ONTARIO SUPERIOR COURT OF JUSTICE

IN THE MATTER OF THE *COMPANIES' CREDITORS ARRANGEMENT ACT*, R.S.C. 1985, c.C-36 AS AMENDED

BETWEEN:

THE VANCOR GROUP INC.

Applicant

- and -

2744364 ONTARIO LIMITED o/a TRUE NORTH CANNABIS CO., 2668905 ONTARIO INC. o/a BAMBOO BLAZE, AND 2767888 ONTARIO INC.

Respondents (Debtors)

INSTRUCTION LETTER FOR CLAIMS PROCEDURE

CLAIMS PROCEDURE

By Order of the Ontario Superior Court of Justice (Commercial List) dated March 3, 2025 (the "Claims Procedure Order") under the *Companies' Creditors Arrangement Act*, R.S.C. 1985, c. C-36, as amended (the "CCAA"), the Applicant and Deloitte Restructuring Inc., in its capacity as Court-appointed Monitor of the Applicant (in such capacity, the "Monitor"), have been authorized to conduct a Claims Procedure (the "Claims Procedure"). A copy of the Claims Procedure Order and other public information concerning these proceedings can be obtained from the Monitor's website at: www.insolvencies.deloitte.ca/tncc (the "Monitor's Website").

This letter provides general instructions for completing a Proof of Claim form. Defined terms not defined within this instruction letter shall have the meaning ascribed thereto in the Claims Procedure Order.

The Claims Procedure is intended to identify and determine the amount of certain Claims against the Debtors, and claims against the Directors or Officers of the Debtors.

Please review the Claims Procedure Order for the full terms of the Claims Procedure. Both documents are available on the Monitor's Website.

FOR CREDITORS UNDER \$10K

IF YOU AGREE WITH THE DEBTORS' ASSESSMENT OF YOUR CLAIM IN THE AMOUNT POSTED ON THE MONITOR'S WEBSITE, YOU NEED NOT TAKE FURTHER ACTION.

IF YOU WISH TO DISPUTE THE ASSESSMENT OF YOUR CLAIM, ASSERT A D&O CLAIM OR A RESTRUCTURING CLAIM, YOU MUST COMPLETE A PROOF OF CLAIM AND DELIVER IT TO THE MONITOR BEFORE THE CLAIMS BAR DATE OR THE RESTRUCTURING CLAIMS BAR DATE, AS APPLICABLE, AT:

DELOITTE RESTRUCTURING INC.

Attention: In its capacity as Court Appointed Monitor of 2744364 Ontario Limited, et al.

8 Adelaide Street West Toronto, ON, M5H 0A9 Telephone: 1-855-643-3382 E-mail: truenorthcc@deloitte.ca

FOR CREDITORS OVER \$10K AND FOR CREDITORS UNDER \$10K THAT DISAGREE WITH AMOUNT OF THEIR CLAIM ON THE CREDITORS UNDER \$10K LIST

FOR CREDITORS SUBMITTING A PROOF OF CLAIM

All Creditors with Claims, other than Creditors under \$10k who agree with their Claim as described in the Creditors under \$10k List, must file a Proof of Claim. All Proofs of Claim, notices and inquiries with respect to the Claims Procedure should be directed to the Monitor by electronic or digital transmission, prepaid registered mail, courier, or personal delivery, at the address below:

DELOITTE RESTRUCTURING INC.

Attention: In its capacity as Court Appointed Monitor of 2744364 Ontario Limited, et al.

8 Adelaide Street West Toronto, ON, M5H 0A9 Telephone: 1-855-643-3382 E-mail: truenorthcc@deloitte.ca

All Proofs of Claim other than Restructuring Claims, must be received by the Monitor before 5:00 p.m. (Toronto Time) on April 7, 2025 (the "Claims Bar Date"), subject to the provisions of the Claims Procedure Order.

All Proofs of Claim for Restructuring Claims must be received by the Monitor on the date that is the later of: (i) April 7, 2025, and (ii) fifteen (15) calendar days following the date on which the

Monitor sends a Proof of Claim Document Package with respect to such Restructuring Claim (the "Restructuring Claims Bar Date"), subject to the provisions of the Claims Procedure Order. If you do not file a Proof of Claim in respect of any such Restructuring Claim by the Restructuring Claims Bar Date, any Restructuring Claim that you may have shall be forever extinguished and barred.

All Claims are presumed to be in Canadian Dollars. Denominations in any other currency shall be converted to Canadian Dollars at the relevant exchange rate on the Filing Date.

ADDITIONAL FORMS

Additional Proof of Claim forms can be obtained from the Monitor's Website at www.involvencies.deloitte.ca/tncc or by contacting the Monitor at 1-855-643-3382 or truenorthcc@deloitte.ca.

DATED this 3rd day of March, 2025