POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAI. INTERIORS (2021) INC., 12986647 CANADA LTD. ola ALLSCO WINDOWS \& DOORS, 12986591 CANADA LTD. ola ALWEATHER WINDOWS \& DOORS, POLAR HOLDING LTD., 10064720 MANITOBA LTD. AND 12986914 CANADA LTD., and not in its personal or corporate capacity

By:


Name: Brent Warga
Title: Senior Vice-President
I have authority to bind the Corporation.

15244986 CANADA INC.
$B y:$


Title: PRESIDEH7 AHD CEO
I have authority to bind the Corporation.

STEPHEN SEGAL


Appendix D - Forecast to Actual Results for the Period July 10, 2023 to September 1, 2023

|  | $\begin{gathered} \text { Week } \\ 23 \\ 14-\mathrm{Jul}-23 \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 23 \\ \text { 14-Jul-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 23 } \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 24 \\ \text { 21-Jul-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 24 \\ 21-\mathrm{Jul}-23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 24 \\ \text { Variance } \end{gathered}$ |  | $\begin{gathered} \text { Forecast } \\ 25 \\ 28-J u l-23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 25 } \\ \text { Variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable Debtor in Possession (DIP) Advance / Temporary Bulge | 775,724 | 756,290 | 19,433 | 563,049 | 1,047,570 | (484,521) | 738,483 | 864,886 | $(126,403)$ |
| Deposits | 56,511 | 65,598 | $(9,087)$ | 61,788 | 50,000 | 11,788 | 46,195 | 50,000 | $(3,805)$ |
| Transfers from Other Entities | 485,002 $(53,069)$ | 458,002 | 27,000 $(53,069)$ | 351,298 77,000 |  | 351,298 77.000 | 283,268 |  | 283,268 |
| Total Receipts | 1,264,167 | 1,279,890 | (15,723) | 1,053,134 | 1,097,570 | (44,435) | 1,067,945 | 914,886 | 153,059 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendors) and Misc. Payments | 503,984 | 582,424 | $(78,440)$ | 320,469 | 340,763 | $(20,294)$ | 537,521 | 416,206 | 121,316 |
| Bank Bulge Retirement (TD) |  |  |  |  | 107,633 18,50 | (107,633) |  |  |  |
| Benefits / WCB / DC Pension / Uni GST / HST Remittances | 40,593 | 66,490 7,667 | $\underset{\substack{(25,897) \\(7,667)}}{ }$ | 28,006 8,697 | 18,500 201,020 | 9,506 $(192322)$ | ${ }^{(386)}$ | 4,500 148,814 | $(4,886)$ $(148,814)$ |
| Insurance | 134 | 14,514 | $(14,380)$ | ${ }^{\text {8,651 }}$ | 3,951 | $(3,000)$ | - | 9,350 | $(9,350)$ |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments | 3,836 | 5,126 | $(1,290)$ | 5,294 | 29,161 | $(23,867)$ | 16,634 | 27,808 | $(11,174)$ |
| Payroll / Source Deductions / Commissions | 352,538 | 528,966 | (176,428) | 267,378 | 271,216 | $(3,838)$ | 365,547 | 400,000 | $(34,453)$ |
| Rent/ / Property Taxes Transfers to Other Entities | 485,002 | 3,712 | $(3,712)$ 27,000 | 27,961 351,298 | 32,193 | $(4,232)$ 351,298 1 | 283,268 | 24,101 | $(24,101)$ 283,268 |
| Transfers to Other Entities Utilities | ${ }^{465,033}$ | 4, ${ }_{6,174}$ | (5,241) | 5,272 | 7,000 | (1,728) | $\begin{array}{r}283,268 \\ \hline 27\end{array}$ |  | 283,268 27 |
| Visa (Credit Card)/ Loan | 1,616 | 12,696 | $(11,080)$ | 2,558 | 2,500 | 58 | 12 | 69,486 | $(69,474)$ |
| $\overline{\text { Total Disbursements }}$ | 1,388,637 | 1,685,772 | $(297,135)$ | 1,017,883 | 1,013,937 | 3,946 | 1,202,625 | 1,100,264 | 102,361 |
| Net Cash Inflows/ (Outflows) | $(124,470)$ | (405,882) | 281,412 | 35,251 | 83,633 | $(48,382)$ | (134,679) | $(185,378)$ | 50,699 |
| Net Cash Flows by Opco |  |  |  |  |  |  |  |  |  |
| AIWeather Windows \& Doors (ALW) | (56,862) | (114,221) | 57,359 | (21,548) | 29,373 | (50,921) | 9,374 | (114,187) | 123,561 |
| Allsco Windows \& Doors (ALC) | 2,442 | $(25,030)$ | 27,473 | 71,713 | $(188,187)$ | 259,900 | $(70,280)$ | 3,132 | (73,412) |
| Accurate Dorwin (2000) Inc. (ADI) | (47,119) | (138,394) | 91,276 | (21,999) | 193,426 | (215,424) | (80,015) | 11,521 | (91,536) |
| Glass 8 Inc. (GL8) | (24,280) | (79,079) | 54,800 | 7,365 | 56,061 | (48,696) | 36,088 | (100,939) | 137,027 |
| National Interiors (2021) Inc. (NTI) | 1,745 | (18,904) | 20,650 | $(2,134)$ | 14,000 | $(16,134)$ | ${ }_{(1,752)}$ | 40,086 | $(11,838)$ $(3,18)$ |
| Polar Windows Canada Ltd. (PLW) | (398) | (30,253) | 29,856 | 1,854 | $(21,040)$ | 22,894 | $(28,094)$ | $(24,992)$ | $(3,102)$ |
| Total | (124,470) | $(405,882)$ | 281,412 | 35,251 | 83,633 | $(48,382)$ | $(134,679)$ | $(185,378)$ | 50,699 |
| Restructuring Costs |  |  |  |  |  |  |  |  |  |
| Accurate Group's Legal Counsel |  | - |  |  |  |  |  |  |  |
| Monitor Monitor's Legal Counsel | : | : |  |  |  |  |  |  |  |
| DIP Fees / Interest | - | - | - | - |  |  | - | - |  |
| KERP |  | - |  |  |  |  |  |  |  |
| Total ${ }_{\text {Contingency }}$ |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| DIP Facility Repayment | - | - | - | - | - | - | - | - |  |
| Net Cash Inflows / (Outflows) - Consolidated | $(124,470)$ | $(405,882)$ | 281,412 | 35,251 | 83,633 | $(48,382)$ | (134,679) | $(185,378)$ | 50,699 |
| Restructuring Costs | - | - | - | - | - | - | - | - | - |
| Potential Trust / Lien obligations | - | - | - | - | - | - | - | - | - |
| Opening DIP Availability | 440,115 | 440,115 |  | 315,645 | 34,232 |  | 350,895 | 117,865 |  |
| Closing DIP Availability | 315,645 | 34,232 |  | 350,895 | 117,865 |  | 216,216 | $(67,513)$ |  |


|  | $\begin{gathered} \text { Week } \\ 26 \\ 4-\text { Aug-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & \text { 26 } \\ & 4 \text { Aug-23 } \end{aligned}$ | $\begin{gathered} \text { Week } \\ 26 \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 27 \\ 11-\text { Aug- } 23 \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 27 \\ \text { 11-Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 27 } \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 28 \\ \text { 18-Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 28 \\ 18-A u g-23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 28 \\ \text { variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Debtor in Possession (DIP) Advance / Temporary Bulge Deposits | 125,000 26,286 | 50,000 | ${ }_{(23,714)}^{12,000}$ | 31,761 | 40,000 | $(8,239)$ | 27,821 | 50,000 |  |
| Transfers from Other Entities | 894,420 |  | ${ }_{894,420}$ | 271,639 |  | 271,639 | 297,856 |  | 297,856 |
| Transfer (to) / from USD | 29,089 |  | 29,089 | 27,039 |  | 27,039 |  |  |  |
| Total Receipts | 1,913,506 | 795,000 | 1,118,506 | 942,683 | 696,000 | 246,683 | 1,054,971 | 820,000 | 234,971 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendors) and Misc. Payments | 343,059 | 432,066 | $(89,007)$ | 194,257 | 299,774 | (105,517) | 385,731 | 289,100 | 96,631 |
| Bank Bulge Retirement (TD) |  |  |  | 107,633 |  | 107,633 |  |  |  |
| Benefits / WCB / DC Pension / Union Dues | 16,658 | 11,500 | 5,158 | 33,958 | 35,000 | (1,042) | 41,047 | 49,200 | $(8,153)$ |
| GST / HST Remittances | 96,748 | 23,359 | 73,389 |  |  |  |  | 32,000 | $(32,000)$ |
| Insurance | 2,120 | 2,328 | (208) | 7,322 | - | 7,322 | 20,435 | 3,951 | 16,484 |
| Interest | 14,158 | 15,000 | ${ }^{(842)}$ |  |  |  | 1,331 |  | 1,331 |
| Lease Payments Payroll / Source Deductions / Commissions | 35,495 379,011 | 10,301 210,844 | 25,194 168,168 | 2,355 375,388 | 942 335,000 | 1,413 40,388 | 30,296 264,880 | 14,151 268,000 | $\underset{( }{16,145}(120)$ |
| Prent/ Property Taxes | ${ }_{81,624}$ | 24, 44,754 | 163,168 36,81 | 375,388 | 335,000 3 , | (3,7888) $(30,712)$ | 264,880 | 268,000 32,582 | (32,582) |
| Transfers to Other Entities | 894,420 |  | 894,420 | 271,639 |  | 271,639 | 297,856 |  | 297,856 |
| Utilities | 11,679 | 25,111 | (13,442) | 1,738 | - | 1,738 | 6,599 |  | 6,599 |
| Visa (Credit Card) / Loan | 2,746 | 16,675 | $(13,928)$ |  |  |  |  |  |  |
| Total Disbursements | 1,877,709 | 791,937 | 1,085,771 | 994,290 | 674,428 | 319,862 | 1,048,303 | 688,985 | 359,319 |
| Net Cash Inflows/ (Outflows) | 35,797 | 3,063 | 32,735 | (51,607) | 21,572 | (73,179) | 6,668 | 131,015 | ${ }_{(124,348)}$ |
| Net Cash flows by Opco |  |  |  |  |  |  |  |  |  |
| AlWeather Windows \& Doors (ALW) | $(10,050)$ | 109,677 | (119,727) | $(22,806)$ | 75,400 | $(98,206)$ | $(19,263)$ | 79,400 | $(98,663)$ |
| Allsco Windows \& Doors (ALC) | (10,231) | (100,000) | ${ }^{89,769}$ | 27,704 | 90,500 | $(62,796)$ | (34,020) | $(86,000)$ | 51,980 |
| Accurate Dorwin (2000) Inc. (ADI) Glass 8 Inc. (GL8) | (227,628) | (65,130) | ${ }_{(162,498)}^{(1697}$ | 24,164 $(62,136)$ |  | 79,439 | 63,581 3,673 | 119,345 32,106 | ( 28,7434 ) |
| National Interiors (2021) Inc. (NTI) | 2,606 | (13,700) | +16,306 | (6,352) | 1,000 | (7,352) | -691 | (13,700) | (14,391 |
| Polar Windows Canada Ltd. (PLW) | 15,098 | 21,809 | (6,711) | (12, 182) | 5,000 | (17, 182) | (7,994) | (135) | (7,859) |
| Total | 35,797 | 3,063 | 32,735 | $(51,607)$ | 21,572 | $(73,179)$ | 6,668 | 131,015 | (124,348) |
| Restructuring Costs |  |  |  |  |  |  |  |  |  |
| Accurate Group's Legal Counsel | $(50,000)$ |  | $(50,000)$ |  |  |  |  | $(260,000)$ | 260,000 |
| Monitor Monitor's Legal Counsel | $(50,000)$ $(50,000)$ |  | $(50,000)$ $(50,000)$ |  | - | - | - | $(310,000)$ $(200,000)$ | 310,000 200,000 |
| MIP Fees / Interest |  |  |  |  |  |  |  |  |  |
| KERP | $(125,000)$ |  | $(125,000)$ | - |  |  | - | $(125,000)$ | 125,000 |
| Contingency |  |  |  |  |  |  |  | $(50,000)$ | 50,000 |
| Total | $(275,000)$ | - | $(275,000)$ | - | - |  | - | $(945,000)$ | 945,000 |
| DIP Facility Repayment |  | - | - | - | - | - | - | - |  |
| Net Cash Inflows / (Outflows) - Consolidated | 35,797 | 3,063 | 32,735 | $(51,607)$ | 21,572 | $(73,179)$ | 6,668 | 131,015 | (124,348) |
| Restructuring Costs | $(275,000)$ | - | $(275,000)$ | - | - | - | - | $(945,000)$ | 945,000 |
| Potential Trust / Lien obligations | 150,000 | - | 150,000 | 34,000 | - | 34,000 | - | - | - |
| Opening DIP Availability | 216,216 | $(67,513)$ |  | 127,013 | $(64,451)$ |  | 109,406 | $(42,879)$ |  |
| Closing DIP Availability | 127,01 | 4,451 |  | 9,40 | 2,87 |  | 16,07 | (856,86 |  |


|  | $\begin{gathered} \text { Week } \\ 29 \\ 25-\text { Aug- } 23 \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 29 \\ 25 \text { Aug- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 29 } \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 30 \\ 1-\text { Sep-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 30 \\ & 1-\text { Sep- } 23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ \text { 3o } \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Actual } \\ 23 \text { to } 30 \\ \text { Total } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 23 \text { to } 30 \\ \text { Total } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 23 \text { to } 30 \\ \text { Variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 711,680 | 770,000 | $(58,320)$ | 863,754 | 770,000 | 93,754 | 5,832,937 | 6,379,746 | (546,809) |
| Debtor in Possession (DIP) Advance / Temporary Bulge |  |  |  |  |  |  | 125,000 |  | 125,000 |
| Deposits | 53,884 | 50,000 | 3,884 | 51,902 | 50,000 | 1,902 | 356,148 | 405,598 | (49,450) |
| Transfers from Other Entities | 303,535 47,708 |  | 303,535 47,708 | 451,620 3,288 |  | ${ }_{4}^{451,620} 3$ | $3,338,637$ 131,054 | 458,002 | 2,880,635 131,054 |
| Total Receipts | 1,116,806 | 820,000 | 296,806 | 1,370,563 | 820,000 | 550,563 | 9,783,776 | 7,243,345 | 2,540,431 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendors) and Misc. Payments | 505,701 | 289,100 | 216,601 | 281,760 | 313,049 | $(31,289)$ | 3,072,482 | 2,962,482 | 110,000 |
| Bank Bulge Retirement (TD) |  |  |  |  |  |  | 107,633 | 107,633 |  |
| Benefits / WCB / DC Pension / Union Dues |  | 4,500 | $(4,500)$ | 20,575 | 11,500 | ${ }^{9,075}$ | 180,450 | 201,190 | (20,740) |
| Insurance | 3,498 |  | 3,498 | 11,732 | 192,000 | (181, 8880 | 115,847 | - 6047,006 | $(489,013)$ 9,186 |
| Interest |  |  |  | 18,157 | 15,000 | 3,157 | 33,646 | 30,000 | 3,646 |
| Lease Payments | 3,979 | 6,091 | $(2,112)$ | 11,392 | 35,461 | $(24,068)$ | 109,282 | 129,041 | (19,759) |
| Payroll / Source Deductions / Commissions | 340,142 | 326,099 | 14,043 | 266,507 | 225,844 | 40,663 | 2,611,393 | 2,565,969 | 45,424 |
| Rent / Property Taxes |  |  |  | 35,144 | 68,854 | $(33,710)$ | 144,729 | 209,907 | (65, 178) |
| Utritites | $\begin{array}{r}303,535 \\ \hline 27\end{array}$ |  | 303,535 | 451,620 1,256 | 25,111 | ${ }_{(23,856)}$ | 3, 27,522 | 63,396 | $2,880,635$ $(35,874)$ |
| Visa (Credit Card) / Loan | 2,100 | 2,000 | 100 | 2,100 | 1,675 | (2,425 | 11,259 | 105,031 | (93, 772 ) |
| $\overline{\text { Total Disbursements }}$ | 1,158,982 | 627,790 | 531,193 | 1,110,644 | 891,405 | 219,239 | 9,799,074 | 7,474,518 | 2,324,556 |
| Net Cash Inflows / (Outflows) | $(42,177)$ | 192,210 | (234,387) | 259,919 | (71,405) | 331,324 | $(15,298)$ | (231,173) | 215,875 |
| Net Cash Flows by Opco |  |  |  |  |  |  |  |  |  |
| AlWeather Windows \& Doors (ALW) | 1,759 | 142,310 | (140,552) | $(17,099)$ | $(6,149)$ | (10,950) | $(136,495)$ | 201,605 | $(338,100)$ |
| Allsco Windows \& Doors (ALC) | (171) | 87,000 | $(87,171)$ | 11,843 | (163,951) | 175,794 | $(1,001)$ | $(382,536)$ | 381,536 |
| ${ }^{\text {Accurate }}$ Dorwin (2000) Inc. (ADI) | (83,096) | (7,444) | (89,541) | 132,478 <br> 12,614 | 36,447 | - 96.032 | (239,633) | 108,384) | ( 3 (388,017) |
| Glass 8 Inc. (GL8) | ${ }^{885}$ | ( 75,720 ) | 76,606 | 129,614 | 45,967 | 83,647 56,631 | 357,214 | (166,252) | 523,466 |
| National Interiors (2021) Inc. (NTI) | 12,733 | 20,000 | (7,267) | 26,103 | (30,528) | 56,631 | 33,640 $(29023)$ | $(1,747)$ | 35,387 (38,397) |
| $\underset{\substack{\text { Polar Windows Canada Ltd. (PLW) } \\ \text { Total }}}{ }$ | 25,713 | 12,176 | 13,537 |  | 46,809 |  |  |  | (38,397) |
| Total | $(42,177)$ | 192,210 | $(234,387)$ | 259,919 | $(71,405)$ | 331,324 | $(15,298)$ | (231,173) | 215,875 |
| Restructuring Costs |  |  |  |  |  |  |  |  |  |
| Accurate Group's Legal Counsel | - | - | - | - | (50,000) | 50,000 | (50,000) | (310,000) | 260,000 |
| Monitor Monitor's Legal Counsel | - | - | - | - | $\underset{(100,000)}{(75,000)}$ | 100,000 75,000 | $(50,000)$ $(50,000)$ | ${ }_{(1275,000)}^{(410,00)}$ | 360,000 225,000 |
| DIP Fees / Interest |  |  |  |  |  |  |  |  |  |
| KERP |  |  |  |  |  |  | $(125,000)$ | $(125,000)$ |  |
| Total | - | - | - | - | $(575,000)$ | 50,000 | $(275,000)$ | (1,200,000) | 100,000 |
|  |  |  |  |  |  |  |  |  |  |
| DIP Facility Repayment | - | - | - | - | - | - |  | - |  |
| Net Cash Inflows / (Outfiows) - Consolidated | $(42,177)$ | 192,210 | $(234,387)$ | 259,919 | $(71,405)$ | 331,324 | $(15,298)$ | (231,173) | 215,875 |
| Restructuring Costs | - | - | - | - | $(275,000)$ | 275,000 | $(275,000)$ | $(1,220,000)$ | 945,000 |
| Potential Trust / Lien obligations | - | - | - | - | - | - | 184,000 | - | 184,000 |
| Opening DIP Availability | 116,074 | $(856,863)$ |  | 73,898 | $(664,653)$ |  | 440,115 | 440,115 |  |
| Closing DIP Availability | 73,898 | $(664,653)$ |  | 333,817 | $(1,011,058)$ |  | 333,817 | $(1,011,058)$ |  |


|  | $\begin{gathered} \text { Week } \\ 23 \\ 14 \text {-Jul-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 23 \\ & 14-\mathrm{Jul}-23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ 23 \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 24 \\ 21-\mathrm{Jul}-23 \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 24 \\ & 21-\mathrm{Jul}-23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ 24 \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 25 \\ 28 \text {-Jul-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 25 \\ & 28-J u l-23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ \text { 25 } \\ \text { variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 371,231 | 390,834 | $(19,604)$ | 282,962 | 285,000 | $(2,038)$ | 194,987 | 175,000 | 19,987 |
| Deposits |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities |  |  |  | 45,000 |  | 45,000 |  |  |  |
| Total Receipts | 371,231 | 390,834 | $(19,604)$ | 327,962 | 285,000 | 42,962 | 194,987 | 175,000 | 19,987 |
|  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Benefits / WCB / Life Insurance | 13,227 | 13,227 |  |  |  |  |  |  |  |
| GST / HST Remittance |  |  |  |  | 125,321 | $(125,321)$ |  | 120,000 | $(120,000)$ |
| Interest |  |  |  | - |  |  |  |  |  |
| Insurance |  |  |  |  |  | - |  |  |  |
| Lease Payments | - |  |  | 2,090 | 2,090 | - |  |  |  |
| Merchant Cash Advance (daily auto payments) Payroll / Source Deductions | 52,743 | 117,738 | $(64,995)$ | 97,116 | 97,116 | - | 60,555 | 60,000 | 555 |
| Rent / Property Taxes |  |  |  |  |  |  |  | 24,101 | $(24,101)$ |
| Transfers to Other Entities | 300,000 | 285,000 | 15,000 | 230,248 | - | 230,248 | 92,000 |  | 92,000 |
| Utilities |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Visa (Credit Card) } / \text { Loan }}{\text { Total Disbursements }}$ |  |  |  | 694 349,510 | 5500 | 194 93,883 | 185,613 | 54,486 | $\frac{(54,486)}{(103,574)}$ |
| Total Disbursements | 428,092 | 505,055 | $(76,962)$ | 349,510 | 255,627 | 93,883 | 185,613 | 289,187 | $(103,574)$ |
| Net Cash Inflows / (Outflows) | (56,862) | (114,221) | 57,359 | (21,548) | 29,373 | (50,921) | 9,374 | (114,187) | 123,561 |
| (2) Allsco Windows \& Doors (ALC) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable (Sallyport Factoring) | 140,250 | 149,650 | (9,400) | 164,250 | 290,000 | (125,750) | 176,475 | 268,000 | (91,525) |
| Deposits | 56,511 | 65,598 | $(9,087)$ | 61,788 | 50,000 | 11,788 | 46,195 | 50,000 | $(3,805)$ |
| Sally Port |  |  |  |  | : |  |  |  |  |
| Total Receipts | 352,761 | 363,248 | $(10,487)$ | 445,038 | 340,000 | 105,038 | 252,670 | 318,000 | $(65,330)$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 267,014 | 288,122 | $(21,108)$ | 191,106 | 277,418 | $(86,312)$ | 241,015 | 235,412 | 5,602 |
| Benefits / WCB / Life Insurance | 25,773 | 25,773 |  | 4,046 | 4,500 | (454) |  | 4,500 | $(4,500)$ |
| GST / HST Remittance |  |  |  |  | 53,002 | $(53,002)$ |  | 28,814 | $(28,814)$ |
| Insurance | - | 14,380 | $(14,380)$ |  | - |  |  | 7,190 | $(7,190)$ |
| Interest |  |  |  |  | 13,267 |  |  |  |  |
| Lease Payments ${ }_{\text {Merchant }}$ |  |  |  | - | 13,267 | $(13,267)$ | 1,951 | 23,951 | $(22,000)$ |
| Merchant Cash Advance | - | - |  | 167,850 | 173,000 | $(5,150)$ | - | - | : |
| Rent / Property Taxes |  |  |  |  |  |  |  |  |  |
| Transfers to Other Entities | 57,002 | 57,002 |  | 5,050 |  | 5,050 | 79,956 |  | 79,956 |
| Utilities | 529 | 3,000 | $(2,471)$ | 5,272 | 7,000 | $(1,728)$ | 27 |  | 27 |
| $\frac{\text { Visa (Credit Card) / Loan }}{\text { Total Disbursements }}$ |  |  |  |  |  |  |  | 15,000 314,868 | $\frac{(15,000)}{8,082}$ |
| Total Disbursements | 350,318 | 388,278 | $(37,959)$ | 373,325 | 528,187 | (154,862) | 322,950 | 314,868 | 8,082 |
| Net Cash Inflows / (Outflows) | 2,442 | (25,030) | 27,473 | 71,713 | (188,187) | 259,900 | (70,280) | 3,132 | (73,412) |
| (3) Accurate Dorwin (2000) Inc. (ADI) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 169,798 | 143,072 | 26,725 | 34,971 | 328,636 | $(293,665)$ | 14,376 | 236,000 | $(221,624)$ |
| ${ }_{\text {Deposits }}^{\text {DIP }}$ |  |  |  |  | - |  |  |  |  |
| Transfers from Other Entities | 105,002 | 105,002 |  | 20,298 | - | 20,298 | 145,518 | - | 145,518 |
| Transfers from USD | (53,069) |  | (53,069) | 77,000 |  | $\xrightarrow{\text { (19,000 }}$ |  |  |  |
| Total Receipts | 221,731 | 248,074 | $(26,344)$ | 132,268 | 328,636 | $(196,367)$ | 159,894 | 236,000 | $(76,106)$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 62,822 | 60,833 | 1,989 | 60,984 | 14,575 | 46,409 | 54,278 | 81,396 | $(27,119)$ |
| Bulge Repayment |  |  |  |  | 107,633 | $(107,633)$ |  |  | - |
| Benefits / WCB / Life Insurance | - | 6,570 | $(6,570)$ | 6,613 |  | 6,613 | - | - | - |
| GST / HST Remittance | - | 6,359 | $(6,359)$ | 3,713 | 9,713 | $(6,000)$ |  |  |  |
| Insurance | - |  |  |  |  | - |  | 2,160 | $(2,160)$ |
| Lease Payments | - | - | - | 1,289 | 1,288 | 2 | 1,527 | 923 | 604 |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions | 102,618 | 209,433 | $(106,816)$ | 322 | - | 322 | 104,607 | 140,000 | $(35,393)$ |
| Rent / Property Taxes |  |  |  | 2,727 |  | 2,727 |  |  |  |
| Transfers to Other Entities Utilities | 103,000 404 | 91,000 3,174 | 12,000 $(2,770)$ | 77,000 | - | 77,000 | 79,489 | - | 79,489 |
| Visa (Credit Card) / Loan | 6 | 9,100 | (9,094) | 1,619 | 2,000 | (381) | 8 | - | 8 |
| Total Disbursements | 268,849 | 386,469 | $(117,619)$ | 154,267 | 135,210 | 19,057 | 239,909 | 224,479 | 15,430 |
| Net Cash Inflows / (Outflows) | $(47,119)$ | $(138,394)$ | 91,276 | $(21,999)$ | 193,426 | $(215,424)$ | (80,015) | 11,521 | (91,536) |


|  | $\begin{gathered} \text { Week } \\ 23 \\ 14-\mathrm{Jul}-23 \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & \text { 23-Jul-23 } \end{aligned}$ | $\begin{gathered} \text { Week } \\ \text { 23 } \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 24 \\ 21-\mathrm{Jul}-23 \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 24 \\ 21-3 u l-23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 24 \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 25 \\ 28 \text {-3ul-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 25-351-23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ \text { 25 } \\ \text { variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (4) Glass 8 Inc. (GL8) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 73,007 | 51,262 | 21,745 | 65,617 | 102,934 | $(37,317)$ | 341,550 | 100,000 | 241,550 |
| Bank Bulge |  |  |  |  |  |  |  |  |  |
| Deposits |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 106,000 | 99,000 | 7,000 | 43,500 |  | 43,500 | 72,000 |  | 72,000 |
| Total Receipts | 179,007 | 150,262 | 28,745 | 109,117 | 102,934 | 6,183 | 413,550 | 100,000 | 313,550 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 30,536 | 33,553 | $(3,017)$ | 41,166 | 18,169 | 22,997 | 186,816 | 50,939 | 135,877 |
| Benefits / WCB / Life Insurance |  | 17,813 | $(17,813)$ | 16,961 | 14,000 | 2,961 |  |  |  |
| GST / HST Remittance |  | 794 | (794) | 4,984 | 10,984 | $(6,000)$ |  |  |  |
| Insurance | 134 | 134 | - |  | 3,000 | $(3,000)$ |  | - |  |
| Interest |  |  |  |  | $720^{\circ}$ | - |  |  |  |
| Lease Payments Merchant Cash Advance | 3,836 | 4,557 | (720) | 720 | 720 | $:$ | - | - | - |
| Payroll / Source Deductions | 143,774 | 143,774 |  |  |  |  | 158,819 | 150,000 | 8,819 |
| Rent / Property Taxes |  | 3,712 | $(3,712)$ | 3,712 |  | 3,712 |  |  |  |
| Transfers to Other Entities Utilities | 25,000 | 25,000 | - | 34,000 | - | 34,000 | 31,823 | - | 31,823 |
| Visa (Credit Card) / Loan | 6 | 5 | 2 | 210 |  | 210 | 5 |  | 5 |
| Total Disbursements | 203,286 | 229,341 | $(26,055)$ | 101,752 | 46,873 | 54,879 | 377,462 | 200,939 | 176,523 |
| Net Cash Inflows/ (Outflows) | $(24,280)$ | $(79,079)$ | 54,800 | 7,365 | 56,061 | $(48,696)$ | 36,088 | $(100,939)$ | 137,027 |
| (5) National Interiors (2021) Inc. (NTI) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 349 | 382 | (34) | - | 16,000 | $(16,000)$ | 630 | 60,886 | $(60,256)$ |
| Bank Bulge |  |  |  | - |  |  |  |  |  |
| Deposits | , | 82000 | 12000 | 500 |  | 500 | 17000 | - | 17.000 |
| Total Receipts | 94,349 | 82,382 | 11,966 | 500 | 16,000 | $(15,500)$ | 17,630 | 60,886 | $(43,256)$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 68,493 | 68,756 | ${ }^{(263)}$ | 159 | - | ${ }_{39}^{159}$ | 4,110 | 4,591 | (481) |
| Benefits / WCB / Life Insurance GST / HST Remittance | 386 | 1,900 | $(1,514)$ | 386 | 2,000 | 386 | (386) |  | ${ }^{(386)}$ |
| GST / HST Remittance |  | 514 | (514) |  | 2,000 | $(2,000)$ |  |  |  |
| Insurance |  |  |  |  |  |  |  |  |  |
| Lease Payments | - | - | - | - | - | - | 1,209 | 1,209 | - |
| Merchant Cash Advance |  |  | - | - |  |  |  |  |  |
| Payroll / Source Deductions | 23,725 | 28,130 | $(4,405)$ | 2,089 | - | 2,089 | 14,449 | 15,000 | (551) |
| Rent / Property Taxes |  |  |  | - | $:$ | - |  |  |  |
| Transfers to Other Entities Utilities | - | : | - | - | : | : |  |  | - |
| Visa (Credit Card) / Loan |  | 1,987 | $(1,987)$ | - |  |  |  |  |  |
| Total Disbursements | 92,603 | 101,287 | $(8,683)$ | 2,634 | 2,000 | 634 | 19,382 | 20,800 | (1,417) |
| Net Cash Inflows / (Outflows) | 1,745 | $(18,904)$ | 20,650 | $(2,134)$ | 14,000 | $(16,134)$ | $(1,752)$ | 40,086 | $(41,838)$ |
| (6) Polar Windows Canada Ltd. (PLW) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 21,090 | 21,090 | - | 15,249 | 25,000 | $(9,751)$ | 10,465 | 25,000 | $(14,535)$ |
| Deposits ${ }_{\text {Transfers }}$ from Other Entities | 24,000 | 24,000 | - | 23,000 |  | 23,000 | 18,750 |  | 18,750 |
| Total Receipts | 45,090 | 45,090 | - | 38,249 | 25,000 | 13,249 | 29,215 | 25,000 | $\frac{18,750}{4,215}$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 12,998 | 42,072 | $(29,074)$ | 7,692 | - | 7,692 | 18,246 | 13,267 | 4,979 |
| Benefits / WCB L Life Insurance GST / HST Remittance | 1,207 | 1,207 |  | - | - | - | - | - | - |
| GST / HST Remittance Insurance |  |  |  | 951 |  |  |  |  |  |
| Interest |  |  | - |  |  | - |  |  |  |
| Lease Payments | - | 569 | (569) | 1,194 | 11,796 | $(10,602)$ | 11,947 | 1,725 | 10,222 |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions / Commissions | 29,679 | 29,891 | (212) |  | 1,099 | $(1,099)$ | 27,116 | 35,000 | $(7,884)$ |
| Rent / Property Taxes Transfers to Other Entities |  |  | - | 21,523 5,000 | 32,193. | ${ }_{\substack{(10,671) \\ 5,000}}$ |  |  | - |
| Transfers to Other Entities Utilities | - |  | - |  | : | 5,000 |  | - | $\div$ |
| Visa (Credit Card) / Loan | 1,604 | 1,604 |  | 35 |  | 35 |  |  |  |
| Total Disbursements | 45,488 | 75,343 | $(29,856)$ | 36,395 | 46,040 | (9,645) | 57,309 | 49,992 | 7,317 |
| Net Cash Inflows / (Outflows) | (398) | $(30,253)$ | 29,856 | 1,854 | (21,040) | 22,894 | $(28,094)$ | $(24,992)$ | $(3,102)$ |
| Net Cash Inflows / (Outflows) - Consolidated | (124,470) | $(405,882)$ | 281,412 | 35,251 | 83,633 | $(48,382)$ | $(134,679)$ | $(185,378)$ | 50,699 |
| Restructuring Costs | - | - | - | - | - | - | - | - | - |
| Potential Trust Obligations | - | - | - | - | - | - | - | - |  |
| Opening DIP Availability | 440,115 | 440,115 |  | 315,645 | 34,232 |  | 350,895 | 117,865 |  |
| Closing DIP Availability | 315,645 | 34,232 |  | 350,895 | 117,865 |  | 216,216 | $(67,513)$ |  |


|  | $\begin{gathered} \text { Week } \\ 26 \\ \text { 4-Aug-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 26 \\ & \text { 4-Aug-23 } \end{aligned}$ | $\begin{gathered} \text { Week } \\ 26 \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 27 \\ \text { 11-Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 27 \\ 11-\text { Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 27 \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 28 \\ 18 \text {-Aug-23 } \end{gathered}$ | Forecast $\underset{\text { 18-Aug-23 }}{28}$ | $\begin{gathered} \text { Week } \\ 28 \\ \text { Variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 282,075 | 175,000 | 107,075 | 167,227 | 140,000 | 27,227 | 183,781 | 175,000 | 8,781 |
| Deposits ${ }_{\text {Transfers from }}$ |  |  |  |  |  |  |  |  |  |
| Total Receipts | 306,075 | 175,000 | 131,075 | 167,227 | 140,000 | 27,227 | 211,312 | 175,000 | $\frac{27,532}{36,312}$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 41,510 | 50,323 | $(8,813)$ | ${ }^{12,891}$ | 50,600 | $(37,709)$ | 29,688 | 30,600 | (912) |
| Benefits / WCB L Life Insurance |  |  |  | 12,526 | 14,000 | $(1,474)$ |  |  |  |
| GST / HST Remittance | 36,760 | - | 36,760 |  |  |  |  |  |  |
| Interest |  | : |  |  |  | $\div$ | - |  |  |
| Lease Payments |  | - | - |  |  |  | 2,090 |  | 2,090 |
| Merchant Cash Advance (daily auto payments) | - | - | - |  |  |  |  |  |  |
| Payroll / Source Deductions | 64,995 | - | 64,995 | 60,615 |  | 60,615 | 62,683 | 65,000 | $(2,317)$ |
| Rent / Property Taxes | 24,101 | - | 24,101 |  |  |  |  |  |  |
| Transfers to Other Entities | 148,738 | - | 148,738 | 104,000 |  | 104,000 | 136,114 |  | 136,114 |
| Utilities |  |  |  |  |  |  |  |  |  |
| $\frac{\text { Visa (Credit Card) / Loan }}{\text { Total Disbursements }}$ | 22 | 15,000 | $(14,978)$ 250,802 | 190,033 | 64,600 | 125,433 | 230,575 | 95,600 | 134,975 |
| Total Disbursements | 316,125 | 65,323 | 250,802 | 190,033 |  |  |  |  | 134,975 |
| Net Cash Inflows / (Outflows) | $(10,050)$ | 109,677 | (119,727) | (22,806) | 75,400 | $(98,206)$ | $(19,263)$ | 79,400 | $(98,663)$ |
| (2) Allsco Windows \& Doors (ALC) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable (Sallyport Factoring) | 155,000 | 250,000 | $(95,000)$ | 131,000 | 240,000 | $(109,000)$ | 195,100 | 250,000 | $(54,900)$ |
| Deposits Sally Port | 26,286 | 50,000 | $(23,714)$ | 31,761 | 40,000 | $(8,239)$ | 27,821 | 50,000 | $(22,179)$ |
| Sally Port |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 198,000 | 300,000 | 198,000 | $\begin{array}{r}\text { 74,000 } \\ \hline 236761\end{array}$ | 280,000 | 74,000 | 138,404 | 300,000 | $\frac{138,404}{61,325}$ |
|  |  |  |  |  |  |  |  |  |  |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 51,372 | 208,500 | $(157,128)$ | 107,334 | 168,500 | $(61,166)$ | 110,207 | 208,500 | $(98,293)$ |
| Benefits / WCB / Life Insurance | 8,348 | 4,500 | 3,848 | 21,432 | 21,000 | 432 | 4,202 | 4,500 | (298) |
| GST / HST Remittance | 53,002 |  | 53,002 |  |  |  |  |  |  |
| Insurance |  |  |  | 7,322 |  | 7,322 | 19,484 |  | 19,484 |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments | 27,167 | - | 27,167 | - |  | - | 23,463 |  | 23,463 |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions Rent / Property Taxes | 161,109 49,386 | 173,000 | $(11,892)$ 49,386 | $\div$ | - | $\div$ | 177,897 | 173,000 | 4,897 |
| Transfers to Other Entities | 27,545 |  | 27,545 | 71,231 |  | 71,231 | 54,914 |  | 54,914 |
| Utilities | 11,591 | 14,000 | $(2,409)$ | 1,738 |  | 1,738 | 5,178 |  | 5,178 |
| Visa (Credit Card) / Loan |  |  |  |  |  |  |  |  |  |
| Total Disbursements | 389,518 | 400,000 | $(10,482)$ | 209,057 | 189,500 | 19,557 | 395,345 | 386,000 | 9,345 |
| Net Cash Inflows / (Outlows) | $(10,231)$ | $(100,000)$ | 89,769 | 27,704 | 90,500 | $(62,796)$ | $(34,020)$ | (86,000) | 51,980 |
| (3) Accurate Dorwin (2000) Inc. (ADI) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| DIP | 125,000 |  | 125,000 |  |  |  |  |  |  |
| Deposits ${ }_{\text {Transfers }}$ from Other Entities |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 116,576 29,089 | - | 116,576 29,089 | 69,016 27.039 | - | 69,016 27 | 74,921. | - | 74,921 |
| Total Receipts | 525,706 | 175,000 | 350,706 | 307,917 | 140,000 | 167,917 | 336,202 | 175,000 | 161,202 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 62,749 | 153,996 | $(91,246)$ | 41,252 | 60,274 | (19,023) | 214,262 | 25,000 | 189,262 |
| Bulge Repayment |  |  |  | 107,633 |  | 107,633 |  |  |  |
| Benefits / WCB / Life Insurance | 6,98- | 6359 | 627 |  |  |  | 8,950 | 15,000 | $(6,050)$ |
| GST / HST Remittance | 6,986 | 6,359 | 627 | - | - | - | - | 15,000 | (15,000) |
| Insurance | 14,158 | 15,000 | (842) |  |  |  | 1.331 |  | 1,331 |
| Lease Payments | 3,431 | 4,639 | $(1,209)$ | 604 | - | 604 | 655 | 655 |  |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions | 109,686 | 4,271 | 105,415 | 101,478 | 135,000 | $(33,522)$ |  |  |  |
| Rent / Property Taxes | 8,138 | 44,754 | ${ }^{(36,616)}$ |  |  |  |  |  |  |
| Transfers to Other Entities Utilities | 547,136 78 | 11,111 | 547,136 $(11,033)$ | 32,785. |  | 32,785 | 46,000 1,422 | - | 46,000 1,422 |
| Visa (Credit Card) / Loan | 972 |  | 972 |  |  | - |  | - |  |
| Total Disbursements | 753,334 | 240,130 | 513,204 | 283,752 | 195,274 | 88,478 | 272,621 | 55,655 | 216,966 |
| Net Cash Inflows/ (Outflows) | $(227,628)$ | $(65,130)$ | $(162,498)$ | 24,164 | $(55,274)$ | 79,439 | 63,581 | 119,345 | $(55,764)$ |


|  | $\begin{gathered} \text { Week } \\ 26 \\ 4-\text { Aug-23 } \end{gathered}$ | $\begin{aligned} & \text { Forecast } \\ & 26 \\ & 4-\text { Aug- } 23 \end{aligned}$ | $\begin{gathered} \text { Week } \\ 26 \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 27 \\ \text { 11-Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 27 \\ 11-\text { Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 27 } \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 28 \\ 18-\text { Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 28 \\ 18-\text { Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 28 \\ \text { variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (4) Glass 8 Inc. (GL8) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 110,054 | 100,000 | 10,054 | 6,834 | 80,000 | $(73,166)$ | 22,284 | 100,000 | $(77,716)$ |
| Bank Bulge |  |  |  |  |  |  |  |  |  |
| Deposits |  |  |  |  | - |  |  |  |  |
| Transfers from Other Entities | 621,190 |  | 521,190 | 119,034 |  | 39,034 | 21,000 |  |  |
| Total Receipts | 621,190 | 100,000 | 521,190 | 119,834 | 80,000 | 39,834 | 43,284 | 00, | $(56,716)$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 166,699 | 18,985 | 147,715 | 23,259 | 20,400 | 2,859 | 13,942 | 25,000 | $(11,058)$ |
| Benefits / WCB / Life Insurance | 6,796 | 7,000 | (204) |  |  |  | 22,660 | 22,000 | 660 |
| GST / HST Remittance |  | 15,000 | $(15,000)$ |  |  |  |  | 15,000 | $(15,000)$ |
| Insurance | 1,367 | 1,576 | (208) | - | - | - | - | 3,000 | $(3,000)$ |
| ${ }_{\text {Interest }}^{\text {Lease Payments }}$ | 3,460 | 3,460 | - | 987 | 942 | 45 | 2,894 | 2,894 | : |
| Merchant Cash Advance | 3,460 |  |  | - |  |  |  | 2,8. | $:$ |
| Payroll / Source Deductions | 5,862 | 3,573 | 2,290 | 157,725 | 150,000 | 7,725 |  |  |  |
| Rent / Property Taxes |  |  |  |  | 3,712 | $(3,712)$ | - |  | - |
| Transfers to Other Entities Utilities | 171,000 |  | 171,000 | - | - |  |  |  | - |
| Visa (Credit Card) / Loan | 2 |  | 2 | - | - | - | 115 |  | 115 |
| Total Disbursements | 355,187 | 49,594 | 305,593 | 181,970 | 175,054 | 6,917 | 39,611 | 67,894 | $(28,283)$ |
| Net Cash Inflows / (Outflows) | 266,003 | 50,406 | 215,597 | $(62,136)$ | $(95,054)$ | 32,918 | 3,673 | 32,106 | $(28,433)$ |
| (5) National Interiors (2021) Inc. (NTI) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | - | 20,000 | $(20,000)$ | - | 16,000 | $(16,000)$ | 36,331 | 20,000 | 16,331 |
| Bank Bulge | - |  |  | - | - |  |  |  |  |
| Deposits ${ }^{\text {a }}$ |  | . |  |  | - |  |  |  |  |
| Total Receiopts | 20,708 | 20,000 | 708 | 15,623 | 16,000 | (378) | 62,331 | 20,000 | 42,331 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 10,667 | 263 | 10,405 |  |  |  | 1,090 |  | 1,090 |
| Benefits / WCB / Life Insurance | 1,514 |  | 1,514 |  | - |  | 1,249 | 1,700 | (451) |
| GST / HST Remittance |  | 2,000 | $(2,000)$ | - | - |  |  | 2,000 | $(2,000)$ |
| Insurance |  |  |  |  |  |  |  |  |  |
| ${ }_{\text {Lease Payments }}$ | 1,437 | 1,437 |  |  | - |  |  |  |  |
| Merchant Cash Advance |  |  |  | - | - | - |  | - |  |
| Payroll / Source Deductions | 4,483 | 30,000 | $(25,517)$ | 18,352 | 15,000 | 3,352 | 24,300 | 30,000 | $(5,700)$ |
| Rent / Property Taxes |  |  |  |  |  |  |  |  |  |
| Transfers to Other Entities Utilities | : |  | - | 3,623 | - | 3,623 | 35,000 |  | 35,000 |
| Visa (Credit Card) / Loan | - |  |  | - |  |  |  |  |  |
| Total Disbursements | 18,102 | 33,700 | $(15,598)$ | 21,975 | 15,000 | 6,975 | 61,640 | 33,700 | 27,940 |
| Net Cash Inflows / (Outflows) | 2,606 | $(13,700)$ | 16,306 | $(6,352)$ | 1,000 | $(7,352)$ | 691 | $(13,700)$ | 14,391 |
| (6) Polar Windows Canada Ltd. (PLW) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 36,541 | 25,000 | 11,541 | 95,321 | 40,000 | 55,321 | 30,516 | 50,000 | $(19,484)$ |
| Deposits Transfers from Other Entities |  |  |  | - |  |  |  |  |  |
| Total Receipts | 60,541 | 25,000 | 35,541 | 95,321 | 40,000 | 55,321 | 40,516 | 50,000 | $(9,484)$ |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 10,062 |  | 10,062 | 9,521 | - | 9,521 | 16,541 |  | 16,541 |
| Benefits / WCB / Life Insurance GST / HST Remittance |  | - |  |  |  |  | 3,985 | 6,000 | $(2,015)$ |
| Insurance | 753 | 753 |  | - |  |  | 951 | 951 |  |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments | - | 764 | (764) | 764 | - | 764 | 1,194 | 10,602 | $(9,407)$ |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions / Commissions | 32,877. |  | 32,877. | 37,218 | 35,000 | 2,218 | $:$ | 32,582 |  |
| Rer | - | - | - | 60,000 | - | 60,000 | 25,827 | 32,582 | (32,582) |
| Utilities |  |  |  |  |  |  |  |  |  |
| Visa (Credit Card) / Loan | 1,752 | 1,675 | 77 |  | $\bigcirc$ |  | 13 | 50, | 13 |
| Total Disbursements | 45,443 | 3,191 | 42,252 | 107,503 | 35,000 | 72,503 | 48,510 | 50,135 | $(1,625)$ |
| Net Cash Inflows / (Outflows) | 15,098 | 21,809 | (6,711) | $(12,182)$ | 5,000 | $(17,182)$ | $(7,994)$ | (135) | $(7,859)$ |
| Net Cash Inflows / (Outflows) - Consolidated | 35,797 | 3,063 | 32,735 | $(51,607)$ | 21,572 | $(73,179)$ | 6,668 | 131,015 | $(124,348)$ |
| Restructuring Costs | $(275,000)$ | - | $(275,000)$ | - | - | - | - | $(945,000)$ | 945,000 |
| Potential Trust obligations | 150,000 | - | 150,000 | 34,000 | - | 34,000 | - | - | - |
| Opening DIP Availability | 216,216 | $(67,513)$ |  | 127,013 | $(64,451)$ |  | 109,406 | $(42,879)$ |  |
| Closing DIP Availability | 127,013 | $(64,451)$ |  | 109,406 | $(42,879)$ |  | 116,074 | $(856,863)$ |  |

## (1) AlWeather Windows \& Doors (ALW)


-

| 232,172 | 175,000 | 57,172 | 313,829 | 175,000 | 138,829 | 2,028,263 | 1,690,834 | 337,429 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2,000 |  | 2,000 | 8,000 |  | 8,000 | 106,532 |  | 106,532 |
| 234,172 | 175,000 | 59,172 | 321,829 | 175,000 | 146,829 | 2,134,794 | 1,690,834 | 443,960 |
| 31,641 | 30,600 | 1,041 | 34,501 | 37,048 | $(2,547)$ | 264,772 | 349,460 | $(84,688)$ |
|  |  |  |  |  |  | 25,753 | 27,227 | $(1,474)$ |
| - | - |  | - | 120,000 | $(120,000)$ | 36,760 | 365,321 | $(328,561)$ |
| - | - | - | - |  |  |  |  |  |
| - | 2,090 | $(2,090)$ | - | - | - | 4,179 | 4,179 | - |
|  |  |  |  |  |  |  |  |  |
| 61,734 | - | 61,734 | - | 24,101 | (24,101) | 460,442 24,101 | 339,854 48,201 | 120,588 $(24,101)$ |
| 138,455 |  | 138,455 | 304,417 |  | 304,417 | 1,453,973 | 285,000 | 1,168,973 |
| 584 |  | 584 | 10 |  | 10 | 1,309 |  |  |
| 232,414 | 32,690 | 199,724 | 338,928 | 181,149 | 157,779 | 2,271,290 | 1,489,229 | 782,060 |
| 1,759 | 142,310 | $(140,552)$ | $(17,099)$ | $(6,149)$ | $(10,950)$ | (136,495) | 201,605 | $(338,100)$ |

(2) Allsco Windows \& Doors (ALC)

| Receipts |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivable (Sallyport Factoring) | 171,725 | 250,000 | $(78,275)$ | 125,000 | 250,000 | $(125,000)$ | 1,258,800 | 1,947,650 | (688,850) |
| Deposits Sally Port | 53,884 | 50,000 | 3,884 | 51,902 | 50,000 | 1,902 | 356,148 | 405,598 | $(49,450)$ |
| Transfers from Other Entities | 39,500 | - | 39,500 | 220,000 |  | 220,000 | 1,074,904 | 148,000 | 926,904 |
| Total Receipts | 265,109 | 300,000 | (34,891) | 396,902 | 300,000 | 96,902 | 2,689,852 | 2,501,248 | 188,604 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 185,252 | 208,500 | (23,248) | 153,185 | 208,500 | $(55,315)$ | 1,306,484 | 1,803,453 | $(496,969)$ |
| Benefits / WCB / Life Insurance |  | 4,500 | $(4,500)$ | 8,579 | 4,500 | 4,079 | 72,380 | 73,773 | $(1,393)$ |
| GST / HST Remittance |  |  |  |  | 40,000 | $(40,000)$ | 53,002 | 121,816 | $(68,814)$ |
| Insurance |  |  |  | 7,453 |  | 7,453 | 34,259 | 21,570 | 12,689 |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments |  |  |  | 1,951 | 23,951 | $(22,000)$ | 54,532 | 61,170 | $(6,638)$ |
| Merchant Cash Advance Payroll / Source Deductions |  |  |  | 175,805 | 173,000 | 2,805 | 682,660 | 692,000 | $(9,340)$ |
| Rent / Property Taxes |  |  |  | 12,235 |  | 12,235 | 61,620 |  | 61,620 |
| Transfers to Other Entities | 80,000 |  | 80,000 | 25,853 |  | 25,853 | 401,552 | 57,002 | 344,550 |
| Utilities ${ }^{\text {dis }}$ (Credit Card) / ioan | 27 |  | 27 |  | 14,000 | $(14,000)$ | 24,363 | 38,000 | $(13,637)$ |
| $\frac{\text { Visa (Credit Card) } / \text { Loan }}{\text { Total Disbursements }}$ | 265,279 | 213,000 | 52,279 | 385,060 | 463,951 | $(78,892)$ | 2,690,852 | 2,883,784 | (192,032) |
| Net Cash Inflows / (Outflows) | (171) | 87,000 | $(87,171)$ | 11,843 | (163,951) | 175,794 | (1,001) | $(382,536)$ | 381,536 |

(3) Accurate Dorwin (2000) Inc. (ADI)

| Receipts |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accounts Receivable | 213,224 | 175,000 | 38,224 | 129,973 | 175,000 | $(45,027)$ | 1,290,526 | 1,547,708 | (257,182) |
| DIP |  |  |  |  |  |  | 125,000 |  | 125,000 |
| Deposits |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 34,035 | - | 34,035 | 138,270 |  | 138,270 | 703,635 | 105,002 | 598,633 |
| Transfers from USD | 47,708 |  | 47,708 | 3,288 |  | 3,288 | 131,054 |  | 131,054 |
| Total Receipts | 294,967 | 175,000 | 119,967 | 271,531 | 175,000 | 96,531 | 2,250,215 | 1,652,710 | 597,505 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 210,194 | 25,000 | 185,194 | 37,612 | 41,619 | $(4,007)$ | 744,153 | 462,693 | 281,460 |
| Bulge Repayment |  |  |  |  |  |  | 107,633 | 107,633 |  |
| Benefits / WCB / Life Insurance |  |  |  |  |  | (5,90 | 15,564 | 21,570 | $(6,006)$ |
| GST / HST Remittance |  |  |  | 9,094 | 15,000 | $(5,906)$ | 19,794 | 52,432 | (32,638) |
| Insurance | - | - |  | 2,160 | 2,160 |  | 2,160 | 4,319 | $(2,160)$ |
| Interest | $1.55{ }^{-}$ | 1,55 |  | 18,157 | 15,000 | 3,157 | 33,646 | 30,000 | 3,646 |
| Lease Payments | 1,556 | 1,556 | - | 4,639 | 4,639 |  | 13,702 | 13,700 | 2 |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payrol/ / Source Deductions Rent / Property Taxes | 103,486 | 140,000 | $(36,514)$ | 4,271 8,138 | 4,271 44,754 | $(36,616)$ | 526,468 19,03 | 632,976 89,507 | $\underset{(106,507)}{(70,504)}$ |
| Transfers to Other Entities | 61,472 |  | 61,472 | 53,350 |  | 53,350 | 1,000,232 | 91,000 | 909,232 |
| Utilities |  |  |  | 1,256 | 11,111 | $(9,856)$ | 3,159 | 25,396 | $(22,237)$ |
| Visa (Credit Card) / Loan | 1,355 | 2,000 | (645) | 376 |  | 376 | 4,334 | 13,100 | (8,766) |
| Total Disbursements | 378,063 | 168,556 | 209,507 | 139,052 | 138,553 | 499 | 2,489,848 | 1,544,326 | 945,522 |
| Net Cash Inflows / (Outflows) | $(83,096)$ | 6,444 | (89,541) | 132,478 | 36,447 | 96,032 | $(239,633)$ | 108,384 | $(348,017)$ |


|  | $\begin{gathered} \text { Week } \\ 29-29 \\ 25-\text { Aug-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 29 \\ 25-\text { Aug- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 29ance } \\ \text { variance } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 30 \\ 1-\text { Sep-23 } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 30 \\ 1-\text { Sep- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 30 } \\ \text { Variance } \end{gathered}$ | $\begin{gathered} \text { Actual } \\ 23 \text { to } 30 \\ \text { Total } \end{gathered}$ | $\begin{gathered} \text { Forecast } \\ 23 \text { to } 30 \\ \text { Total } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 23 \text { to } 30 \\ \text { Variance } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (4) Glass 8 Inc. (GL8) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 81,199 | 100,000 | $(18,801)$ | 241,401 | 100,000 | 141,401 | 941,946 | 734,196 | 207,751 |
| Bank Bulge |  |  |  |  |  |  |  |  |  |
| Deposits |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 156,000 |  | 156,000 | 22,000 |  | 22,000 | 1,044,636 | 99,000 | 945,636 |
| Total Receipts | 237,199 | 100,000 | 137,199 | 263,401 | 100,000 | 163,401 | 1,986,583 | 833,196 | 1,153,387 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 49,364 | 25,000 | 24,364 | 32,460 | 25,000 | 7,460 | 544,241 | 217,045 | 327,196 |
| Benefits / WCB / Life Insurance |  |  |  | 11,996 | 7,000 | 4,996 | 58,413 | 67,813 | $(9,400)$ |
| GST / HST Remittance |  |  |  | 794 | 15,000 | $(14,206)$ | 5,778 | 56,778 | (51,000) |
| Insurance | 3,498 |  | 3,498 | 1,367 |  | 1,367 | 6,367 | 7,710 | $(1,343)$ |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments | 720 | 720 | - | 3,364 | 3,460 | (96) | 15,983 | 16,755 | (772) |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions Rent / Property Taxes | 158,998 | 150,000 | 8,998 | 13,085 3,712 | 3,573. | 9,513 3,712 | 638,263 7,424 | 600,919 7,424 | 37,343 |
| Transfers to Other Entities | 23,608 | - | 23,608 | 67,000 | - | 67,000 | 352,430 | 25,000 | 327,430 |
| Utilities |  |  |  |  |  |  |  |  |  |
| Visa (Credit Card) / Loan | 126 |  | 126 | 8 |  | -8 | 471 | 5 | 466 |
| Total Disbursements | 236,314 | 175,720 | 60,594 | 133,787 | 54,033 | 79,753 | 1,629,369 | 999,448 | 629,921 |
| Net Cash Inflows/ (Outflows) | 885 | $(75,720)$ | 76,606 | 129,614 | 45,967 | 83,647 | 357,214 | (166,252) | 523,466 |
| (5) National Interiors (2021) Inc. (NTI) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable |  | 20,000 | $(20,000)$ | 42,698 | 20,000 | 22,698 | 80,008 | 173,268 | $(93,260)$ |
| Bank Bulge |  |  |  |  |  |  |  |  |  |
| Deposits |  |  | 36000 | 37000 |  | 37000 | 246830 | 82000 | 164,830 |
| Total Receipts | 36,000 | 20,000 | 16,000 | 79,698 | 20,000 | 59,698 | 326,838 | 255,268 | 71,570 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 21,221 | - | 21,221 | 12,597 | 882 | 11,715 | 118,337 3,149 | 74,492 | 43,846 |
| Benefits / WCB / Life Insurance |  |  |  |  |  |  | 3,149 | 3,600 | (451) |
| GST / HST Remittance |  |  |  | 514 | 2,000 | $(1,486)$ | 514 | 8,514 | $(8,000)$ |
| Insurance |  |  | - |  |  |  |  |  |  |
| Interest |  |  |  |  |  |  |  |  |  |
| Lease Payments Merchant Cash Advance | 358 |  | 358 | 1,437 | 2,646 | $(1,209)$ | 4,441 | 5,292 | (851) |
| Payroll / Source Deductions | 1,688 | - | 1,688 | 38,047 | 45,000 | $(6,953)$ | 127,134 | 163,130 | $(35,996)$ |
| Rent / Property Taxes |  |  |  |  |  |  |  |  |  |
| Transfers to Other Entities Utilities | - |  | - | 1,000 | - | 1,000 | 39,623 | - | 39,623 |
| Visa (Credit Card) / Loan |  |  |  |  |  |  |  | 1,987 | $(1,987)$ |
| Total Disbursements | 23,267 | - | 23,267 | 53,595 | 50,528 | 3,067 | 293,198 | 257,015 | 36,183 |
| Net Cash Inflows / (Outflows) | 12,733 | 20,000 | $(7,267)$ | 26,103 | $(30,528)$ | 56,631 | 33,640 | $(1,747)$ | 35,387 |
| (6) Polar Windows Canada Ltd. (PLW) |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 13,359 | 50,000 | $(36,641)$ | 10,853 | 50,000 | $(39,147)$ | 233,394 | 286,090 | $(52,696)$ |
| Deposits |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 36,000 | 50,000 | 36,000 | 26,350 |  | 26,350 | 162,100 | 24,000 | 138,100 85,404 |
|  |  |  | (641) |  | 50,000 | (12,997) |  |  | 85,404 |
| Disbursements |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 8,030 |  | 8,030 | 11,406 |  | 11,406 | 94,495 | 55,339 | 39,156 |
| Benefits / WCB / Life Insurance GST HST Remittance |  |  |  | - | - |  | 5,192 | 7,207 | $(2,015)$ |
| GST / HST Remittance Insurance |  |  |  | 753 | 753 |  | 3,407 | 3,407 |  |
| Interest |  |  | - |  |  | - |  |  | - |
| Lease Payments | 1,345 | 1,725 | (380) | - | 764 | (764) | 16,444 | 27,945 | $(11,501)$ |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |
| Payroll / Source Deductions / Commissions | 14,236 | 36,099 | $(21,863)$ | 35,299 |  | 35,299 | 176,425 | 137,089 | 39,336 |
| Rent / Property Taxes |  |  |  | 11,059 |  | 11,059 | 32,582 | 64,776 | $(32,193)$ |
| Transfers to Other Entities Utilities | - | - | - | - |  |  | 90,827 |  | 90,827. |
| Visa (Credit Card) / Loan | 35 |  | 35 | 1,706 | 1,675 | 32 | 5,145 | 4,953 | 191 |
| Total Disbursements | 23,646 | 37,824 | $(14,179)$ | 60,223 | 3,191 | 57,032 | 424,517 | 300,716 | 123,801 |
| Net Cash Inflows / (Outflows) | 25,713 | 12,176 | 13,537 | (23,021) | 46,809 | (69,830) | $(29,023)$ | 9,374 | $(38,397)$ |
| Net Cash Inflows / (Outflows) - Consolidated | $(42,177)$ | 192,210 | $(234,387)$ | 259,919 | (71,405) | 331,324 | $(15,298)$ | $(231,173)$ | 215,875 |
| Restructuring Costs | - | - | - | - | $(275,000)$ | 275,000 | $(275,000)$ | $(1,220,000)$ | 945,000 |
| Potential Trust Obligations | - | - | - | - | - | - | 184,000 | - | 184,000 |
| Opening DIP Availability | 116,074 | $(856,863)$ |  | 73,898 | $(664,653)$ |  | 440,115 | 440,115 |  |
| Closing DIP Availability | 73,898 | $(664,653)$ |  | 333,817 | $(1,011,058)$ |  | 333,817 | $(1,011,058)$ |  |

Appendix E - Revised Cash Flow Forecast for the Period September 4, 2023 to November 3, 2023

## Accurate Group of Companies 9 -Week Cash Fow Projection - Consolidated For the Week Ended

|  | Notes | $\begin{gathered} \text { Week } \\ \text { B-Sep-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 35 \text {-sep-23 } \\ \hline \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 22-sep-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 39-\text { sep-23 } \\ 20 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 35 \\ 6 \text {-0ct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 36-cct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { Bor } \\ \text { 30-oct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 38 } \\ 27 \text {-oct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 39 \\ \text { 3-Nov-23 } \end{gathered}$ | $\begin{gathered} \text { Weeks } \\ 31 \text { to } 39 \\ \text { Total } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated |  |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 1 | 453,898 | 1,093,648 | 736,925 | 790,000 | 695,000 | 566,000 | 715,000 | 715,000 | 715,000 | 5,480,471 |
| Deposits | ${ }_{3}$ | 45,249 | 50,000 | 50,000 | 50,000 | 50,000 | 40,000 | 50,000 | 50,000 | 50,000 | 434,429 300,000 |
| Purchaser Injection Transers from Other Entities |  | 150,000 362,708 | 150,000 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 762,708 |
| Total Receipts |  | 1,010,855 | 1,343,648 | 836,925 | 890,000 | 795,000 | 656,000 | 815,000 | 815,000 | 815,000 | 1,977,428 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendors) and Misc. Payments | ${ }_{5}^{4}$ | 507, 171 | 738,645 | 307,671 | 284,670 | 346,690 | 239,100 | 289,100 | 289,719 | 317,989 | 3,320,755 |
| Benefits / WCB / DC Pension / Union Dues GST / HST Remitances | ${ }_{6}$ | 32,871. | 42,940 187,908 |  | 15,000 152,000 | ${ }_{25}^{21,000}$ | 24,000. | 15,000 30,000 | 16,000. | 17,000 | (174,812 |
| Insurance | 7 |  | 15,082 | 3,585 |  | 11,149 |  |  | 2,634 | 9,573 | ${ }_{442,022}$ |
| Interest | 8 |  |  |  | 18,157 |  |  |  | 2,63 | 18,157 | 36,314 |
| Lease Payments Payroll / Source Deductions / Commissions | 10 | 360,700 | 26,137 293,242 | 4,098 297,000 | 27,808 235,281 | 9,484 385,000 | 3,836 253,000 | 720 39000 | 188,000 | - $\begin{array}{r}31,484 \\ 407,281\end{array}$ | 2,889,504 |
| Rent / Property Taxes | 11 | 61,339 | 40,471 |  | ${ }_{6} \mathbf{6 1 , 1 0 0}$ | 19,197 | ${ }^{253,712}$ |  |  | ${ }_{80,057}$ | ${ }^{2,8695,576}$ |
| Transfers to Other Entities |  | 362,708 | 50,000 12,045 | 110,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | ${ }_{\substack{822,708 \\ 71,191}}$ |
| Utilites $\begin{aligned} & \text { Uisa (credit Card) / Loan }\end{aligned}$ | 5 12 | ${ }^{7,496}$ | 12,045 | ${ }_{2}^{2,700}$ | 9,060 | ${ }_{92,583}^{16,578}$ | 500 | 2,700 |  | ${ }_{\substack{20,111 \\ 17,479}}$ | 71,191 114,105 |
| Total Disbursements |  | 1,333,159 | 1,406,470 | 759,054 | 854,077 | 976,681 | 574,148 | 779,520 | 546,711 | 1,134,132 | 8,363,952 |
| Net Cash Inflows / (Outfiows) |  | $(322,304)$ | (62,823) | 77,871 | 35,923 | (181,681) | 81,852 | 35,480 | 268,289 | (319,132) | $(386,525)$ |
|  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Allsco Windows \& Doors (ALC) Accurate Dorwin (200) Inc. ( ADI) |  | ${ }_{(130,552)}^{(1136,911)}$ | ${ }_{\substack{(326,585) \\ 78,336}}$ | ${ }_{\text {c }}^{23,726}$ (14,596) | ${ }_{\substack{(118,616) \\ 69,966}}$ | (77, 547 $(70,432)$ | $(130,500)$ 119,500 | 58,800 8,000 | $(120,500)$ 150,000 | ${ }_{(75,128)}^{(6,93)}$ | ${ }_{\substack{(683,633) \\ 128,734}}$ |
|  |  | (91,983) | 311,348 | ${ }_{1}$ | 132,204 | (97,587) | 37,452 | (100,720) | 65,366 | (121,807) | 135,919 |
| National Interiors (2021) Inc. (NT1) |  | ${ }_{\substack{(13,636) \\(2,615)}}^{(13,65)}$ |  | c,736 $(20,951)$ | $\underset{\substack{(31,842) \\(4,179)}}{(2,292}$ | 18,268 $(19,250$ | - | $(10,000)$ $(5,000)$ | - $\begin{array}{r}4,023 \\ 25.000\end{array}$ | ${ }_{(0)}^{(11,732)}{ }_{(21,369)}$ | $\underset{\substack{(101,347) \\(41768)}}{(120,5)}$ |
|  |  | ${ }^{(322,304)}$ | (13,823) | 77,871 | (45,923 | (188, 1881 ) | 81,852 | $\stackrel{\text { 35,480 }}{ }$ | ${ }_{268,289}$ | (311, 132$)$ | (386,525) |
| Restructuring Costs |  |  |  |  |  |  |  |  |  |  |  |
| Accurate Group's Legal Counsel | 13 13 |  |  |  |  |  | ${ }^{(250,000)}(350,000)$ |  |  | $(25,000)$ $(75,000)$ | ${ }_{(425,000)}^{(275,00)}$ |
| Monitor's Legal Counsel | 13 14 14 |  |  |  |  |  | (250,000) |  |  | $(50,000)$ | (300,000) |
| KERP ${ }_{\text {Contingency }}$ |  |  |  |  |  | . |  |  |  |  |  |
| Total |  |  |  |  |  |  | $(850,000)$ |  |  | $(150,000)$ | (1,000,000) |
| DIP Facility Repayment |  |  |  |  |  |  |  |  |  |  |  |
| Net Cash Inflows / (Outfiows) - Consolidated |  | $(322,304)$ | $(62,823)$ | 77,871 | 35,923 | (181,681) | ${ }^{81,852}$ | 35,480 | 268,289 | (319,132) | $(386,525)$ |
| Restructuring Costs |  |  | - | - | - |  | $(850,000)$ | - | - | $(150,000)$ | (1,000,000) |
| Potential Trust / Lien obligations | 16 | - | - | - | - | - | - | - | - | - | - |
| Opening DIP Availability |  | 333,817 | 11,513 | $(51,310)$ | 26,561 | 62,484 | (119,197) | $(887,345)$ | $(851,865)$ | $(583,576)$ | 333,817 |
| Closing DIP Availability |  | ${ }^{11,513}$ | $(51,310)$ | 26,561 | 62,484 | $(119,197)$ | (887,345) | $(851,865)$ | $(583,576)$ | $(1,052,788)$ | (1,052,708) |

## Notes and Assumptions

Disclaimer
In preparing the Cash Flow Forecast, the Applicants have relied on unaudited internal financial information and have not attempted to verify the accuracy or completeness of such information. The Cash Flow Forecast includes the assumptions detailed below with respect to the requirements and impact of the ongoing CCAA proceedings. Since the Cash Flow Forecast is based on assumptions about future events that are not ascertainable, the actual results achieved may vary, even if the assumptions materialize, and such variations may be material. There is no representation, warranty, or other assurance that any of the estimates or forecasts will be realized.
 accordance with the project terms. Sallyport continues factoring accounts receivable for Allsco and Alweather in accordance with the current aqreement.
(2) Deposits are received in the ordinary course for new residential projects.
(3) The Purchaser is contractually obligated to assist with any short-term cash requirements of the Applicants to facilitate ongoing operations while the Transaction is closed.
(4) Critical suppliers continue to supply products on a cash on delivery (COD) and/or cash in advance (CIA) basis.
(5) Payments expected to continue in the ordinary course of operations.
(6) Tax remittances will continue on a monthly basis.
(7) Monthly insurance premiums will continue in the ordinary course.
(8) Interest payments associated with the present advance under the DIP Facility.
(9) Lease payments for certain vehicles and office equipment will continue in the ordinary course
(10) Salaries, wages, and contract workers are paid in the ordinary course of operations and there is limited turnover
(11) Monthly rental payments for the twelve (12) leased locations will continue in the ordinary course.
(12) Ongoing credit card transaction/processing fees.
(13) Estimated based on expenses already incurred and future expenses pertaining to professional services to be provided during the CCAA proceedings (i.e. ongoing monitoring, the September 12, 2023 Court hearing, closing of the sale transaction, etc.)
(14) Payments associated with a key employee retention plan (KERP).
(15) Contingency for unforeseen events impacting the Applicants operations and cash flow projections.
(16) The Applicants are holding approximately $\$ 41,000$ on account of potential trust obligations (previously deducted from the DIP availability).

|  | $\begin{gathered} \text { Week } \\ 3-31 \\ 8 \text {-Sep-23 } \end{gathered}$ |  | $\begin{gathered} \text { Week } \\ 33 \\ 22-\text { Sep- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 34 \\ 29-\text { Sep- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 35 \\ 6 \text {-cct-23 } \end{gathered}$ |  | $\begin{gathered} \text { Week } \\ 37 \\ 20-\text { oct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 38-0ct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 39-\text { 39-23 } \end{gathered}$ | $\begin{gathered} \text { Weeks } \\ 31 \text { to } 39 \\ \text { Total } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 144,600 | 394,708 | 225,000 | 225,000 | 225,000 | 180,000 | 225,000 | 225,000 | 225,000 | 2,069,308 |
| Deposits |  |  |  |  |  |  |  |  |  |  |
| Purchaser Injection ${ }_{\text {a }}$ | 50,000 |  |  | - |  | - |  |  | - | 50,000 30,351 |
| Totaranseries form ther Enties | 224,951 | 394,708 | 225,000 | 225,000 | 225,000 | 180,000 | 225,000 | 225,000 | 225,000 | 2,149,658 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 66,857 | 176,139 | 30,600 | 42,510 | 71,220 | 30,600 | 30,600 | 30,600 | 38,042 | 517,167 |
| Benefits / WCB / Life Insurance | 12,944 |  |  |  | 14,000 |  |  |  |  | 26,194 393 |
| GST/ HST Remittance |  | 153,679. |  | 120,000. |  |  |  |  | 120,000 | 393,679 |
| Insurance | - |  |  |  |  |  |  |  |  |  |
| ${ }_{\text {Lease Payments }}^{\text {Merchant Cash divance (daily auto payments) }}$ | - |  | 2,090 |  |  |  |  |  |  | 2,090 |
| Merchant Cash Advance (daily auto payments) Payrol / Source Deductions | 58,156 | 64,243 |  | - | 60,000 | 65,000 | 60,000 | - | 60,000 | 367,400 |
| Rent / Property Taxes | 24,101 |  |  | 24,101 |  |  |  |  | 24,101 | 72,302 |
| Transfers to Other Entities | 29,500 | 50,000 | 110,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 489,500 |
| Visa (Credit Card) / Loan |  |  |  |  | 90,008 |  |  |  | 15,000 | 105,008 |
| $\overline{\text { Total Disbursements }}$ | 191,558 | 444,061 | 142,690 | 236,610 | 285,228 | 145,600 | 140,600 | 80,600 | 307,143 | 1,974,089 |
| Net Cash Inflows / (Outflows) | 33,393 | $(49,354)$ | 82,310 | $(11,610)$ | $(60,288)$ | 34,400 | 84,400 | 144,400 | (82, 143) | 175,569 |
| (2) Allsco Windows \& Doors (ALC) |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable (Sallyport Factoring) | 151,750 | 150,000 | 150,000 | 190,000 | 150,000 | 130,000 | ${ }^{170,000}$ | ${ }^{170,000}$ | ${ }^{170,000}$ | 1,431,750 |
|  | 44,249. | 50,000 | 50,000. | 50,000 | 50,000. | 40,000. | 50,000. | 50,000. | 50,000 | 434,249 |
| Stans ${ }^{\text {Transers from Other Entities }}$ | 37,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 437,000 |
| Total Receipts | 232,999 | 250,000 | 250,000 | 290,000 | 250,000 | 220,000 | 270,000 | 270,000 | 270,000 | 2,302,999 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | ${ }_{1}^{147,832}$ | 329,547 | 223,574 | 199,637 | 158,500 | 168,500 | 208,500 | 208,500 | 208,500 | 1,853,090 51,427 |
| Benefits / WCB / Life Insurance GST / HST Remittance | 19,927 | 4,500 |  | 9,000. | 25,000 | 9,000 |  | 9,000 | 25,000 | 51,427 77,870 |
| Insurance | - | 15,082 |  | - | 7,453 | - |  |  | 7,453 | 29,988 |
| Interest | - |  |  |  |  |  |  |  |  |  |
| Lease Payments | - | 21,537 |  | 23,951 |  | - |  |  | 22,000 | 67,489 |
| Merchant Cash Advance Payroll / Source Deductions | - |  |  |  |  | 173,000 |  |  |  |  |
| Payrol/ / Source Deductions Rent / Property Taxes | 37,238 | 175,049 | $\div$ | 173,000 |  | 173,000 |  | 173,000 | $\div$ | 694,049 37,238 |
| Transfers to Other Entities | 131,058 |  |  |  |  | - |  |  |  | 131,058 |
|  | 7,496 | 3,000 | 2,700 | 3,027 | 11,500 |  | 2,700 |  | 14,000 | 44,423 |
| Total Disbursements | 343,551 | 576,585 | 226,274 | 408,616 | 202,453 | 350,500 | 211,200 | 390,500 | 276,953 | 2,986,632 |
| Net Cash Inflows / (Outflows) | (110,552) | $(326,585)$ | 23,726 | (118,616) | 47,547 | (130,500) | 58,800 | (120,500) | $(6,953)$ | $(683,633)$ |
| (3) Accurate Dorwin (2000) Inc. (ADI) |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 50,035 | 334,940 | 154,188 | 180,000 | 175,000 | 140,000 | 175,000 | 175,000 | 175,000 | 1,559,163 |
| ${ }_{\text {Deposits }}$ |  |  |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 138,649 |  |  |  |  |  |  |  |  | 138,649 |
| $\frac{\text { Transfers from USD }}{\text { Total Receipts }}$ | 188,684 | 334,940 | 154,188 | 180,000 | 175,000 | 140,000 | 175,000 | 175,000 | 175,000 | 1,697,812 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) Bulge Repayment | 192,695 | 199,497 | 28,497 | 28,890 | 91,676 | 20,000 | 25,000 | 25,000 | 46,152 | 657,407 |
| Bulse Repayment ${ }^{\text {B }}$ Benefts / WCB / Life Insurance | - | 13,989 |  |  |  |  | 15,000 |  |  | 28,989 |
| GST / HST Remittance | - | 6,359 | 15,000 | 15,000 |  | - | 15,000 |  | 15,000 | 66,359 |
| Insurance | - |  |  |  |  |  |  |  |  |  |
| Lease Payments | 832 |  | 1,288 | 18,157 | 4,639 | - |  |  | 4,639 | 36,314 12,321 |
| Merchant Cash Advance |  |  |  |  | 4,639 | - |  |  |  |  |
| Payroll / Source Deductions | 125,960 |  | 122,000 | 4,271 36,760 | 135,000 | : | 110,000 |  | 114,271 | ${ }^{611,502}$ |
| Rent / Property Taxes | 6,100 | 36,760 |  | 36,760 | 8,138 | $\bar{\square}$ | - | - | 44,898 | 126,555 6,100 17 |
| Utilities |  |  |  | 6,033 | 5,078 | 500 | 200 |  | 6,111 | 17,722 |
| $\frac{\text { Total Disbursements }}{}$ | 325,595 | 256,604 | 168,785 | 110,034 | 245,432 | 20,500 | 167,000 | 25,000 | 250,128 | 1,569,078 |
| Net Cash Inflows / (Outflows) | (136,911) | 78,336 | (14,596) | 69,966 | (70,432) | 119,500 | 8,000 | 150,000 | $(75,128)$ | 128,734 |


|  | $\begin{gathered} \text { Week } \\ 31 \\ 8-\text {-sep- } 23 \end{gathered}$ | $\begin{gathered} \text { Week } \\ 32 \text {-Sep-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 33 \\ 22 \text {-Sep-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ \text { 34-Sep-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 35 \\ 6 \text {-oct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 36 \\ \text { 13-0ct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 37 \\ 20 \text {-0ct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 27 \text { 38 } \\ \text { 27-0ct-23 } \end{gathered}$ | $\begin{gathered} \text { Week } \\ 3-39-23 \end{gathered}$ | $\begin{aligned} & \text { Week } \\ & 31 \text { to } 39 \\ & \text { Total } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (4) Glass 8 Inc. (GL8) |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable Bank Bulge | 12,165 | 214,000 | 200,000 | 175,000 | 100,000 | 80,000 | 100,000 | 100,000. | 100,000 | 1,081,165 |
| ${ }^{\text {Bank }}$ Bulge |  |  |  |  |  |  |  |  |  |  |
| Purchaser Injection ${ }_{\text {Transers }}$ | 100,000 134608 | 150,000 |  | - | - | - | - | - |  | 250,000 1340608 |
| Total Receipts | 246,773 | 364,000 | 200,000 | 175,000 | 100,000 | 80,000 | 100,000 | 100,000 | 100,000 | 1,465,773 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 55,089 | 24,433 | 25,000 | 10,000 | 25,000 | 20,000 | 25,000 | 25,000 | 25,000 | 234,523 |
| Benefits / WCB / Life Insurance |  | 20,671 |  | 7,000 | 7,000 | 15,000 |  | 7,000 | 7,000 | 63,671 |
| GST / HST Remittance |  |  | 15,000 | 15,000 |  |  | 15,000 |  | 15,000 | 60,000 |
| Insurance |  | - | 2,634 |  | 2,943 |  |  | 2,634 | 1,367. | 9,578 |
| Lease Payments | - | 3,836 | 720 | - | 2,644 | 3,836 | 720 | - | 2,644 | 14,401 |
| Merchant Cash Advance |  |  |  |  |  |  |  |  |  |  |
| Payroll/ Source Deductions Rent / Property Taxes | 155,566 | 3,712 | 155,000 | 10,796 | 160,000 | 3,712 | 160,000 |  | 170,796 | 812,157 1,424 |
| Transfers to Other Entities | 128,100 |  |  | - | - |  |  |  |  | 128,100 |
| Utilities |  |  |  |  | - |  |  |  |  |  |
| Total Disbursements | 338,755 | 52,652 | 198,354 | 42,796 | 197,587 | 42,548 | 200,720 | 34,634 | 221,807 | 1,329,853 |
| Net Cash Inflows / (Outflows) | (91,983) | 311,348 | 1,646 | 132,204 | (97,587) | 37,452 | (100,720) | 65,366 | (121,807) | 135,919 |
| (5) National Interiors (2021) Inc. (NTI) |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 65,000 | - | 7,736 | 20,000 | 20,000 | 16,000 | 20,000 | 20,000 | 20,000 | 188,736 |
| Bank Bulge |  | - |  |  |  |  |  |  |  |  |
| Transfers from Other Entities | 8,000 | - |  |  |  |  |  |  |  |  |
| Total Receipts | 73,000 |  | 7,736 | 20,000 | 20,000 | 16,000 | 20,000 | 20,000 | 20,000 | 196,736 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 38,852 | 8,553 |  | 3,634 | 294 |  | - | 619 | 294 | 52,247 |
| Benefits / WCB/ Life Insurance GST / HST Remittance |  | 566 | 2,000 | 2,000 |  |  |  |  |  |  |
| GST/ HST Remittance |  |  | 2,000 |  |  |  |  |  |  |  |
| Interest | - | - | - |  | - |  |  |  |  |  |
| Lease Payments | - | - |  | 1,209 | 1,437 |  | - | 358 | 1,437 | 4,441 |
| Merchant Cash Advance Payrol / Source Deductions | 9,584 | 45,000 | - | 45,000 | : | 15,000 | 30,000 | 15,000 | 30,000 | 189,584 |
| Rent / Property Taxes |  |  |  |  |  |  |  |  |  |  |
| Transfers to Other Entities | 38,200 | 9,045 | - | - | - | - | - | - |  | 38,200 9,045 |
| Visa (Credit Card) / Loan |  |  |  |  |  |  |  |  |  |  |
| Total Disbursements | 86,636 | 63,164 | 2,000 | 51,842 | 1,732 | 15,000 | 30,000 | 15,977 | ${ }^{31,732}$ | 298,083 |
| Net Cash Inflows / (Outflows) | $(13,636)$ | $(63,164)$ | 5,736 | (31,842) | 18,268 | 1,000 | $(10,000)$ | 4,023 | (11,732) | (101,347) |
| (6) Polar Windows Canada Ltd. (PLW) |  |  |  |  |  |  |  |  |  |  |
| Receipts |  |  |  |  |  |  |  |  |  |  |
| Accounts Receivable | 30,349 | - | - | - | 25,000 | 20,000 | 25,000 | 25,000 | 25,000 | 150,349 |
| Deposits ${ }_{\text {Transfers from Other Entities }}$ |  | : |  | : |  |  |  | - |  |  |
| Total Receipts | 44,449 |  |  |  | 25,000 | 20,000 | 25,000 | 25,000 | 25,000 | 164,449 |
| Disbursements |  |  |  |  |  |  |  |  |  |  |
| Accounts Payable (Vendor Payments) | 5,845 | 476 |  | - |  |  | : |  |  | 6,321 |
| Benefits / WCB / Life Insurance GST / HST Remitance |  | 3,214 |  | - | - |  |  |  |  | 3,214 |
| Insurance |  | - | 951 | - | 753 |  |  |  | 753 | 2,456 |
| Interest | - |  |  |  |  |  |  |  |  |  |
| Lease Payments Merchant Cash Advance | - | 764 | - | 1,725 | 764 |  | - |  | 764 | 4,016 |
| Payrol / Source Deductions / Commissions | 11,434 | 8,949 | 20,000 | 2,214 | 30,000 |  | 30,000 |  | 32,214 | 134,812 |
| Rent / Property Taxes | 29,750 |  |  | 240 | 11,059 |  |  |  | 11,059 | 22,358 29,750 |
| Utilities |  |  |  | - |  |  |  |  |  |  |
| $\frac{\text { Visa (Credit Card) / } / \text { Loan }}{\text { Total Disbursements }}$ | 34 47,064 |  |  |  | 1,675 |  |  |  | 1,579 | 3,288 206,217 |
| Tota Disbursements | 4,064 | 13,403 | 20,911 |  |  |  | 30,000 |  |  |  |
| Net Cash Inflows / (Outflows) | (2,615) | $(13,403)$ | (20,951) | $(4,179)$ | $(19,250)$ | 20,000 | $(5,000)$ | 25,000 | (21,369) | (41,768) |
| Net Cash Inflows / (Outfilows) - Consolidated | $(322,304)$ | $(62,823)$ | 77,871 | 35,923 | $(181,681)$ | 81,852 | 35,480 | 268,289 | $(319,132)$ | $(386,525)$ |
| Restructuring Costs | - | - | - | - | - | $(850,000)$ | - | - | $(150,000)$ | $(1,000,000)$ |
| Potential Trust Obligations | - | - | - | - | - | - | - | - | - | - |
| Opening DIP Availability | 333,817 | 11,513 | $(51,310)$ | 26,561 | 62,484 | $(119,197)$ | $(887,345)$ | (851,865) | (583,576) | 333,817 |
| Closing DIP Availability | 11,513 | $(51,310)$ | 26,561 | 62,484 | $(119,197)$ | $(887,345)$ | $(851,865)$ | $(583,576)$ | $(1,052,708)$ | $(1,052,708)$ |

Appendix F - Fees and Disbursements of the Monitor

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS), 12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD.

SUMMARY OF MONITOR FEES AND DISBURSEMENTS

| Date | Invoice \# |  | Fees | Disbursements |  | GST |  | Total |  | Hours |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10-Aug-23 | 8003851736 | \$ | 60,841 | \$ | - | \$ | 3,042 | \$ | 63,883 | 113.3 |
| 6-Sep-23 | 8003923511 |  | 30,625 |  | - |  | 1,531 |  | 32,156 | 56.2 |
| Total |  | \$ | 91,466 | \$ | - | \$ | 4,573 | \$ | 96,039 | 169.5 |

## Deloitte

ATTN: Stephen Segal
Glass 8 Inc.
1535 Seel Avenue
Winnipeg MB R3T 1C6
Canada

## For professional services rendered

## Fees

For the work performed in accordance with the Court Orders dated February 10, 2023, February 14, 2023, and July 21, 2023 in respect of the Accurate Group CCAA proceedings.

Time incurred for the period July 10, 2023 to August 8, 2023.
B. Warga - Partner - 98.6 hrs: 55,216.00
J. Fritz - Senior Manager - 9.1 hrs: 4,095.00
T. Dew - Senior Associate - 4.6 hrs: 1,380.00
L. Conorton - Associate - 1.0 hrs : 150.00

Total (113.3 hours): 60,841.00
GST applicable

60,841.00

## Sales Tax

3,042.05

63,883.05

Accounts shall be due and payable when rendered. Interest shall be calculated at a simple daily rate of $0.0493 \%$ (equivalent to $18 \%$ per annum). Interest shall be charged and payable at this rate on any part of an account which remains unpaid from thirty(30) days after the invoice date to the date on which the entire account is paid.

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC.,

## NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS),

12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD.
CCAA TIME SUMMARY
INVOICE NO: 8003851736

| Date | Name | Hours | Total | Description |
| :---: | :---: | :---: | :---: | :---: |
| 7/10/2023 | Warga, Brent | 5.6 | 3,136.00 | Cash call; updates to forecast to actual reporting; drafting of TD update; updates to forecast; meeting with S. Segal re: court hearing; call with C. Frith re: court hearing; creditor calls; updates to Reporting. |
| 7/11/2023 | Fritz, John | 0.5 | 225.00 | Sales process matters; operational items. |
| 7/11/2023 | Warga, Brent | 2.7 | 1,512.00 | Cash call; review of various operational e-mail correspondence; call with S. Segal and Metric; e-mail correspondence to/from legal counsel re: file matters. |
| 7/12/2023 | Conorton, Laura | 0.2 | 30.00 | Trust accounting. |
| 7/12/2023 | Warga, Brent | 3.3 | 1,848.00 | Cash calls; updates to forecast to actual results; call with S. Segal re: file matters; Chandos flow through agreements. |
| 7/13/2023 | Fritz, John | 1.0 | 450.00 | Call with counsel re: Court materials and sales process. |
| 7/13/2023 | Warga, Brent | 6.6 | 3,696.00 | Cash calls; call with Purchaser and counsel; call with legal counsel and Applicants counsel re: APA and status of same; updates to rolling forecast; updates to Reporting; creditor/customer correspondence. |
| 7/14/2023 | Fritz, John | 0.5 | 225.00 | Operational review; sales process matters. |
| 7/14/2023 | Warga, Brent | 6.1 | 3,416.00 | Cash call; call with legal counsel re: APA and Court matters; updates to Second Report and Confidential Report. |
| 7/15/2023 | Fritz, John | 1.3 | 585.00 | Court reporting matters. |
| 7/15/2023 | Warga, Brent | 4.6 | 2,576.00 | Drafting of Second and Confidential Reports; call with counsel re: application materials (APA); review of draft court materials. |
| 7/16/2023 | Warga, Brent | 5.2 | 2,912.00 | Review of draft orders; review of notice of motion; updates to Second Report and Confidential Supplement; call with counsel re: same. |
| 7/17/2023 | Warga, Brent | 7.3 | 4,088.00 | Cash call; updates to forecast to actual results; calls with counsel(s) re: finalization of APA and AVO; calls with counsel(s) re: Court hearing matters; various e-mail correspondence to/from S. Segal re: file matters; updates to Court Reports. |
| 7/18/2023 | Conorton, Laura | 0.1 | 15.00 | Website updates |
| 7/18/2023 | Warga, Brent | 5.1 | 2,856.00 | Cash call; call with TD Bank; meeting with S. Segal re: file matters; updates to Court Reporting; calls with legal counsel re: Court hearing and materials. |
| 7/19/2023 | Conorton, Laura | 0.2 | 30.00 | Website updates. |
| 7/19/2023 | Fritz, John | 1.0 | 450.00 | Reporting matters; operational items. |
| 7/19/2023 | Warga, Brent | 6.2 | 3,472.00 | Cash call; updates to Reporting from counsel and QAR; calls with TD Bank; review of APA; review of DIP Amending Agreement; calls with S. Segal re: Court matters; calls with legal counsel; calls with MLT Aikins. |
| 7/20/2023 | Fritz, John | 1.1 | 495.00 | Creditor correspondence; operational call. |
| 7/20/2023 | Warga, Brent | 6.3 | 3,528.00 | Finalization of Second/Confidential Reports; various correspondence with TD Bank and counsels re: amending agreements and APA; calls with S. Segal re: court matters; review of various e-mail correspondence from Chandos re: flow through agreements. |
| 7/21/2023 | Warga, Brent | 5.8 | 3,248.00 | Cash call; preparation for Court hearing; attendance at Court hearing; Chandos flow through agreement matters; call with suppliers. |
| 7/24/2023 | Conorton, Laura | 0.3 | 45.00 | Website updates. |
| 7/24/2023 | Dew, Todd | 0.2 | 60.00 | Outgoing wire request. |
| 7/24/2023 | Fritz, John | 0.5 | 225.00 | Operational call; SISP matters. |
| 7/24/2023 | Warga, Brent | 4.6 | 2,576.00 | Cash call; updates to forecast to actual results; draft bi-weekly reporting to TD; e-mail correspondence to TD; various file matters re: operations; call with MLT Aikins re: Merchant. |
| 7/25/2023 | Dew, Todd | 0.2 | 60.00 | Trust administration. |
| 7/25/2023 | Fritz, John | 0.4 | 180.00 | Creditor correspondence, operational update. |
| 7/25/2023 | Warga, Brent | 2.8 | 1,568.00 | Cash call; calls with S. Segal re: closing matters; call with C. Frith re: Court Order; call with TD Bank re: accounts and closing. |
| 7/26/2023 | Dew, Todd | 0.2 | 60.00 | Outgoing wire; trust administration. |
| 7/26/2023 | Fritz, John | 0.4 | 180.00 | Website and operational correspondence. |
| 7/26/2023 | Warga, Brent | 2.3 | 1,288.00 | Cash call; call with McDougall Gauley re: Court matters; review of various e-mail correspondence re: file matters and flow through payments. |
| 7/27/2023 | Dew, Todd | 1.5 | 450.00 | Outgoing wires; trust administration |
| 7/27/2023 | Fritz, John | 0.3 | 135.00 | Creditor/customer correspondence. |
| 7/27/2023 | Warga, Brent | 2.8 | 1,568.00 | Cash call; various flow through payment arrangements and correspondence. |
| 7/28/2023 | Dew, Todd | 0.2 | 60.00 | Outgoing wire; trust administration. |
| 7/28/2023 | Fritz, John | 0.2 | 90.00 | Creditor correspondence and enquiries. |
| 7/28/2023 | Warga, Brent | 1.0 | 560.00 | Cash call; various e-mail correspondence re: file matters. |
| 7/31/2023 | Conorton, Laura | 0.2 | 30.00 | Website updates. |
| 7/31/2023 | Dew, Todd | 0.4 | 120.00 | Outgoing wires; trust administration. |
| 7/31/2023 | Fritz, John | 0.6 | 270.00 | Operational call; flow through transaction matters. |
| 7/31/2023 | Warga, Brent | 3.2 | 1,792.00 | Cash call; updates to forecast to actual results; meeting with S. Segal re: closing; Chandos flow through matters; correspondence to/from counsel re: contract terminations. |
| 8/1/2023 | Dew, Todd | 0.4 | 120.00 | Outgoing wires; trust administration. |
| 8/1/2023 | Warga, Brent | 3.8 | 2,128.00 | Cash call; various flow through correspondence re: Chandos matters; call with counsel re: Transaction closing; calls with S. Segal re: Transaction closing. |
| 8/2/2023 | Warga, Brent | 3.4 | 1,904.00 | Cash call; call with C. Frith re: closing; call with S. Segal re: closing; calls and e-mail correspondence with Chandos re: flow through payments. |
| 8/3/2023 | Dew, Todd | 1.5 | 450.00 | Incoming and outgoing wires; trust administration. |
| 8/3/2023 | Fritz, John | 0.5 | 225.00 | Operational call; creditor enquiries. |

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC.,

## NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS),

12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD.
CCAA TIME SUMMARY
INVOICE NO: 8003851736


## Deloitte

ATTN: Stephen Segal
Glass 8 Inc.
1535 Seel Avenue
Winnipeg MB R3T 1C6
Canada


## For professional services rendered

## Fees

For the work performed in accordance with the Court Orders dated February 10, 2023, February 14, 2023, April 5, 2023, and July 21, 2023 in respect of the Accurate Group CCAA proceedings.

Time incurred for the period August 9, 2023 to September 4, 2023.
B. Warga - Partner - 51.50 hrs: 28,840.00
J. Fritz - Senior Manager - 2.80 hrs: $1,260.00$
T. Dew - Senior Associate - 1.60 hrs: 480.00
L. Conorton - Associate - $0.30 \mathrm{hrs}: 45.00$

Total (56.20 hours): 30,625.00

GST applicable
30,625.00
Sales Tax

GST at $5.00 \%$

Accounts shall be due and payable when rendered. Interest shall be calculated at a simple daily rate of 0.0493\% (equivalent to $18 \%$ per annum). Interest shall be charged and payable at this rate on any part of an account which remains unpaid from thirty(30) days after the invoice date to the date on which the entire account is paid.

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC.,
NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS),

## 12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD. CCAA TIME SUMMARY INVOICE NO: 8003923511

| Date | Name | Hours |  | Total | Description |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 8/9/2023 | Warga, Brent | 4.1 | \$ | 2,296.00 | Cash calls; calls with C. Frith re: Transaction closing matters; correspondence with S. Segal re: closing matters; review of various e-mail correspondence re: operations; updates to forecast to actual results; billings. |
| 8/10/2023 | Warga, Brent | 5.3 |  | 2,968.00 | Cash calls; review of closing documents; e-mail correspondence to/from McDougall Gauley re: closing; meetings with S. Segal re: closing; call with TD Bank re: closing; review of purchase price allocation; review of operational e-mail correspondence. |
| 8/11/2023 | Fritz, John | 1.2 |  | 540.00 | operational update; closing matters; call with counsel. |
| 8/11/2023 | Warga, Brent | 4.2 |  | 2,352.00 | Cash calls; review and edits to closing documents; call with TD's counsel; e-mail correspondence to/from TD/counsel re: closing; calls with legal counsel re: closing. |
| 8/14/2023 | Dew, Todd | 0.4 |  | 120.00 | Trust administration. |
| 8/14/2023 | Warga, Brent | 3.1 |  | 1,736.00 | Cash call; call with McDougall Gauley re: closing; calls and meetings with S. Segal re: closing; call with TD Bank re: closing; updates to forecast to actual results; refunding of SISP deposits. |
| 8/15/2023 | Warga, Brent | 2.3 |  | 1,288.00 | Cash calls; call with Purchaser group re: funding; e-mail correspondence with legal counsel re: closing. |
| 8/16/2023 | Conorton, Laura | 0.1 |  | 15.00 | Website updates. |
| 8/16/2023 | Dew, Todd | 0.4 |  | 120.00 | Trust administration. |
| 8/16/2023 | Warga, Brent | 2.7 |  | 1,512.00 | Cash call; calls with McDougall Gauley re: closing issues; meeting with S. Segal re: closing; call to Purchaser's broker. |
| 8/17/2023 | Warga, Brent | 2.5 |  | 1,400.00 | Cash call; call with S. Segal re: closing; e-mail correspondence with S. Segal and McDougall Gauley re: closing; call with McDougall Gauley re: same. |
| 8/18/2023 | Dew, Todd | 0.4 |  | 120.00 | Trust administration. |
| 8/18/2023 | Warga, Brent | 2.8 |  | 1,568.00 | Cash call; correspondence with S. Segal re: closing; calls with counsel re: closing; call with TD re: closing; email correspondence to/from TD (and counsel) re: closing matters. |
| 8/21/2023 | Fritz, John | 0.3 |  | 135.00 | Participation in operational review calls. |
| 8/21/2023 | Warga, Brent | 3.8 |  | 2,128.00 | Cash call; meeting with S. Segal re: closing; review of amending agreement; review of settlement terms; email correspondence with counsel re: file matters; updates to forecast to actual results. |
| 8/22/2023 | Warga, Brent | 2.6 |  | 1,456.00 | Cash call; review of various e-mail correspondence from legal counsel re: APA Amending Agreement and settlement agreement; meeting with S. Segal re: closing. |
| 8/23/2023 | Warga, Brent | 2.2 |  | 1,232.00 | Cash call; flow through matters with C. Shale; review of various e-mail correspondence. |
| 8/24/2023 D | Dew, Todd | 0.4 |  | 120.00 | Trust administration. |
| 8/24/2023 | Fritz, John | 0.3 |  | 135.00 | Operational review; creditor correspondence. |
| 8/24/2023 | Warga, Brent | 2.2 |  | 1,232.00 | Cash calls; call with McDougall Gauley re: closing; correspondence with S. Segal re: closing. |
| 8/25/2023 F | Fritz, John | 0.2 |  | 90.00 | Operational call; sales process items. |
| 8/25/2023 | Warga, Brent | 0.8 |  | 448.00 | Cash call; review of e-mail correspondence re: operation matters. |
| 8/28/2023 | Warga, Brent | 2.9 |  | 1,624.00 | Cash calls; updates to forecast to actual reporting; call and correspondence with S. Segal; e-mail correspondence with legal counsel re: closing. |
| 8/29/2023 | Conorton, Laura | 0.2 |  | 30.00 | Trust accounting. |
| 8/29/2023 | Warga, Brent | 1.2 |  | 672.00 | Cash call; correspondence with S. Segal and counsel re: closing. |
| 8/30/2023 | Warga, Brent | 2.4 |  | 1,344.00 | Cash calls; discussions with S. Segal and counsel re: closing; review of various e-mail correspondence re: file matters. |
| 8/31/2023 F | Fritz, John | 0.3 |  | 135.00 | Operational calls participation. |
| 8/31/2023 | Warga, Brent | 3.2 |  | 1,792.00 | Cash calls; drafting of Third Report; execution of Amendment to Sale Agreement; correspondence with legal counsel re: closing; updates to forecast to actual results. |
| 9/1/2023 | Fritz, John | 0.5 |  | 225.00 | Operational update calls; creditor enquiry response. |
| 9/1/2023 | Warga, Brent | 3.2 |  | 1,792.00 | Cash calls; updates to forecast to actual results; updates to revised forecast. |
| Total |  | 56.2 | \$ | 30,625.00 |  |

Appendix G - Fees and Disbursements of the Monitor's Legal Counsel

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS), 12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD.

## SUMMARY OF LEGAL FEES AND DISBURSEMENTS <br> MCDOUGALL GAULEY LLP

| Date | Invoice \# |  | Fees | Disbursements |  | GST |  | PST |  | Total |  | Hours |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 28-Jul-23 | 699942 | \$ | 39,352 | \$ | 417 | \$ | 1,988 | \$ | 2,361 | \$ | 44,119 | 87.4 |
| 31-Aug-23 | 702275 |  | 27,016 |  | 243 |  | 1,355 |  | 1,621 |  | 30,235 | 55.5 |
| TOTAL |  | \$ | 66,368 | \$ | 660 | \$ | 3,344 | \$ | 3,982 | \$ | 74,353 | 142.9 |

Brent Warga
Deloitte Restructuring Inc.
360 Main Street, Suite 2300
Winnipeg, MB
Canada R3C 3Z3

Date: July 28, 2023
Invoice No.: 699942
File Number: 549268.11/IAS

GST 890275415
PST 1887298

RE: Polar Holding Ltd., et al
FOR PROFESSIONAL SERVICES RENDERED IN CONNECTION WITH:

## FEE SUMMARY:

## LAWYER

Jonathan M. Shendruk (JMS)
Paul E. Fedoroff (PEF)
Craig P. Frith (CPF)
Ian A. Sutherland (IAS)
Braydon Goldstein (BG)

HOURS
28.40
8.50
30.60
17.00
2.90

| RATE | $\underline{\text { VALUE }}$ |
| :---: | ---: |
| 275.00 | $7,810.00$ |
| 415.00 | $3,527.50$ |
| 495.00 | $15,147.00$ |
| 710.00 | $12,070.00$ |
| 275.00 | 797.50 |

TOTAL FEES:
\$39,352.00

DISBURSEMENTS AND OTHER CHARGES:

| Agent Fees* | $\$ 123.81)$ |
| :--- | :--- |
| Courier* | $\$ 110.26)$ |
| Long Distance* | $\$ 95.10)$ |
| Document Copying* | $\$ 87.85)$ |

TOTAL DISBURSEMENTS:
*GST applicable
GST @ $5.00 \%$ on fees and taxable disbursements:
PST@ 6.00\% on fees:
TOTAL FEES, DISBURSEMENTS \& TAXES:
\$44,118.59
IAS/skb
E\&OE


Brent Warga
Deloitte Restructuring Inc.
360 Main Street, Suite 2300
Winnipeg, MB
Canada R3C 3Z3

Date: August 31, 2023
Invoice No.: 702275
File Number: 549268.11/IAS

GST 890275415
PST 1887298

RE: Polar Holding Ltd., et al
FOR PROFESSIONAL SERVICES RENDERED IN CONNECTION WITH:

FEE SUMMARY:

LAWYER
Craig P. Frith (CPF)
Ian A. Sutherland (IAS)
Jonathan M. Shendruk (JMS)
Ryan J. Grieve (RJG)
Paul E. Fedoroff (PEF)

HOURS
34.40
5.70
7.70
7.50
0.20

RATE
495.00
710.00
278.57
495.00
415.00

VALUE
17,028.00
4,047.00
2,145.00
3,712.50
83.00

TOTAL FEES: $\quad \$ 27,015.50$

DISBURSEMENTS AND OTHER CHARGES:

## Agent Fees - Exempt <br> 150.00

Long Distance*
92.74

TOTAL DISBURSEMENTS:
\$242.74
*GST applicable
GST@ $5.00 \%$ on fees and taxable disbursements:
1,355.42
PST@ $6.00 \%$ on fees:
1,620.93

TOTAL FEES, DISBURSEMENTS \& TAXES:
$\$ 30,234.59$

IAS/CGG
E\&OE

Appendix H - Fees and Disbursements of the Applicants' Legal Counsel

POLAR WINDOW OF CANADA LTD., ACCURATE DORWIN (2020) INC., GLASS 8 INC., NATIONAL INTERIORS (2021) INC., 12986647 CANADA LTD. (O/A ALLSCO WINDOWS \& DOORS), 12986591 CANADA LTD. (O/A ALWEATHER WINDOWS \& DOORS), POLAR HOLDING LTD., 10064720 MANITOBA LTD., AND 12986914 CANADA LTD.

## SUMMARY OF LEGAL FEES AND DISBURSEMENTS

## MLT Aikins LLP

| Date | Invoice \# | Fees |  | Disbursements |  | GST |  | PST |  | Total |  | Hours |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 31-Jul-23 | 6390035 | \$ | 29,075 | \$ | 155 | \$ | 1,461 | \$ | 2,035 | \$ | 32,726 | 58.1 |
| 31-Aug-23 | 6394350 |  | 11,940 |  | 109 |  | 602 |  | 836 |  | 13,487 | 26.1 |
| TOTAL |  | \$ | 41,014 | \$ | 264 | \$ | 2,064 | \$ | 2,871 | \$ | 46,213 | 84.2 |

