

**Project Forever represents a unique opportunity to acquire Quebec's only world-class diamond exploration and production asset**

- Stornoway (the "Company") operates and owns 100% of the Renard Mine, a world-class asset located in the James Bay region of north-central Quebec, approximately 800 km north of Montreal, and backed by First Nation and local stakeholders.
- Amongst all Canadian diamond mines, Renard is the only one accessible 24/7 by permanent road and airport as well as the lowest-cost operation since reaching full commercial production.
- The Renard mine has consistently provided significant volumes of small medium-quality diamonds and operations are now focused on R2 and R3 kimberlite pipes which present a significant upside on mine life and production volumes.
- Stornoway's small diamonds (<0.30 carat) are highly praised worldwide, and its tender sales have shown a progressive increase in attendance (~150 attendees) and bidding (~1,300 bids) over the years. Pricing perspectives are also looking favorable driven by market recovery and increasing demand.



**Key Metrics**

|  |  |  |   |
|--|--|--|---|
| <b>10M</b><br>Carats of mineable resources from R2 & R3 <sup>1</sup> | <b>88</b><br>cpht <sup>2</sup> grade average for FY2024 to FY2029        | <b>11M</b><br>Carats sold since 2016                     | <b>2.5M</b><br>Tonnes of process plant capacity yearly <sup>3</sup> |
| <b>C\$104</b><br>Average OPEX & CAPEX / carat in FY2024 to FY2029    | <b>+12</b><br>Years of potential mine life plan with further exploration | <b>8M</b><br>Carat of resources from further exploration | <b>575+</b><br>Employees <sup>4</sup>                               |

1. Mostly in probable reserves. 2. cpht is carats per hundred tonnes. 3. With potential for expansion. 4. Total employees necessary to operate the mine at full capacity.

**Investment Highlights**

- Leading Miner of Canadian Diamonds**
  - World-class asset based in one of the world's best mining jurisdictions, Quebec, with outstanding diamonds processing and recovery capabilities to maximize diamond value.
  - Substantial mineral reserves in current operations showcasing strong and consistent operational metrics for the only diamond mine in Quebec.
- Lowest-Cost Canadian Diamond Mine Driven by Operational Efficiency**
  - Cost reduction initiatives expected to generate about C\$15M of savings for the 850m level project for FY2025.
- State-of-the-Art Infrastructures for a Self-Sufficient Mine in a Remote Region**
  - State-of-the-art infrastructures underground and aboveground, equipped with advanced technology and designed to minimize environmental impacts.
  - Canada's first diamond mine to be powered by liquified natural gas equipment.
- Well-Positioned for Potential Upside on Mine Life**
  - On-going underground developments to extend production to 850-meter level, supported by competent experts reports and recent drilling work (estimated mining development CAPEX of \$116M).
  - Further exploration opportunities, such as R4, R9, R65 and more, engender exponential potential and extend the life of the mine beyond 2028.
- Innovation at Renard to Promote Sustainable Development**
  - Best practices in sustainable development, operating proactively and collaboratively to protect the well-being of employees, contractors, and the environment, while also preserving the social and cultural heritage of First Nation and host communities.
- Seasoned Management Team**
  - Seasoned senior management team with 80+ years of combined mining industry experience. The team is fully committed to ensure a successful transition and support the next development chapter of the mine.

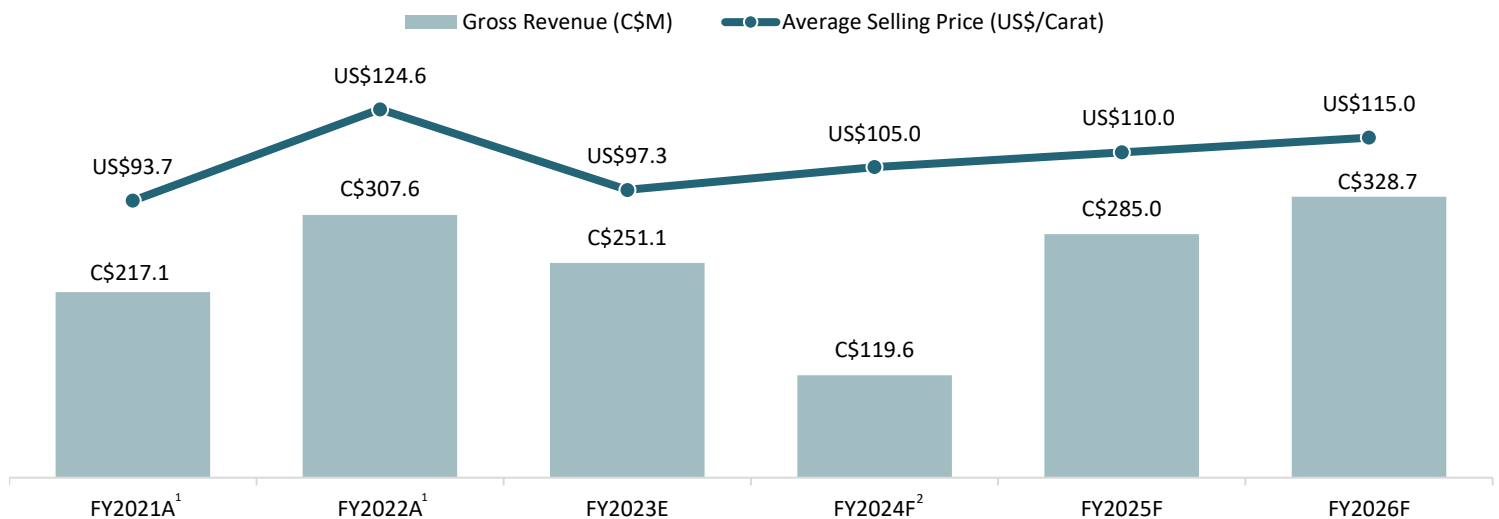


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## Financial Highlights

The Company's fiscal year-end is December 31<sup>st</sup>.

### Historical & Forecasted Gross Revenue and Average Selling Price



**C\$287M**

Net Revenue<sup>1</sup> in  
FY2022A

**9.4%**

Forecasted Revenue CAGR  
FY2023E-FY2026F

**C\$146M**

Average Annual OPEX  
FY2023E-FY2026F

**C\$126M**

Projected Free Cash Flow  
FY2026F

1. Historical gross revenue were subject to streamers related adjustments to obtain net revenue recorded in the financial statements. 2. Financial results for FY2024F will be affected by the current suspension of operations, which are expected to resume by May 2024.

## Transaction Process

- On October 27, 2023, the Court granted a sale and investment solicitation process ("SISP") Order authorizing Stornoway to undertake a SISP for the sale of their business, property, assets and undertaking (collectively, the "Business"). In accordance with the Bidding Procedures (Procedures for the SISP), the SISP shall be conducted by Stornoway under the oversight of Deloitte Restructuring Inc., the Monitor appointed in the CCAA Proceedings ("Monitor"), with the assistance of Deloitte Corporate Finance Inc., the SISP Agent ("DCFI").
- The Company has engaged DCFI to approach a select group of qualified parties. Upon execution and receipt of a non-disclosure agreement ("NDA"), DCFI will deliver a Confidential Information Memorandum ("CIM") and the associated Terms and Conditions to interested parties, which will provide additional information on the Company and the investment opportunity. All inquiries, expressions of interest or offers should be directed to the DCFI team listed below:

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## Timeline

- Information package and accesses to the Virtual Data Room will be provided following NDA execution
- Non-binding submissions of offer deadline is 5:00 p.m. (Eastern time) on January 19, 2024**

**Deloitte Corporate Finance Inc. (SISP Agent)**  
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